



DCA

DELTA CONVEYANCE DESIGN
& CONSTRUCTION AUTHORITY

Monthly Board Report

This document is fully interactive; use menus to navigate on-screen.

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SUMMARY OF
WORK

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COMMUNITY
ENGAGEMENT

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BUDGET

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CONTRACTS

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SCHEDULE



Agenda Item 7a

DECEMBER 2022

(ACTIVITIES IN NOVEMBER)

Section 1 | Work Performed (November 2022 Activities)

Program Management. The team continued program-wide support activities and implementation of the Program Management Information System.

- Continued processing invoices for FY21/22 and FY22/23
- Processed internal \$300K invoice to increase cashflow reserve from \$500K to \$800K
- Development and processing of Task Orders, Task Order Amendments and Purchase Orders for FY22/23
- Processing closeout of FY21/22 Task Orders and Purchase Orders
- Development of Funding Management in e-Builder
- Support vendors with invoice submission and contract amendment requests
- Continue development of SOPs
- Support contract managers with financial forecasting and cashflow projections
- Continue development of master programmatic schedule
- Continue implementation of organizational growth and transition activities

Administration. The Administrative team continued to support functions including IT support, in-person and virtual meetings, Social Media content/updates as well as COVID-19 facility response/preparedness.

- Supported DCA Board of Directors and coordination of DCA events

- Coordination of DCA Change Board meetings/actions
- DCA Website review and updates
- Pushed DCA updates via Social Media Outlets, created reminders about resource materials
- Supported Procurement activities for Risk Management Software
- Activities for the transition from RingCentral to Zoom Video Conferencing/VoIP platform

Engineering. The engineering team primarily focused on supporting the Department of Water Resources (DWR) Delta Conveyance Office (DCO) permitting efforts while also continuing to develop and progress engineering studies.

- Responded to requests for information (RFIs) from DCO environmental team regarding conceptual designs, geographic information systems (GIS) features, and/or quantities
- Progressed engineering studies to document concepts for consideration during potential future design phases
- Performed review of land ownership information associated with proposed project
- Continued review of existing Delta-wide subsurface information
- Continued assisting DWR with agency and utility coordination activities
- Continued engineering support for Fall 2022 and Spring 2023 investigation programs



Field Work. The Field Work team continued efforts to collect data to support evaluation of Delta-wide subsurface conditions and validation of parameters assumed during development of conceptual designs.

- Geotechnical Consultant submitted revised geotechnical data package for the Spring 2022 Investigation Program
- Completed all environmental clearances required for the Fall 2022 Investigation Program
- Continued subsurface work for the Fall 2022 Investigation Program
- Continued coordination with environmental team to plan overwater borings and review permitting requirements for the Spring 2023 Investigation Program
- Continued coordination of Temporary Entrance Permits (TEPs) required for the Spring 2023 Investigation Program

Section 1 | One Month Look-Ahead (December 2022 Activities)

Program Management

- Continue processing invoices for FY21/22 and FY22/23
- Development and processing of Task Orders, Task Order Amendments and Purchase Orders for FY22/23
- Development of Funding Management in e-Builder
- Processing closeout of FY21/22 Task Orders and Purchase Orders
- Support vendors with invoice submission and contract amendment requests
- Continue development of SOPs
- Support contract managers with financial forecasting and cashflow projections
- Continue development of master programmatic schedule
- Continue development of implementation plan for organizational growth and transition

Administration

- Continue support to DCA office including all Administrative, Facility and IT functions
- Continue support for DCA Board of Directors meetings and monthly report generation
- Continue coordination of DCA Change Control Board meetings/actions
- Continue support for stakeholder engagement and outreach efforts
- Support for DCA Procurement Activities
- Continue to manage and coordinate content for Social Media outlets
- Finalize transition from RingCentral to Zoom
- Support for Risk Management Software Procurement

Engineering

- Continue to respond to requests for clarification on conceptual designs, GIS features and/or quantities from environmental team
- Continue progressing engineering studies to document concepts for consideration during future design phases
- Complete review of land ownership information associated with proposed project in the GIS database
- Continue assisting DWR with agency and utility coordination activities
- Continue review of existing Delta-wide subsurface information
- Continue providing engineering support to the Fall 2022 and Spring 2023 Geotechnical Investigation Programs
- Begin supporting review and response to comments received on the Draft Environmental Impact Report (DEIR) during the public comment period as requested by DWR

Field Work

- Review monthly and quarterly reports associated with cultural and biological surveys conducted during Summer and Fall 2022 Investigation Programs
- Conclude Fall 2022 Investigation Program
- Continue planning and coordination associated with Spring 2023 Investigation Program



Section 2 | Community Engagement

DCA Social Media Updates



facebook

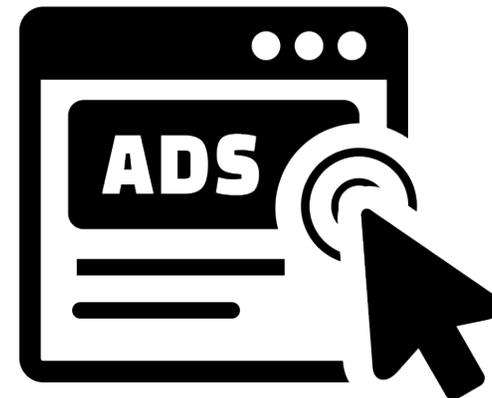
- The DCA Facebook page gained 51 followers, bringing the total to 1,829 followers



- DCA Facebook content had a total daily reach of 14,058



- The What is the DCA video received 30,620 impressions



- DCA Facebook ads garnered 1.19 million impressions between August to November

Section 3 | Budget

Budget. The FY22/23 DCA budget has been approved and is \$31.16M. We are currently forecasting an Estimate at Completion budget of \$31.16M. The DCA has committed \$28.85M (details in Table 2) and has incurred \$7.0M in expenditures through the end of through the end of November (details in Table 2). Actual and planned cash flow curves are shown in Figure 1.

Table 1 | Monthly Budget Summary (FY 22/23)

| Category | Original Budget | Current Budget | Current Commitments | Incurred to Date | EAC | Variance |
|---|----------------------|----------------------|----------------------|---------------------|----------------------|-------------|
| Program Management Office | | | | | | |
| Executive Office | \$ 3,638,955 | \$ 3,539,730 | \$ 2,903,808 | \$ 644,147 | \$ 4,322,919 | \$ 783,189 |
| Community Engagement | 904,160 | 904,160 | 643,276 | 146,126 | 904,160 | - |
| Program Controls | 2,062,255 | 2,055,615 | 2,055,615 | 773,585 | 2,175,615 | 120,000 |
| Administration | 2,721,210 | 2,764,468 | 2,810,426 | 1,109,276 | 2,757,057 | (7,411) |
| Procurement and Contract Administration | 87,175 | 87,172 | 75,744 | 54,830 | 117,172 | 30,000 |
| Property | 490,160 | 490,160 | 490,026 | 196,735 | 520,118 | 29,958 |
| Permitting Management | 589,245 | 589,245 | 589,240 | 152,001 | 589,245 | - |
| Health and Safety | 50,595 | 50,592 | 50,592 | 3,192 | 50,592 | - |
| Quality Management | 62,020 | 127,153 | 127,153 | 68,385 | 127,153 | - |
| Sustainability | 39,000 | 36,480 | 36,480 | 11,231 | 36,480 | - |
| Program Initiation Office | | | | | | |
| Engineering | 12,785,225 | 12,785,225 | 12,785,213 | 2,437,161 | 11,785,225 | (1,000,000) |
| Field Work | 7,733,720 | 7,733,720 | 6,291,738 | 1,424,269 | 7,777,984 | 44,264 |
| | \$ 31,163,720 | \$ 31,163,720 | \$ 28,859,311 | \$ 7,020,938 | \$ 31,163,720 | - |

Section 3 | Budget *continued*

Table 2 | FY 22/23 Budget Detail

| Work Breakdown Structure | Original Budget | Current Budget | Commitments | Pending Commitments | Actuals Received | Remaining Budget | % of Budget Remaining | Estimate at Completion | Variance (Surplus)/Deficit |
|--|------------------|------------------|------------------|---------------------|------------------|------------------|-----------------------|------------------------|----------------------------|
| Delta Conveyance | \$ 31,163,720 | \$ 31,163,720 | \$ 28,859,311 | \$ - | \$ 7,020,938 | \$ 24,142,782 | 23% | \$ 31,163,720 | \$ - |
| Executive Office | 3,638,955 | 3,539,730 | 2,903,808 | - | 644,147 | 2,895,583 | 18% | 4,322,919 | 783,189 |
| Management | 1,751,265 | 1,817,161 | 1,789,516 | - | 418,845 | 1,398,316 | 23% | 1,817,531 | 370 |
| Legal | 699,095 | 699,095 | 699,091 | - | 88,801 | 610,294 | 13% | 599,095 | (100,000) |
| Audit | 30,000 | 30,000 | - | - | - | 30,000 | 0% | 25,000 | (5,000) |
| Treasury | 297,115 | 297,115 | 303,836 | - | 92,389 | 204,726 | 31% | 288,931 | (8,184) |
| Human Resources | 111,480 | 111,480 | 111,365 | - | 44,111 | 67,369 | 40% | 111,480 | - |
| Undefined Allowance | 750,000 | 584,879 | - | - | - | 584,879 | 0% | 1,480,882 | 896,003 |
| Community Engagement | 904,160 | 904,160 | 643,276 | - | 146,126 | 758,034 | 16% | 904,160 | - |
| Management | 281,665 | 281,665 | 280,781 | - | 71,540 | 210,125 | 25% | 281,665 | - |
| Community Coordination | 250,000 | 250,000 | - | - | - | 250,000 | 0% | 250,000 | - |
| Outreach | 372,495 | 372,495 | 362,495 | - | 74,587 | 297,908 | 20% | 372,495 | - |
| Program Controls | 2,062,255 | 2,055,615 | 2,055,615 | - | 773,585 | 1,282,031 | 38% | 2,175,615 | 120,000 |
| Management | 525,330 | 524,983 | 524,983 | - | 153,279 | 371,704 | 29% | 584,983 | 60,000 |
| Cost Management | 659,875 | 658,672 | 658,672 | - | 201,641 | 457,031 | 31% | 658,672 | - |
| Schedule Management | 201,000 | 201,000 | 201,000 | - | 89,709 | 111,292 | 45% | 261,000 | 60,000 |
| Document Management | 336,000 | 336,000 | 336,000 | - | 108,500 | 227,500 | 32% | 336,000 | - |
| Governance | 340,050 | 334,960 | 334,960 | - | 220,456 | 114,504 | 66% | 334,960 | - |
| Administration | 2,721,210 | 2,764,468 | 2,810,426 | - | 1,109,276 | 1,655,191 | 40% | 2,757,057 | (7,411) |
| Management | 659,340 | 659,340 | 646,635 | - | 215,614 | 443,726 | 33% | 659,340 | - |
| Facilities | 1,306,340 | 1,349,599 | 1,430,984 | - | 634,768 | 714,831 | 47% | 1,349,373 | (226) |
| Information Technology | 755,530 | 755,529 | 732,807 | - | 258,895 | 496,634 | 34% | 748,343 | (7,186) |
| Procurement and Contract Administration | 87,175 | 87,172 | 75,744 | - | 54,830 | 32,342 | 63% | 117,172 | 30,000 |
| Procurement Management | 87,175 | 87,172 | 75,744 | - | 54,830 | 32,342 | 63% | 117,172 | 30,000 |

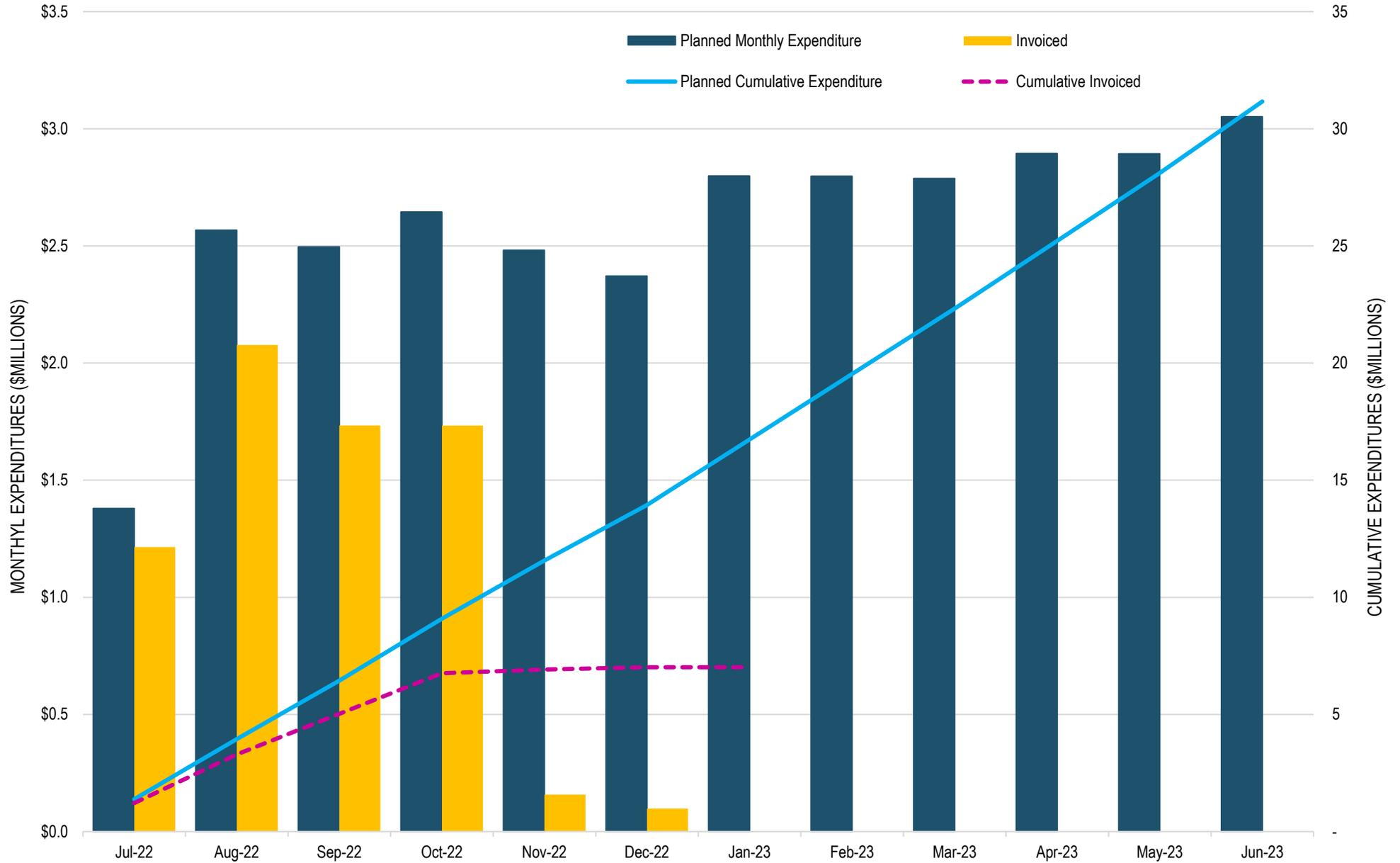
Section 3 | Budget *continued*

Table 2 | FY 22/23 Budget Detail

| Work Breakdown Structure | Original Budget | Current Budget | Commitments | Pending Commitments | Actuals Received | Remaining Budget | % of Budget Remaining | Estimate at Completion | Variance (Surplus)/Deficit |
|------------------------------|-------------------|-------------------|-------------------|---------------------|------------------|-------------------|-----------------------|------------------------|----------------------------|
| Property | 490,160 | 490,160 | 490,026 | - | 196,735 | 293,425 | 40% | 520,118 | 29,958 |
| Management | 140,160 | 140,160 | 140,160 | - | 61,681 | 78,479 | 44% | 140,160 | - |
| Property Agents | 300,000 | 300,000 | 299,866 | - | 128,554 | 171,446 | 43% | 329,958 | 29,958 |
| Temporary Entrance Permits | 50,000 | 50,000 | 50,000 | - | 6,500 | 43,500 | 13% | 50,000 | - |
| Permitting Management | 589,245 | 589,245 | 589,240 | - | 152,001 | 437,244 | 26% | 589,245 | - |
| Management | 589,245 | 589,245 | 589,240 | - | 152,001 | 437,244 | 26% | 589,245 | - |
| Health and Safety | 50,595 | 50,592 | 50,592 | - | 3,192 | 47,400 | 6% | 50,592 | - |
| Management | 50,595 | 50,592 | 50,592 | - | 3,192 | 47,400 | 6% | 50,592 | - |
| Quality Management | 62,020 | 127,153 | 127,153 | - | 68,385 | 58,768 | 54% | 127,153 | - |
| Management & Auditing | 62,020 | 127,153 | 127,153 | - | 68,385 | 58,768 | 54% | 127,153 | - |
| Sustainability | 39,000 | 36,480 | 36,480 | - | 11,231 | 25,249 | 31% | 36,480 | - |
| Management | 39,000 | 36,480 | 36,480 | - | 11,231 | 25,249 | 31% | 36,480 | - |
| Engineering | 12,785,225 | 12,785,225 | 12,785,213 | - | 2,437,161 | 10,348,064 | 19% | 11,785,225 | (1,000,000) |
| Management & Administration | 997,695 | 997,695 | 997,691 | - | 328,580 | 669,115 | 33% | 997,695 | - |
| CEQA Engineering Support | 2,555,065 | 2,555,065 | 2,555,058 | - | 160,172 | 2,394,893 | 6% | 2,555,065 | - |
| Facility Studies | 7,448,095 | 7,448,095 | 7,448,095 | - | 1,943,909 | 5,504,186 | 26% | 6,448,095 | (1,000,000) |
| Project Definition Reports | 1,784,370 | 1,784,370 | 1,784,370 | - | 4,500 | 1,779,870 | 0% | 1,784,370 | - |
| Fieldwork | 7,733,720 | 7,733,720 | 6,291,738 | - | 1,424,269 | 6,309,451 | 18% | 7,777,984 | 44,264 |
| Management | 1,349,355 | 1,349,355 | 784,300 | - | 165,263 | 1,184,092 | 12% | 1,393,619 | 44,264 |
| Geotechnical Work | 5,711,380 | 5,711,380 | 4,834,453 | - | 1,059,127 | 4,652,253 | 19% | 5,711,380 | - |
| Environmental Monitoring | 672,985 | 672,985 | 672,985 | - | 199,879 | 473,106 | 30% | 672,985 | - |

Section 3 | Budget *continued*

Figure 1 | FY 22/23 Cash Flow



Section 4 | Contracts

Contracts. Table 3 summarizes the status of all active commitments within the DCA for the current fiscal year. Any pending or approved commitment changes

are summarized in Table 4. SBE/DVBE participation in major contracts is summarized in Table 5. Currently, there are is one active procurement.

Table 3 | Contract Summary

| Contract Description | Commitment Amount | Pending Commitments | Invoiced to Date | Percent Invoiced |
|---|-------------------|---------------------|------------------|------------------|
| 180005 - e-Builder, Inc. | \$ 132,250 | - \$ | 132,250 | 100% |
| 180006 - Jacobs Engineering Group | \$ 14,277,613 | - \$ | 2,800,563 | 20% |
| 180008 - Hamner, Jewell & Associates | \$ 39,972 | - \$ | 45 | 0% |
| 180009 - Bender Rosenthal, Inc. | \$ 239,958 | - \$ | 127,160 | 53% |
| 180010 - Associated Right of Way Services, Inc. | \$ 19,936 | - \$ | 1,348 | 7% |
| 190005 - Baker Tilly US, LLP | \$ 549,000 | - \$ | 178,418 | 32% |
| 190009 - Parsons Transportation Group, Inc. | \$ 4,607,457 | - \$ | 1,485,685 | 32% |
| 190011 - GVHI Park Tower Owner, LLC | \$ 1,204,972 | - \$ | 589,518 | 49% |
| 190014 - Direct Apps, Inc., DBA Launch Consulting | \$ 241,434 | - \$ | 58,354 | 24% |
| 190015 - AVI-SPL LLC | \$ 15,128 | - \$ | 10,128 | 67% |
| 190019 - VMA Communications, Inc. | \$ 232,600 | - \$ | 68,700 | 30% |
| 190021 - RingCentral | \$ 19,354 | - \$ | 19,354 | 100% |
| 190022 - Caltronics Government Services | \$ 96,312 | - \$ | 9,492 | 10% |
| 190023 - Jambo LP | \$ 34,920 | - \$ | - | 0% |

Section 4 | Contracts *continued*

Table 3 | Contract Summary

| Contract Description | Commitment Amount | Pending Commitments | Invoiced to Date | Percent Invoiced |
|---|-------------------|---------------------|------------------|------------------|
| 200003 - Best Best & Krieger | \$ 699,091 | - \$ | 88,801 | 13% |
| 200013 - Metropolitan Water District of S. California | \$ 474,110 | - \$ | 111,874 | 24% |
| 200014 - Dept of Water Resources | \$ 52,000 | - \$ | 6,880 | 13% |
| 210018 - AECOM Technical Services | \$ 5,283,033 | - \$ | 1,104,827 | 21% |
| 210019 - Santa Clara Valley Water | \$ 213,004 | - \$ | 108,221 | 51% |
| 220002 - Gwendolyn Buchholz, Permit Engineer Inc | \$ 150,000 | - \$ | 54,875 | 37% |
| 220005 - Keogh Multimedia | \$ 15,600 | - \$ | 585 | 4% |
| 220009 - Liberty mutual | \$ 50,000 | - \$ | 34,816 | 70% |
| 220014 - onPar Advisors LLC | \$ 77,371 | - \$ | - | 0% |
| 220015 - Consolidated Communications, Inc. | \$ 115,567 | - \$ | 15,505 | 13% |
| Agreements <\$15k | \$ 18,631 | - \$ | 13,539 | 73% |

Table 4 | Commitment Changes

| WBS Description | Current Budget | Amount | % Change | Revised Budget | Description | Budget Source | Status (Pending, Approved) |
|-----------------------------|----------------|----------|----------|----------------|---|---------------------|-------------------------------|
| Video Conferencing Platform | \$ 19,354 | \$ 3,868 | 17% | \$ 23,222 | Execute an amendment to allow for additional time and budget for RingCentral to complete transition | Undefined Allowance | Approved |

Section 4 | Contracts *continued*

Table 5 | S/DVBE Status (FY 22/23)

| | Commitment Amount | Invoiced to Date | Percent Committed | Percent Invoiced |
|---------------------------|-------------------|------------------|-------------------|------------------|
| Delta Conveyance | \$ 28,859,311 | \$ 7,020,938 | | |
| SBE Participation | 1,900,477 | 679,320 | 6.6% | 9.7% |
| DVBE Participation | \$ 125,000 | \$ 61,681 | 0.4% | 0.9% |

| Consultant | Current Commitment | Percent of Total Commitment | Invoiced to Date | Percent Invoiced SBE/DVBE | SBE/DVBE Status |
|---|--------------------|-----------------------------|------------------|---------------------------|-----------------|
| Jacobs Engineering Group | 14,277,613 | 1.9% | 2,800,563 | 4.8% | |
| Anchor | 125,000 | 0.9% | 61,681 | 2.2% | SBE/DVBE |
| JMA | 50,000 | 0.4% | 33,154 | 1.2% | SBE |
| JASpezia | 100,000 | 0.7% | 39,912 | 1.4% | SBE |
| Parsons | 4,607,457 | 26.8% | 1,485,685 | 31.3% | |
| Chaves | 1,171,520 | 25.4% | 400,402 | 27.0% | SBE |
| Luster | 65,137 | 1.4% | 64,585 | 4.3% | SBE |
| Associated Right of Way Services | 19,936 | 100% | 1,348 | 100% | SBE |
| Caltronics Government Services | 96,312 | 100% | 9,492 | 100% | SBE |
| Hamner, Jewell & Associates | 39,972 | 100% | 45 | 100% | SBE |
| VMA Communications | 232,600 | 100% | 68,700 | 100% | SBE |

Table 6 | Contract Procurement Summary

| WBS | Contract Type | Planning/ Estimated Value | Annual Budget (FY 2022/23) | Pending Contract Value | Anticipated Term | Procurement Method | Procurement Start | Target NTP Date | Status |
|--------------------------|----------------|---------------------------|----------------------------|------------------------|------------------|--------------------------------|-------------------|-----------------|------------|
| Risk Management Software | SaaS Agreement | \$ 500,000 | \$60,000 | TBD | 3 year | Qualifications Based Selection | Dec-22 | Mar-23 | In Process |

Sections 3a Budget | 4a Contracts

FISCAL YEAR 21/22 FINANCIAL REPORTS

Section 3a | Budget

Budget. FY21/22 is still open to allow for completion of FY21/22 task orders extended beyond the end of the FY. The total FY21/22 budget and has been revised to \$21.36M (see Table 1a), since \$3.11M was transferred to fund the approved FY22/23 budget. We are currently in the process of closing out FY21/22 Task Orders and purchase orders and forecasting an Estimate at Completion of \$18.14M. The DCA has committed \$20.06M and has incurred \$18.05M in expenditures through the end of November (details in Table 2a). The commitments have underrun not to exceed values and there is one remaining active commitment. A second internal invoice to increase cashflow reserve by \$300,000 from \$500,000 to \$800,000 has been processed against the undefined allowance budget.

Table 1a | Monthly Budget Summary (FY 21/22)

| Category | Original Budget | Current Budget | Current Commitments | Incurred to Date | EAC | Variance |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|
| Program Management Office | | | | | | |
| Executive Office | \$ 2,202,245 | \$ 4,271,146 | \$ 3,034,952 | \$ 2,569,604 | \$ 2,610,009 | \$ (1,661,137) |
| Community Engagement | 775,305 | 775,305 | 566,971 | 410,452 | 402,361 | (372,944) |
| Program Controls | 1,472,640 | 1,565,135 | 1,532,748 | 1,464,226 | 1,486,691 | (78,445) |
| Administration | 2,568,238 | 2,635,238 | 2,441,121 | 2,308,789 | 2,324,549 | (310,689) |
| Procurement and Contract Administration | 74,112 | 74,112 | 148,308 | 126,668 | 125,173 | 51,061 |
| Property | 516,280 | 393,640 | 370,185 | 347,655 | 307,945 | (85,695) |
| Permitting Management | 560,534 | 560,534 | 569,191 | 557,081 | 557,423 | (3,111) |
| Health and Safety | 21,600 | 21,600 | 13,600 | 11,350 | 11,350 | (10,250) |
| Quality Management | 14,016 | 14,016 | 34,016 | 32,340 | 32,340 | 18,324 |
| Program Initiation Office | | | | | | |
| Engineering | 7,617,456 | 7,740,096 | 8,370,365 | 7,867,884 | 7,868,719 | 128,623 |
| Fieldwork | 5,677,574 | 3,313,854 | 2,983,446 | 2,355,485 | 2,419,055 | (894,799) |
| | \$ 21,500,000 | \$ 21,364,676 | \$ 20,064,902 | \$ 18,051,533 | \$ 18,145,614 | \$ (3,219,062) |

Section 3a | Budget *continued*

Table 2a | FY 21/22 Budget Detail

| Work Breakdown Structure | Original Budget | Current Budget | Commitments | Pending Commitments | Actuals Received | Remaining Budget | % of Budget Remaining | Estimate at Completion | Variance (Surplus)/Deficit |
|--|----------------------|----------------------|----------------------|---------------------|----------------------|---------------------|-----------------------|------------------------|----------------------------|
| Delta Conveyance | \$ 21,500,000 | \$ 21,364,676 | \$ 20,064,902 | \$ - | \$ 18,051,533 | \$ 3,313,142 | 84% | \$ 18,145,614 | \$ (3,219,062) |
| Executive Office | 2,202,245 | 4,271,146 | 3,034,952 | - | 2,569,604 | 1,701,541 | 60% | 2,610,009 | (1,661,137) |
| Management | 87,884 | 1,272,884 | 1,315,400 | - | 1,269,810 | 3,074 | 100% | 1,275,729 | 2,845 |
| Legal | 556,915 | 556,915 | 556,915 | - | 199,733 | 357,182 | 36% | 210,518 | (346,397) |
| Audit | 30,000 | 30,000 | 25,000 | - | 25,000 | 5,000 | 83% | 25,000 | (5,000) |
| Treasury | 254,726 | 254,726 | 249,916 | - | 214,268 | 40,458 | 84% | 249,916 | (4,810) |
| Human Resources | 87,720 | 87,720 | 87,720 | - | 60,793 | 26,927 | 69% | 48,846 | (38,874) |
| Undefined Allowance | 1,185,000 | 2,068,901 | 800,000 | - | 800,000 | 1,268,901 | 39% | 800,000 | (1,268,901) |
| Community Engagement | 775,305 | 775,305 | 566,971 | - | 410,452 | 364,853 | 53% | 402,361 | (372,944) |
| Management | 118,877 | 118,877 | 170,583 | - | 148,577 | (29,700) | 125% | 140,486 | 21,609 |
| Community Coordination | 250,000 | 250,000 | - | - | - | 250,000 | 0% | - | (250,000) |
| Outreach | 406,428 | 406,428 | 396,388 | - | 261,875 | 144,553 | 64% | 261,875 | (144,553) |
| Program Controls | 1,472,640 | 1,565,135 | 1,532,748 | - | 1,464,226 | 100,909 | 94% | 1,486,691 | (78,445) |
| Management | 387,840 | 387,840 | 379,590 | - | 343,035 | 44,805 | 88% | 343,035 | (44,805) |
| Cost Management | 754,560 | 754,560 | 733,359 | - | 710,894 | 43,666 | 94% | 733,359 | (21,201) |
| Document Management | 330,240 | 330,240 | 292,304 | - | 283,754 | 46,486 | 86% | 283,754 | (46,486) |
| Governance | - | 92,495 | 127,495 | - | 126,543 | (34,048) | 137% | 126,543 | 34,048 |
| Administration | 2,568,238 | 2,635,238 | 2,441,121 | - | 2,308,789 | 326,449 | 88% | 2,324,549 | (310,689) |
| Management | 641,280 | 641,280 | 609,964 | - | 575,422 | 65,858 | 90% | 575,422 | (65,858) |
| Facilities | 1,283,297 | 1,285,297 | 1,272,848 | - | 1,216,242 | 69,055 | 95% | 1,205,048 | (80,249) |
| Information Technology | 643,661 | 708,661 | 558,310 | - | 517,125 | 191,536 | 73% | 544,080 | (164,581) |
| Procurement and Contract Administration | 74,112 | 74,112 | 148,308 | - | 126,668 | (52,556) | 171% | 125,173 | 51,061 |
| Procurement Management | 74,112 | 74,112 | 148,308 | - | 126,668 | (52,556) | 171% | 125,173 | 51,061 |

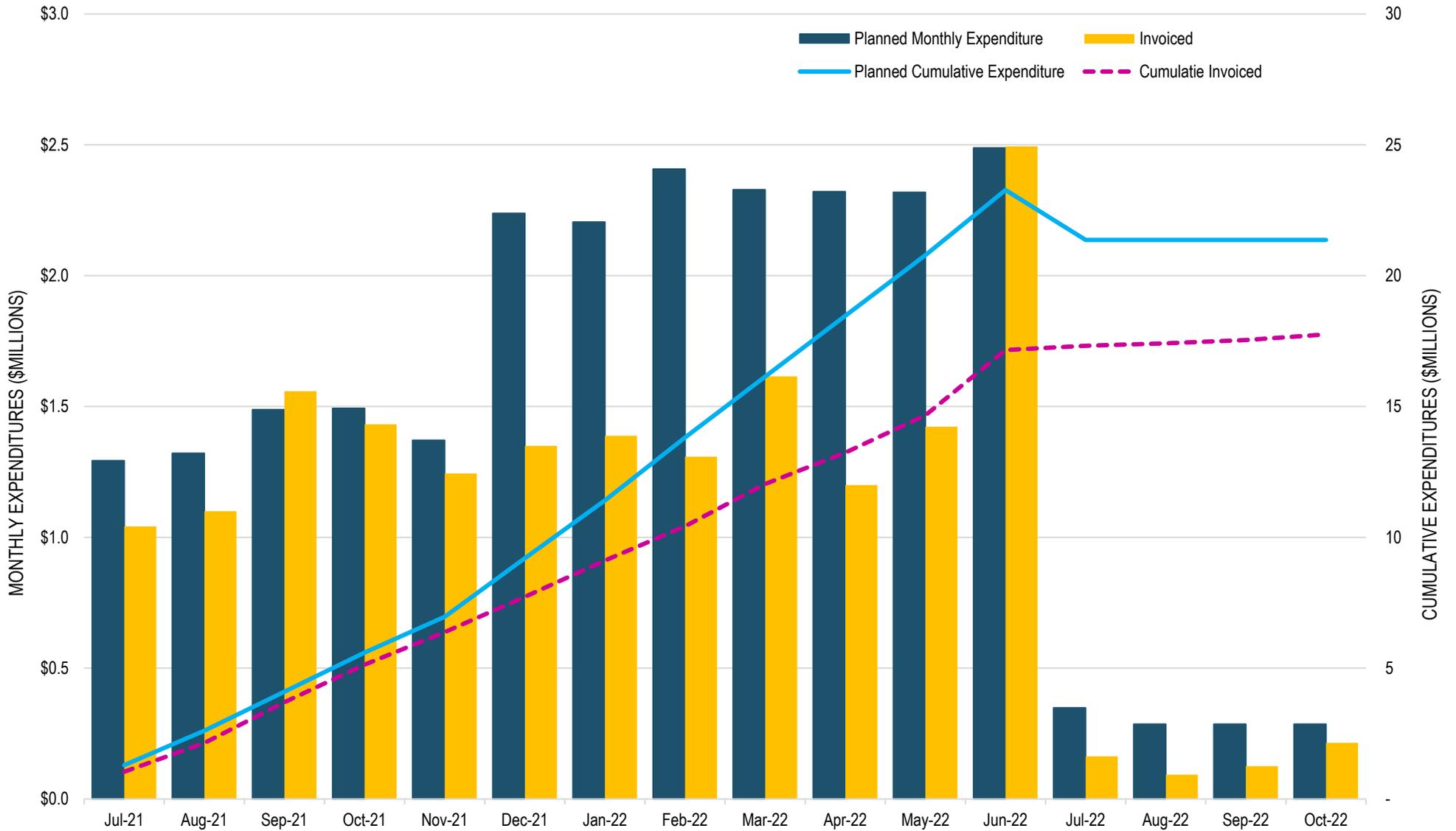
Section 3a | Budget *continued*

Table 2a | FY 21/22 Budget Detail

| Work Breakdown Structure | Original Budget | Current Budget | Commitments | Pending Commitments | Actuals Received | Remaining Budget | % of Budget Remaining | Estimate at Completion | Variance (Surplus)/Deficit |
|------------------------------|------------------|------------------|------------------|---------------------|------------------|------------------|-----------------------|------------------------|----------------------------|
| Property | 516,280 | 393,640 | 370,185 | - | 347,655 | 45,985 | 88% | 307,945 | (85,695) |
| Management | 245,280 | 122,640 | 81,815 | - | 81,815 | 40,825 | 67% | 81,815 | (40,825) |
| Property Agents | 150,000 | 150,000 | 138,370 | - | 138,370 | 11,630 | 92% | 98,660 | (51,340) |
| Temporary Entrance Permits | 121,000 | 121,000 | 150,000 | - | 127,470 | (6,470) | 105% | 127,470 | 6,470 |
| Permitting Management | 560,534 | 560,534 | 569,191 | - | 557,081 | 3,453 | 99% | 557,423 | (3,111) |
| Management | 560,534 | 560,534 | 569,191 | - | 557,081 | 3,453 | 99% | 557,423 | (3,111) |
| Health and Safety | 21,600 | 21,600 | 13,600 | - | 11,350 | 10,250 | 53% | 11,350 | (10,250) |
| Management | 21,600 | 21,600 | 13,600 | - | 11,350 | 10,250 | 53% | 11,350 | (10,250) |
| Quality Management | 14,016 | 14,016 | 34,016 | - | 32,340 | (18,324) | 231% | 32,340 | 18,324 |
| Management & Auditing | 14,016 | 14,016 | 34,016 | - | 32,340 | (18,324) | 231% | 32,340 | 18,324 |
| Engineering | 7,617,456 | 7,740,096 | 8,370,365 | - | 7,867,884 | (127,788) | 102% | 7,868,719 | 128,623 |
| Management & Administration | 900,316 | 1,022,956 | 988,755 | - | 867,265 | 155,691 | 85% | 867,265 | (155,691) |
| CEQA Engineering Support | 4,436,666 | 4,436,666 | 2,436,723 | - | 2,435,205 | 2,001,461 | 55% | 2,435,205 | (2,001,461) |
| Facility Studies | 2,280,474 | 2,280,474 | 4,944,887 | - | 4,565,415 | (2,284,941) | 200% | 4,566,249 | 2,285,775 |
| Undefined Allowance | - | - | - | - | - | - | - | - | - |
| Fieldwork | 5,677,574 | 3,313,854 | 2,983,446 | - | 2,355,485 | 958,369 | 71% | 2,419,055 | (894,799) |
| Management | 544,675 | 676,721 | 701,585 | - | 493,104 | 183,617 | 73% | 583,785 | (92,936) |
| Geotechnical Work | 4,548,000 | 2,052,234 | 1,965,557 | - | 1,600,300 | 451,935 | 78% | 1,573,189 | (479,046) |
| Environmental Monitoring | 584,899 | 584,899 | 316,303 | - | 262,082 | 322,817 | 45% | 262,082 | (322,817) |

Section 3a | Budget *continued*

Figure 1a | FY 21/22 Cash Flow



Section 4a | Contracts

Contracts. Table 3a summarizes the status of all commitments within the DCA for FY21/22.

Table 3a | FY 21/22 Contract Summary

| Contract Description | Commitment Amount | Pending Commitments | Invoiced to Date | Percent Invoiced |
|---|-------------------|---------------------|------------------|------------------|
| 180005 - e-Builder, Inc. | \$ 86,285 | - \$ | 86,285 | 100% |
| 180006 - Jacobs Engineering Group | \$ 9,266,843 | - \$ | 8,668,565 | 94% |
| 180009 - Bender Rosenthal, Inc. | \$ 129,629 | - \$ | 129,629 | 100% |
| 190005 - Baker Tilly US, LLP | \$ 567,800 | - \$ | 536,398 | 94% |
| 190009 - Parsons Transportation Group, Inc. | \$ 3,529,094 | - \$ | 3,395,459 | 96% |
| 190011 - GV/HI Park Tower Owner, LLC | \$ 1,144,787 | - \$ | 1,088,984 | 95% |
| 190014 - Direct Apps, Inc., DBA Launch Consulting | \$ 164,224 | - \$ | 142,987 | 87% |
| 190015 - AVI-SPL | \$ 123,368 | - \$ | 117,650 | 95% |
| 190016 - Consolidated Communications, Inc. | \$ 37,185 | - \$ | 37,185 | 100% |
| 190017 - AT&T | \$ 23,651 | - \$ | 23,651 | 100% |
| 190019 - VMA Communications, Inc. | \$ 282,400 | - \$ | 197,953 | 70% |
| 190021 - RingCentral | \$ 45,816 | - \$ | 45,813 | 100% |
| 190022 - Caltronics Government Services | \$ 22,717 | - \$ | 22,717 | 100% |
| 190023 - Jambo LP | \$ 22,000 | - \$ | 20,370 | 93% |

Section 4a | Contracts *continued*

Table 3a | FY 21/22 Contract Summary

| Contract Description | Commitment Amount | Pending Commitments | Invoiced to Date | Percent Invoiced |
|---|-------------------|---------------------|------------------|------------------|
| 190024 - Stakeholder Engagement Committee Stipened | \$ 17,000 | - \$ | 5,750 | 34% |
| 200003 - Best Best & Krieger | \$ 556,915 | - \$ | 199,733 | 36% |
| 200013 - Metropolitan Water District of S. California | \$ 338,712 | - \$ | 240,328 | 71% |
| 200014 - Dept of Water Resources | \$ 152,000 | - \$ | 127,790 | 84% |
| 210005 - Alliant Insurance | \$ 26,190 | - \$ | 26,190 | 100% |
| 210006 - KPMG LLP | \$ 25,000 | - \$ | 25,000 | 100% |
| 210010 - Gwendolyn Buchholz, Permit Engineer Inc | \$ 150,000 | - \$ | 150,000 | 100% |
| 210014 - Spark Street Digital | \$ 32,600 | - \$ | 10,879 | 33% |
| 210018 - AECOM Technical Services | \$ 2,337,789 | - \$ | 1,788,931 | 77% |
| 210019 - Santa Clara Valley Water | \$ 109,368 | - \$ | 104,383 | 95% |
| 210026 - Gwendolyn Buchholz, Permit Engineer Inc | \$ 30,000 | - \$ | 19,750 | 66% |
| Agreements <\$15K | \$ 43,530 | - \$ | 39,154 | 90% |

Section 5 | Program Schedule

Schedule. The program support activities of the Program Management Office (PMO) continued as planned. The Engineering Team continued providing permitting support to the DCO and progressing supplemental concept validation studies. The team also continued to host regular meetings with DCO environmental and engineering teams to review the current status of ongoing studies and activities. The fieldwork team continued implementation of the Fall 2022 Geotechnical Investigation Program and planning for the Spring 2023 Program.



Disclaimer: This Program Sequence is for discussion purposes only and does not represent a decision by the DCA or DWR. Final decisions about the project will be made by DWR and will NOT be made until the concluding stages of the CEQA process.