



**DCA**

DELTA CONVEYANCE DESIGN  
& CONSTRUCTION AUTHORITY

# Monthly Board Report

*This document is fully interactive; use menus to navigate on-screen.*

**1**

SUMMARY OF  
WORK



**2**

COMMUNITY  
ENGAGEMENT



**3**

BUDGET

**4**

CONTRACTS

**5**

SCHEDULE



Agenda Item 9b

**FEBRUARY 2023**  
(ACTIVITIES IN JANUARY)

# Section 1 | Work Performed (January 2023 Activities)

**Program Management.** The team continued program-wide support activities and implementation of the Program Management Information System.

- Continued processing invoices for FY22/23
- Development and processing of Task Orders, Task Order Amendments and Purchase Orders for FY22/23
- Processed closeout of FY21/22 Task Orders and Purchase Orders
- Submitted Final Draft Annual Report for FY21/22
- Development of Funding Management in e-Builder
- Support vendors with invoice submission and contract amendment requests
- Continue development of Standard Operating Procedures (SOPs)
- Support contract managers with financial forecasting and cashflow projections
- Continue development of master programmatic schedule
- Continue implementation of organizational growth and transition activities
- Kick off Procurement Strategy planning for FY23/24

**Administration.** The Administrative team continued to support functions including IT support, in-person and virtual meetings, social media content/updates as well as COVID-19 facility response/preparedness.

- Supported DCA Board of Directors and coordination of DCA events



- Coordination of DCA Change Board meetings/actions
- DCA Website review and updates
- Pushed DCA updates via social media outlets, created reminders about resource materials
- Procurement activities for Risk Management Software
- Updates to automation for DCA Orientation and report creation

**Engineering.** The engineering team primarily focused on supporting the Department of Water Resources (DWR) Delta Conveyance Office (DCO) permitting efforts while also continuing to develop and progress engineering studies.

- Responded to requests for information (RFIs) from DCO environmental team regarding conceptual designs, geographic information systems (GIS) features, and/or quantities
- Progressed engineering studies to document concepts

for consideration during potential future design phases

- Continued assisting DWR with agency and utility coordination activities
- Hosted several meetings on initial real-time control modeling results
- Continued review of existing Delta-wide subsurface information
- Continued engineering support for Spring 2023 investigation program

**Field Work.** The Field Work team continued efforts to collect data to support evaluation of Delta-wide subsurface conditions and validation of parameters assumed during development of conceptual designs.

- Continued preparing Geotechnical Data Report (GDR) documenting the results of the Spring, Summer, and Fall 2022 Investigation Programs
- Continued coordination with environmental team to plan overwater borings and review permitting requirements for the Spring 2023 Investigation Program
- Continued coordination of Temporary Entrance Permits (TEPs) required for the Spring and Summer 2023 Investigation Programs
- Began onboarding Valley Water fieldwork support staff
- Conducted detailed review of forecast for remainder of fiscal year and incorporated revised budgets into draft Task Order Amendment to be executed in February

# Section 1 | One Month Look-Ahead (February 2023 Activities)

## Program Management

- Continue processing invoices for FY22/23
- Development and processing of Task Orders, Task Order Amendments and Purchase Orders for FY22/23
- Development of Funding Management in e-Builder
- Processing closeout of FY21/22 Task Orders and Purchase Orders
- Support vendors with invoice submission and contract amendment requests
- Continue development of SOPs
- Support contract managers with financial forecasting and cashflow projections
- Continue development of master programmatic schedule
- Continue development of implementation plan for organizational growth and transition
- Continue budget and procurement planning for FY23/24
- Finalize FY21/22 Annual Report

## Administration

- Continue support to DCA office including all Administrative, Facility and IT functions
- Continue support for DCA Board of Directors meetings and monthly report generation
- Continue coordination of DCA Change Control Board meetings/actions
- Continue support for stakeholder engagement and outreach efforts
- Support for DCA Procurement Activities
- Continue to manage and coordinate content for Social Media outlets
- Support for Risk Management Software Procurement
- Activities supporting Organizational Growth Implementation Plan

## Engineering

- Continue to respond to requests for clarification on conceptual designs, GIS features and/or quantities from DWR environmental team
- Continue progressing engineering studies to document concepts for consideration during future design phases
- Continue review of right-of-way information associated with proposed project
- Continue assisting DWR with agency and utility coordination activities
- Continue review of existing Delta-wide subsurface information
- Continue providing engineering support to the Spring 2023 Geotechnical Investigation Program
- Begin reviewing and responding to comments received on the Draft Environmental Impact Report (DEIR) during the public comment period

## Field Work

- Continue preparing GDR documenting the results of the Spring, Summer, and Fall 2022 Investigation Programs
- Continue coordination with environmental team to plan overwater borings and review permitting requirements for the Spring 2023 Investigation Program
- Continue coordination of TEPs required for the Spring and Summer 2023 Investigation Programs



# Section 2 | Community Engagement

## DCA Social Media Updates – January 2023



### facebook.

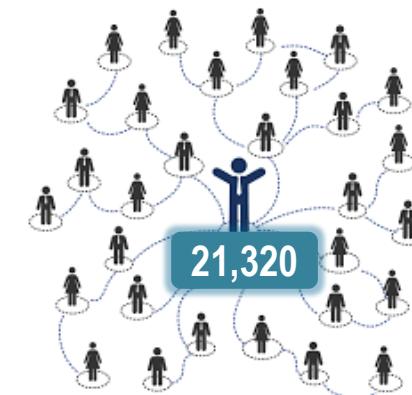
- The DCA Facebook page has 1,932 followers



- The DCA Facebook post regarding Where to Find Information garnered 44,962 impressions



- The DCA Facebook post regarding the Proposed Alignment Alternatives video received 54,416 impressions



- DCA Facebook content had a total daily reach of 21,320 people

# Section 3 | Budget

**Budget.** The FY22/23 DCA budget has been approved and is \$31.16M (Table 1). We are currently forecasting an Estimate at Completion budget of \$31.16M (Table 1). The DCA has committed \$28.99M (details in Table 2) and has incurred \$11.62M in expenditures through the end of January (details in Table 2). Actual and planned cash flow curves are shown in Figure 1.

**Table 1 | Monthly Budget Summary (FY 22/23)**

	Original Budget	Current Budget	Current Commitments	Incurred to Date	EAC	Variance
<b>Program Management Office</b>						
Executive Office	3,638,955	4,516,766	2,758,247	939,785	3,971,959	-544,807
Community Engagement	904,160	787,137	643,276	203,440	537,137	-250,000
Program Controls	2,062,255	2,940,624	2,940,624	1,157,897	2,940,624	0
Administration	2,721,210	2,768,336	2,884,376	1,565,740	2,752,651	-15,685
Procurement and Contract Administration	87,175	222,714	211,286	97,648	222,714	0
Property	490,160	512,354	490,026	254,828	512,354	0
Permitting Management	589,245	462,433	589,240	206,775	462,433	0
Health and Safety	50,595	50,592	50,592	5,624	50,592	0
Quality Management	62,020	127,153	127,153	69,449	127,153	0
Sustainability	39,000	36,480	36,480	14,255	36,480	0
<b>Program Initiation Office</b>						
Engineering	12,785,225	11,156,401	12,785,213	3,859,652	11,156,401	0
Fieldwork	7,733,720	7,582,730	5,478,472	3,245,494	8,393,222	810,492
	\$ 31,163,720	\$ 31,163,720	\$ 28,994,985	\$ 11,620,588	\$ 31,163,720	\$ -

# Section 3 | Budget continued

**Table 2 | FY 22/23 Budget Detail**

Work Breakdown Structure	Original Budget	Current Budget	Commitments	Pending Commitments	Actuals Received	Remaining Budget	% of Budget Remaining	Estimate at Completion	Variance (Surplus)/Deficit
<b>Delta Conveyance</b>	\$ 31,163,720	\$ 31,163,720	\$ 28,994,985	\$ -	\$ 11,620,588	\$ 19,543,132	37%	\$ 31,163,720	\$ -
<b>Executive Office</b>	3,638,955	4,516,766	2,758,247	-	939,785	3,576,981	21%	3,971,959	(544,807)
Management	1,751,265	1,646,600	1,618,955	-	665,952	980,648	40%	1,646,970	370
Legal	699,095	699,095	699,091	-	110,491	588,604	16%	499,095	(200,000)
Audit	30,000	30,000	25,000	-	-	30,000	0%	25,000	(5,000)
Treasury	297,115	297,115	303,836	-	113,899	183,216	38%	287,931	(9,184)
Human Resources	111,480	111,480	111,365	-	49,444	62,036	44%	111,480	-
Undefined Allowance	750,000	1,732,476	-	-	-	1,732,476	0%	1,401,483	(330,993)
<b>Community Engagement</b>	<b>904,160</b>	<b>787,137</b>	<b>643,276</b>	-	<b>203,440</b>	<b>583,697</b>	<b>26%</b>	<b>537,137</b>	<b>(250,000)</b>
Management	281,665	225,760	280,781	-	99,326	126,435	44%	225,760	-
Community Coordination	250,000	250,000	-	-	-	250,000	0%	-	(250,000)
Outreach	372,495	311,376	362,495	-	104,115	207,262	33%	311,376	-
<b>Program Controls</b>	<b>2,062,255</b>	<b>2,940,624</b>	<b>2,940,624</b>	-	<b>1,157,897</b>	<b>1,782,727</b>	<b>39%</b>	<b>2,940,624</b>	<b>-</b>
Management	525,330	524,983	524,983	-	227,488	297,495	43%	524,983	-
Cost Management	659,875	644,649	644,649	-	305,841	338,808	47%	644,649	-
Schedule Management	201,000	583,170	583,170	-	166,369	416,801	29%	583,170	-
Document Management	336,000	336,000	336,000	-	158,900	177,100	47%	336,000	-
Governance	340,050	851,822	851,822	-	299,299	552,523	35%	851,822	-
<b>Administration</b>	<b>2,721,210</b>	<b>2,768,336</b>	<b>2,884,376</b>	-	<b>1,565,740</b>	<b>1,202,596</b>	<b>57%</b>	<b>2,752,651</b>	<b>(15,685)</b>
Management	659,340	659,340	646,635	-	312,452	346,888	47%	659,340	-
Facilities	1,306,340	1,353,467	1,504,934	-	902,804	450,663	67%	1,347,316	(6,151)
Information Technology	755,530	755,529	732,807	-	350,484	405,045	46%	745,995	(9,534)
<b>Procurement and Contract Administration</b>	<b>87,175</b>	<b>222,714</b>	<b>211,286</b>	-	<b>97,648</b>	<b>125,066</b>	<b>44%</b>	<b>222,714</b>	<b>-</b>
Procurement Management	87,175	222,714	211,286	-	97,648	125,066	44%	222,714	-

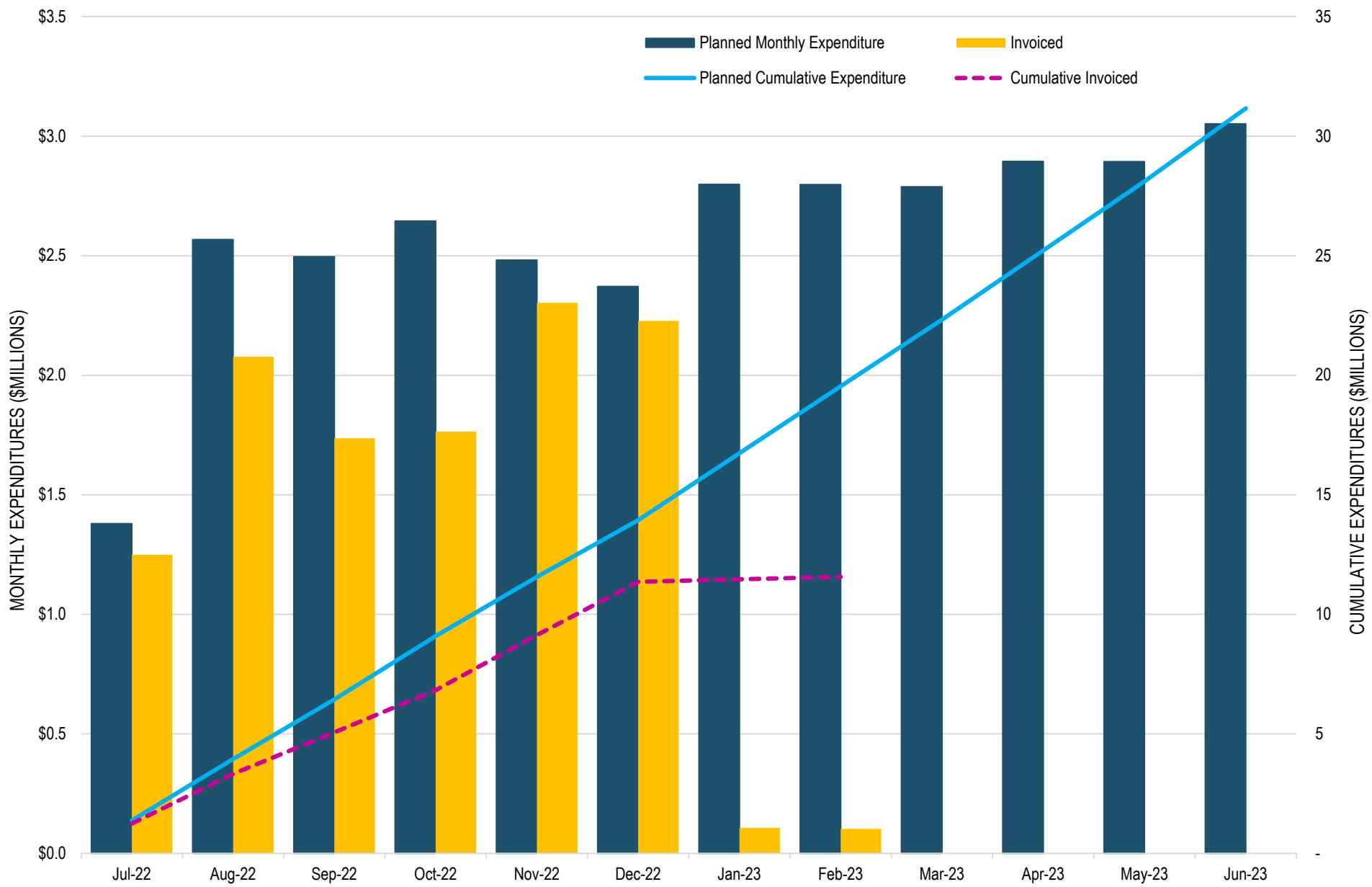
# Section 3 | Budget continued

**Table 2 | FY 22/23 Budget Detail**

Work Breakdown Structure	Original Budget	Current Budget	Commitments	Pending Commitments	Actuals Received	Remaining Budget	% of Budget Remaining	Estimate at Completion	Variance (Surplus)/Deficit
<b>Property</b>	<b>490,160</b>	<b>512,354</b>	<b>490,026</b>	-	<b>254,828</b>	<b>257,526</b>	<b>50%</b>	<b>512,354</b>	-
Management	140,160	162,354	140,160	-	77,072	85,282	47%	162,354	-
Property Agents	300,000	300,000	299,866	-	171,256	128,744	57%	300,000	-
Temporary Entrance Permits	50,000	50,000	50,000	-	6,500	43,500	13%	50,000	-
<b>Permitting Management</b>	<b>589,245</b>	<b>462,433</b>	<b>589,240</b>	-	<b>206,775</b>	<b>255,657</b>	<b>45%</b>	<b>462,433</b>	-
Management	589,245	462,433	589,240	-	206,775	255,657	45%	462,433	-
<b>Health and Safety</b>	<b>50,595</b>	<b>50,592</b>	<b>50,592</b>	-	<b>5,624</b>	<b>44,968</b>	<b>11%</b>	<b>50,592</b>	-
Management	50,595	50,592	50,592	-	5,624	44,968	11%	50,592	-
<b>Quality Management</b>	<b>62,020</b>	<b>127,153</b>	<b>127,153</b>	-	<b>69,449</b>	<b>57,704</b>	<b>55%</b>	<b>127,153</b>	-
Management & Auditing	62,020	127,153	127,153	-	69,449	57,704	55%	127,153	-
<b>Sustainability</b>	<b>39,000</b>	<b>36,480</b>	<b>36,480</b>	-	<b>14,255</b>	<b>22,226</b>	<b>39%</b>	<b>36,480</b>	-
Management	39,000	36,480	36,480	-	14,255	22,226	39%	36,480	-
<b>Engineering</b>	<b>12,785,225</b>	<b>11,156,401</b>	<b>12,785,213</b>	-	<b>3,859,652</b>	<b>7,296,749</b>	<b>35%</b>	<b>11,156,401</b>	-
Management & Administration	997,695	1,024,637	997,691	-	463,073	561,565	45%	1,024,637	-
CEQA Engineering Support	2,555,065	1,727,465	2,555,058	-	330,671	1,396,795	19%	1,727,465	-
Facility Studies	7,448,095	7,819,928	7,448,095	-	3,050,818	4,769,110	39%	7,819,928	-
Project Definition Reports	1,784,370	584,370	1,784,370	-	15,090	569,280	3%	584,370	-
<b>Fieldwork</b>	<b>7,733,720</b>	<b>7,582,730</b>	<b>5,478,472</b>	-	<b>3,245,494</b>	<b>4,337,236</b>	<b>43%</b>	<b>8,393,222</b>	<b>810,492</b>
Management	1,349,355	1,390,706	628,162	-	259,637	1,131,069	19%	675,254	(715,453)
Geotechnical Work	5,711,380	5,711,380	4,177,325	-	2,706,763	3,004,617	47%	7,237,325	1,525,945
Environmental Monitoring	672,985	480,644	672,985	-	279,094	201,549	58%	480,644	-

# Section 3 | Budget *continued*

**Figure 1 | FY 22/23 Cash Flow**



# Section 4 | Contracts

**Contracts.** Table 3 summarizes the status of all active commitments within the DCA for the current fiscal year. Any pending or approved commitment changes

are summarized in Table 4. SBE/DVBE participation in major contracts is summarized in Table 5. Currently, there are one active procurement.

**Table 3 | Contract Summary**

Contract Description	Commitment Amount	Pending Commitments	Invoiced to Date	Percent Invoiced
180005 - e-Builder, Inc.	\$ 132,250	\$ -	\$ 132,250	100%
180006 - Jacobs Engineering Group	\$ 14,277,613	\$ -	\$ 4,345,614	30%
180008 - Hamner, Jewell & Associates	\$ 39,972	\$ -	\$ 6,981	17%
180009 - Bender Rosenthal, Inc.	\$ 239,958	\$ -	\$ 158,282	66%
180010 - Associated Right of Way Services, Inc.	\$ 19,936	\$ -	\$ 5,992	30%
190005 - Management Partners	\$ 549,000	\$ -	\$ 313,774	57%
190009 - Parsons	\$ 5,457,447	\$ -	\$ 2,203,754	40%
190011 - GV/HI Park Tower Owner, LLC	\$ 1,204,972	\$ -	\$ 792,519	66%
190014 - Direct Technology	\$ 241,434	\$ -	\$ 89,017	37%
190015 - Audio Visual Innovations, Inc.	\$ 15,128	\$ -	\$ 10,283	68%
190019 - VMA Communications, Inc.	\$ 232,600	\$ -	\$ 94,300	41%
190021 - RingCentral	\$ 23,222	\$ -	\$ 23,222	100%
190022 - Caltronics Government Services	\$ 96,312	\$ -	\$ 13,190	14%

# Section 4 | Contracts *continued*

**Table 3 | Contract Summary**

Contract Description	Commitment Amount	Pending Commitments	Invoiced to Date	Percent Invoiced
190023 - JAMBO-Silvacom LTD	\$ 34,920	\$ -	\$ 34,920	100%
200003 - Best Best & Krieger	\$ 699,091	\$ -	\$ 110,491	16%
200013 - Metropolitan Water District of S. California	\$ 474,110	\$ -	\$ 151,858	32%
200014 - Dept of Water Resources	\$ 50,000	\$ -	\$ 6,500	13%
210018 - AECOM Technical Services	\$ 4,469,767	\$ -	\$ 2,824,203	63%
210019 - Santa Clara Valley Water	\$ 213,004	\$ -	\$ 111,445	52%
220002 - Gwendolyn Buchholz, Permit Engineer Inc	\$ 150,000	\$ -	\$ 64,750	43%
220003 - KPMG LLP	\$ 25,000	\$ -	\$ -	0%
220005 - Keogh Multimedia	\$ 15,600	\$ -	\$ 715	5%
220009 - Liberty Mutual	\$ 50,000	\$ -	\$ 34,816	70%
220014 - onPar Advisors LLC	\$ 77,371	\$ -	\$ 51,396	66%
220015 - Consolidated Communications, Inc.	\$ 100,800	\$ -	\$ 8,781	9%
220016 - AT&T	\$ 72,000	\$ -	\$ 3,953	5%
Agreements < \$15k	\$ 33,479	\$ -	\$ 27,583	82%

# Section 4 | Contracts *continued*

**Table 4 | Commitment Changes**

WBS Description	Current Budget	Amount	% Change	Revised Budget	Description	Budget Source	Status (Pending, Approved)
EDM - Jacobs Engineering	\$ 14,277,613	\$ (2,001,455)	-14%	\$ 12,276,158	EDM deliverables have been consolidated or deferred, resulting in reduction of scope and budget	Returned to Undefined Allowance	Approved
Program Management - Parsons	\$ 4,607,457	\$ 849,990	18%	\$ 5,457,447	Add additional scope for the management and development of Program Management Plans	Undefined Allowance	Approved

**Table 5 | S/DVBE Status (FY 22/23)**

	Commitment Amount	Invoiced to Date	Percent Committed	Percent Invoiced	
<b>Delta Conveyance</b>	<b>\$ 28,994,985</b>	<b>\$ 11,620,588</b>			
<b>SBE Participation</b>	<b>1,800,477</b>	<b>926,995</b>	<b>6.2%</b>	<b>8.0%</b>	
<b>DVBE Participation</b>	<b>\$ 125,000</b>	<b>\$ 77,072</b>	<b>0.4%</b>	<b>0.7%</b>	
Consultant	Current Commitment	Percent of Total Commitment	Invoiced to Date	Percent Invoiced SBE/DVBE	SBE/DVBE Status
<b>Jacobs Engineering Group</b>	<b>14,277,613</b>	<b>1.9%</b>	<b>4,345,614</b>	<b>3.8%</b>	
Anchor	125,000	0.9%	77,072	1.8%	SBE/DVBE
JMA	50,000	0.4%	33,154	0.8%	SBE
JASpezia	100,000	0.7%	55,059	1.3%	SBE
<b>Parsons</b>	<b>5,457,447</b>	<b>22.7%</b>	<b>2,203,754</b>	<b>29.4%</b>	
Chaves	1,171,520	21.5%	584,226	26.5%	SBE
Luster	65,137	1.2%	64,585	2.9%	SBE
<b>Associated Right of Way Services</b>	<b>19,936</b>	<b>100%</b>	<b>5,992</b>	<b>100%</b>	<b>SBE</b>
<b>Caltronics Government Services</b>	<b>96,312</b>	<b>100%</b>	<b>9,492</b>	<b>100%</b>	<b>SBE</b>
<b>Hamner, Jewell &amp; Associates</b>	<b>39,972</b>	<b>100%</b>	<b>3,115</b>	<b>100%</b>	<b>SBE</b>
<b>VMA Communications</b>	<b>232,600</b>	<b>100%</b>	<b>94,300</b>	<b>100%</b>	<b>SBE</b>

# Section 4 | Contracts *continued*

**Table 6 | Contract Procurement Summary**

WBS	Contract Type	Planning/ Estimated Value	Annual Budget (FY 2022/23)	Pending Contract Value	Anticipated Term	Procurement Method	Procurement Start	Target NTP Date	Status
Risk Management Software	SaaS Agreement	\$ 500,000	\$60,000	TBD	3 year	Qualifications Based Selection	Dec-22	Mar-23	In Process

## Sections 3a Budget | 4a Contracts

FISCAL YEAR 21/22 FINANCIAL REPORTS

# Section 3a | Budget

**Budget.** FY21/22 is still open to allow for completion of FY21/22 task orders extended beyond the end of the FY. The total FY21/22 budget has been revised to \$21.36M (see Table 1a), since \$3.11M was transferred to fund the approved FY22/23 budget. We are currently in the process of closing out FY21/22 Task Orders and purchase orders and forecasting an Estimate at Completion of \$18.05M. The DCA has incurred \$18.05M in expenditures through the end of January (details in Table 2a). The commitments have underrun not to exceed values and there is one remaining active commitment. A second internal invoice to increase cashflow reserve by \$300,000 from \$500,000 to \$800,000 has been processed against the undefined allowance budget.

Table 1a | Monthly Budget Summary (FY 21/22)

	Original Budget	Current Budget	Current Commitments	Incurred to Date	EAC	Variance
<b>Program Management Office</b>						
Executive Office	2,202,245	4,271,146	2,569,604	2,569,604	2,569,604	-1,701,541
Community Engagement	775,305	775,305	410,452	410,452	410,452	-364,853
Program Controls	1,472,640	1,565,135	1,464,226	1,464,226	1,464,226	-100,909
Administration	2,568,238	2,635,238	2,308,789	2,308,789	2,308,789	-326,449
Procurement and Contract Administration	74,112	74,112	126,668	126,668	126,668	52,556
Property	516,280	393,640	347,655	347,655	347,655	-45,985
Permitting Management	560,534	560,534	557,081	557,081	557,081	-3,453
Health and Safety	21,600	21,600	11,350	11,350	11,350	-10,250
Quality Management	14,016	14,016	32,340	32,340	32,340	18,324
<b>Program Initiation Office</b>						
Engineering	7,617,456	7,740,096	7,867,884	7,867,884	7,867,884	127,788
Fieldwork	5,677,574	3,313,854	2,355,485	2,355,485	2,355,485	-958,369
	\$ 21,500,000	\$ 21,364,676	\$ 18,051,533	\$ 18,051,533	\$ 18,051,533	-3,313,142

# Section 3a | Budget continued

Table 2a | FY 21/22 Budget Detail

Work Breakdown Structure	Original Budget	Current Budget	Commitments	Pending Commitments	Actuals Received	Remaining Budget	% of Budget Remaining	Estimate at Completion	Variance
Delta Conveyance	\$ 21,500,000	\$ 21,364,676	\$ 18,051,533	\$ -	\$ 18,051,533	\$ 3,313,142	84%	\$ 18,051,533	\$ (3,313,142)
<b>Executive Office</b>	<b>2,202,245</b>	<b>4,271,146</b>	<b>2,569,604</b>	<b>-</b>	<b>2,569,604</b>	<b>1,701,541</b>	<b>60%</b>	<b>2,569,604</b>	<b>(1,701,541)</b>
Management	87,884	1,272,884	1,269,810	-	1,269,810	3,074	100%	1,269,810	(3,074)
Legal	556,915	556,915	199,733	-	199,733	357,182	36%	199,733	(357,182)
Audit	30,000	30,000	25,000	-	25,000	5,000	83%	25,000	(5,000)
Treasury	254,726	254,726	214,268	-	214,268	40,458	84%	214,268	(40,458)
Human Resources	87,720	87,720	60,793	-	60,793	26,927	69%	60,793	(26,927)
Undefined Allowance	1,185,000	2,068,901	800,000	-	800,000	1,268,901	39%	800,000	(1,268,901)
<b>Community Engagement</b>	<b>775,305</b>	<b>775,305</b>	<b>410,452</b>	<b>-</b>	<b>410,452</b>	<b>364,853</b>	<b>53%</b>	<b>410,452</b>	<b>(364,853)</b>
Management	118,877	118,877	148,577	-	148,577	(29,700)	125%	148,577	29,700
Community Coordination	250,000	250,000	-	-	-	250,000	0%	-	(250,000)
Outreach	406,428	406,428	261,875	-	261,875	144,553	64%	261,875	(144,553)
<b>Program Controls</b>	<b>1,472,640</b>	<b>1,565,135</b>	<b>1,464,226</b>	<b>-</b>	<b>1,464,226</b>	<b>100,909</b>	<b>94%</b>	<b>1,464,226</b>	<b>(100,909)</b>
Management	387,840	387,840	343,035	-	343,035	44,805	88%	343,035	(44,805)
Cost Management	754,560	754,560	710,894	-	710,894	43,666	94%	710,894	(43,666)
Document Management	330,240	330,240	283,754	-	283,754	46,486	86%	283,754	(46,486)
Governance	-	92,495	126,543	-	126,543	(34,048)	137%	126,543	34,048
<b>Administration</b>	<b>2,568,238</b>	<b>2,635,238</b>	<b>2,308,789</b>	<b>-</b>	<b>2,308,789</b>	<b>326,449</b>	<b>88%</b>	<b>2,308,789</b>	<b>(326,449)</b>
Management	641,280	641,280	575,422	-	575,422	65,858	90%	575,422	(65,858)
Facilities	1,283,297	1,285,297	1,216,242	-	1,216,242	69,055	95%	1,216,242	(69,055)
Information Technology	643,661	708,661	517,125	-	517,125	191,536	73%	517,125	(191,536)
<b>Procurement and Contract Administration</b>	<b>74,112</b>	<b>74,112</b>	<b>126,668</b>	<b>-</b>	<b>126,668</b>	<b>(52,556)</b>	<b>171%</b>	<b>126,668</b>	<b>52,556</b>
Procurement Management	74,112	74,112	126,668	-	126,668	(52,556)	171%	126,668	52,556

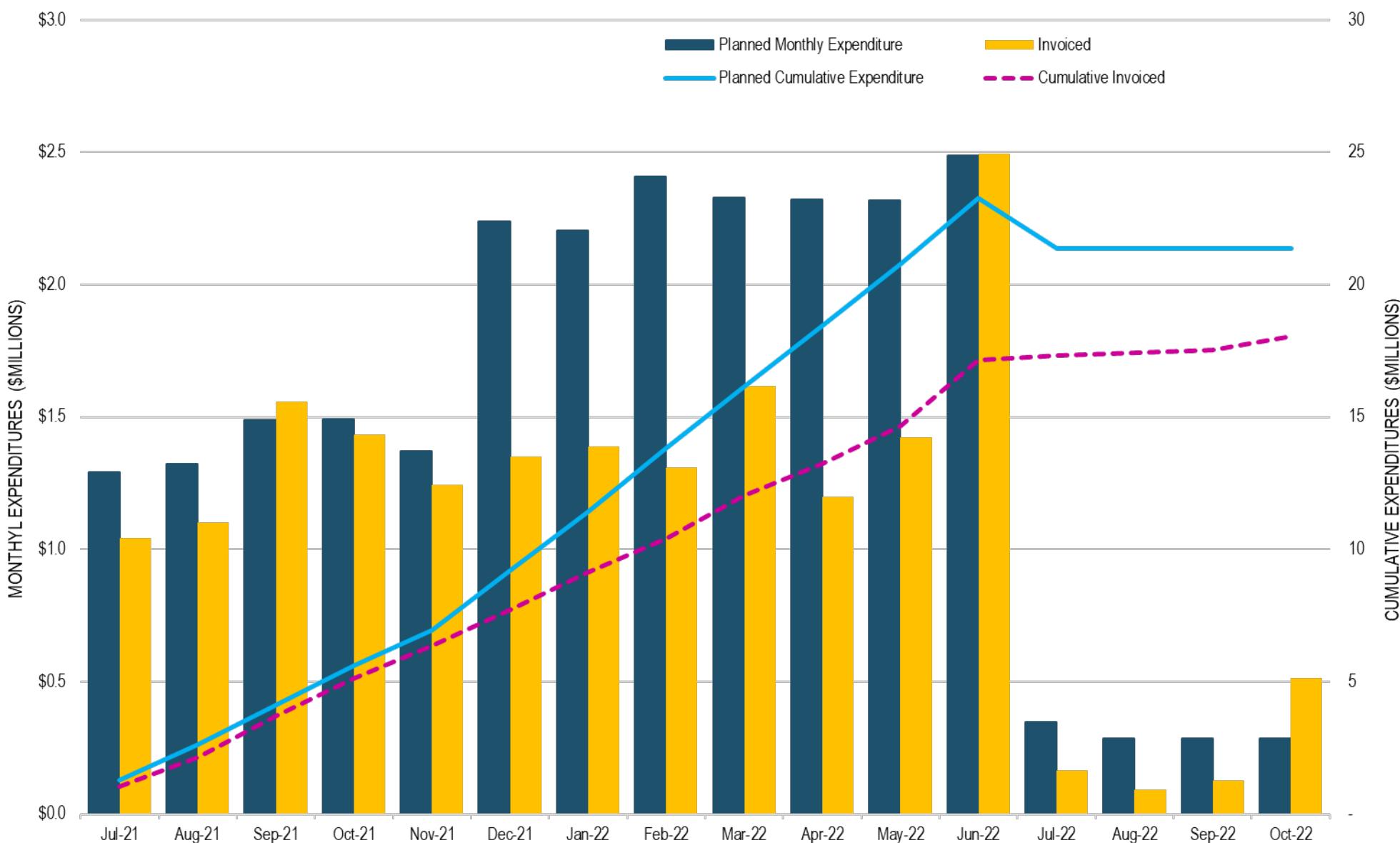
# Section 3a | Budget continued

**Table 2a | FY 21/22 Budget Detail**

Work Breakdown Structure	Original Budget	Current Budget	Commitments	Pending Commitments	Actuals Received	Remaining Budget	% of Budget Remaining	Estimate at Completion	Variance (Surplus)/Deficit
<b>Property</b>	<b>516,280</b>	<b>393,640</b>	<b>347,655</b>	-	<b>347,655</b>	<b>45,985</b>	<b>88%</b>	<b>347,655</b>	<b>(45,985)</b>
Management	245,280	122,640	81,815	-	81,815	40,825	67%	81,815	(40,825)
Property Agents	150,000	150,000	138,370	-	138,370	11,630	92%	138,370	(11,630)
Temporary Entrance Permits	121,000	121,000	127,470	-	127,470	(6,470)	105%	127,470	6,470
<b>Permitting Management</b>	<b>560,534</b>	<b>560,534</b>	<b>557,081</b>	-	<b>557,081</b>	<b>3,453</b>	<b>99%</b>	<b>557,081</b>	<b>(3,453)</b>
Management	560,534	560,534	557,081	-	557,081	3,453	99%	557,081	(3,453)
<b>Health and Safety</b>	<b>21,600</b>	<b>21,600</b>	<b>11,350</b>	-	<b>11,350</b>	<b>10,250</b>	<b>53%</b>	<b>11,350</b>	<b>(10,250)</b>
Management	21,600	21,600	11,350	-	11,350	10,250	53%	11,350	(10,250)
<b>Quality Management</b>	<b>14,016</b>	<b>14,016</b>	<b>32,340</b>	-	<b>32,340</b>	<b>(18,324)</b>	<b>231%</b>	<b>32,340</b>	<b>18,324</b>
Management & Auditing	14,016	14,016	32,340	-	32,340	(18,324)	231%	32,340	18,324
<b>Engineering</b>	<b>7,617,456</b>	<b>7,740,096</b>	<b>7,867,884</b>	-	<b>7,867,884</b>	<b>(127,788)</b>	<b>102%</b>	<b>7,867,884</b>	<b>127,788</b>
Management & Administration	900,316	1,022,956	867,265	-	867,265	155,691	85%	867,265	(155,691)
CEQA Engineering Support	4,436,666	4,436,666	2,435,205	-	2,435,205	2,001,461	55%	2,435,205	(2,001,461)
Facility Studies	2,280,474	2,280,474	4,565,415	-	4,565,415	(2,284,941)	200%	4,565,415	2,284,941
Undefined Allowance	-	-	-	-	-	-	-	-	-
<b>Fieldwork</b>	<b>5,677,574</b>	<b>3,313,854</b>	<b>2,355,485</b>	-	<b>2,355,485</b>	<b>958,369</b>	<b>71%</b>	<b>2,355,485</b>	<b>(958,369)</b>
Management	544,675	676,721	493,104	-	493,104	183,617	73%	493,104	(183,617)
Geotechnical Work	4,548,000	2,052,234	1,600,300	-	1,600,300	451,935	78%	1,600,300	(451,935)
Environmental Monitoring	584,899	584,899	262,082	-	262,082	322,817	45%	262,082	(322,817)

# Section 3a | Budget *continued*

**Figure 1a | FY 21/22 Cash Flow**



# Section 4a | Contracts

**Contracts.** Table 3a summarizes the status of all commitments within the DCA for FY21/22.

**Table 3a | FY 21/22 Contract Summary**

Contract Description	Commitment Amount	Pending Commitments	Invoiced to Date	Percent Invoiced
180005 - e-Builder, Inc.	\$ 86,285	-	\$ 86,285	100%
180006 - Jacobs Engineering Group	\$ 8,668,565	-	\$ 8,668,565	100%
180009 - Bender Rosenthal, Inc.	\$ 129,629	-	\$ 129,629	100%
190005 - Baker Tilly US, LLP	\$ 536,398	-	\$ 536,398	100%
190009 - Parsons Transportation Group, Inc.	\$ 3,395,459	-	\$ 3,395,459	100%
190011 - GV/HI Park Tower Owner, LLC	\$ 1,088,984	-	\$ 1,088,984	100%
190014 - Direct Apps, Inc., DBA Launch Consulting	\$ 142,987	-	\$ 142,987	100%
190015 - AV-SPL, LLC.	\$ 117,650	-	\$ 117,650	100%
190016 - Consolidated Communications, Inc.	\$ 37,185	-	\$ 37,185	100%
190017 - AT&T	\$ 23,651	-	\$ 23,651	100%
190019 - VMA Communications, Inc.	\$ 197,953	-	\$ 197,953	100%
190021 - RingCentral	\$ 45,813	-	\$ 45,813	100%
190022 - Caltronics Government Services	\$ 22,717	-	\$ 22,717	100%
190023 - Jambo LP	\$ 20,370	-	\$ 20,370	100%

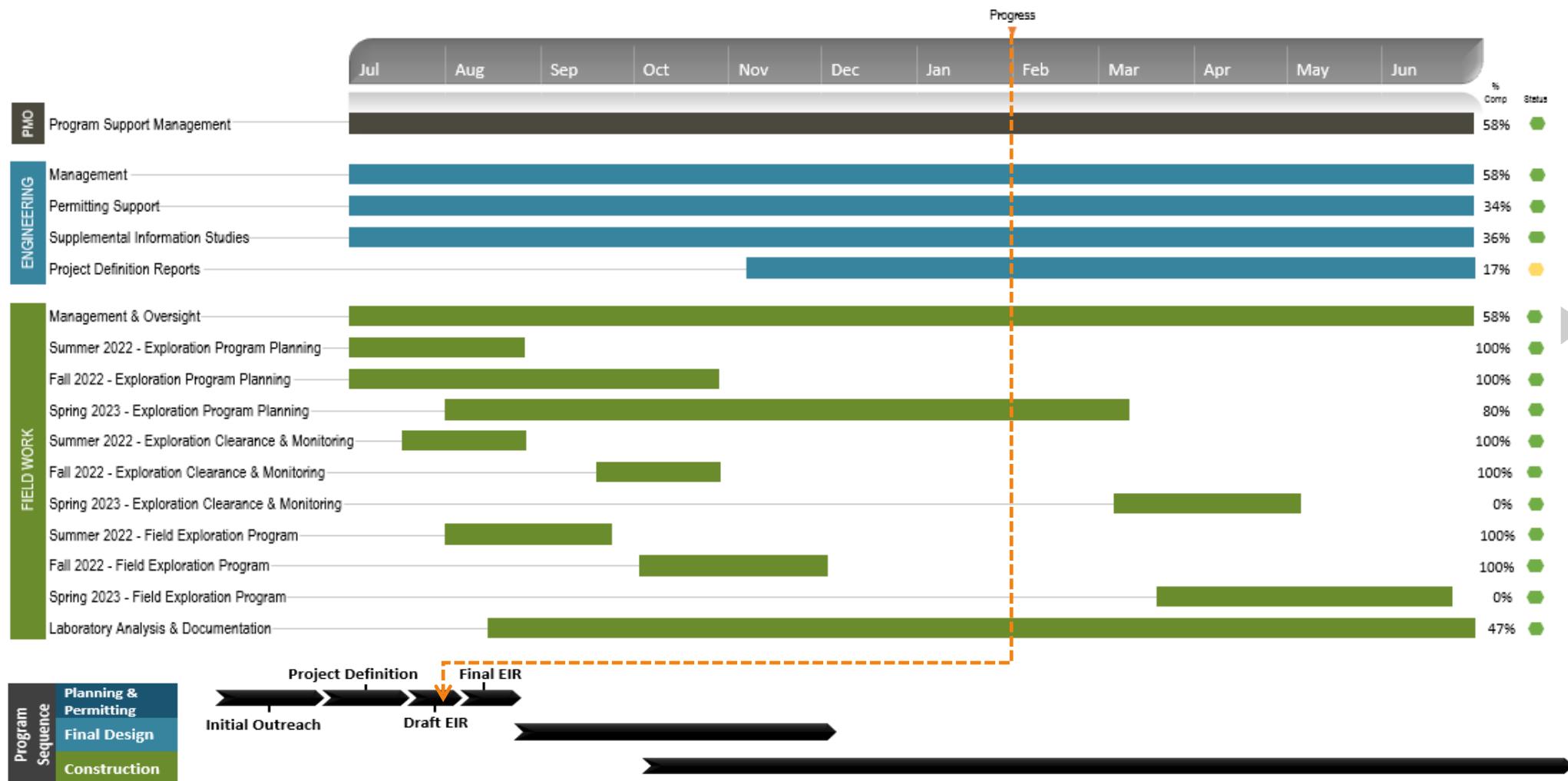
# Section 4a | Contracts *continued*

**Table 3a | FY 21/22 Contract Summary**

Contract Description	Commitment Amount	Pending Commitments	Invoiced to Date	Percent Invoiced
<b>200003 - Best Best &amp; Krieger</b>	\$ 199,733	-	\$ 199,733	100%
<b>200013 - Metropolitan Water District of S. California</b>	\$ 240,328	-	\$ 240,328	100%
<b>200014 - Dept of Water Resources</b>	\$ 127,790	-	\$ 127,790	100%
<b>210005 - Alliant Insurance</b>	\$ 26,190	-	\$ 26,190	100%
<b>210006 - KPMG LLP</b>	\$ 25,000	-	\$ 25,000	100%
<b>210010 - Gwendolyn Buchholz, Permit Engineer Inc</b>	\$ 150,000	-	\$ 150,000	100%
<b>210018 - AECOM Technical Services</b>	\$ 1,788,931	-	\$ 1,788,931	100%
<b>210019 - Santa Clara Valley Water</b>	\$ 104,383	-	\$ 104,383	100%
<b>210026 - Gwendolyn Buchholz, Permit Engineer Inc</b>	\$ 19,750	-	\$ 19,750	100%
<b>Agreements &lt;\$15K</b>	\$ 55,783	-	\$ 55,783	100%

# Section 5 | Program Schedule

**Schedule.** The Program Management Office (PMO) continued program support activities as planned. The Engineering Team continued providing permitting support to the DCO and progressing supplemental concept validation studies. The team also continued to host regular meetings with DCO environmental and engineering teams to review the current status of ongoing studies and activities. The team also continued to support ongoing environmental and fieldwork activities. The Fieldwork Team continued planning efforts for the Spring 2023 Program.



Disclaimer: This Program Sequence is for discussion purposes only and does not represent a decision by the DCA or DWR. Final decisions about the project will be made by DWR and will NOT be made until the concluding stages of the CEQA process.