



DCA

DELTA CONVEYANCE DESIGN
& CONSTRUCTION AUTHORITY

Monthly Board Report

This document is fully interactive; use menus to navigate on-screen.

1

SUMMARY OF
WORK



2

COMMUNITY
ENGAGEMENT



3

BUDGET

4

CONTRACTS

5

SCHEDULE



Agenda Item 7a

OCTOBER 2022
(ACTIVITIES IN SEPTEMBER)

Section 1 | Work Performed (September 2022 Activities)

Program Management. The team continued program-wide support activities and implementation of the Program Management Information System.

- Continue processing invoices for FY21/22
- Development and processing of Task Orders, Task Order Amendments and Purchase Orders for FY22/23
- Development of Funding Management in e-Builder
- Support vendors with invoice submission and contract amendment requests
- Continue development of SOPs
- Support contract managers with financial forecasting and cashflow projections
- Continue development of master programmatic schedule



Administration. The Administrative team continued to support functions including IT support, in-person and virtual meetings, Social Media content/updates as well as COVID-19 facility response/preparedness.

- Supported DCA Board of Directors and coordination of DCA events
- Executed FY 22/23 Agreements and Task Orders
- Coordination of DCA Change Board meetings/actions
- DCA Website review and updates
- Supported distribution, downloading, or obtaining Engineering Project Reports (EPRs) per public requests
- Pushed DCA updates via Social Media Outlets, created reminders about resource materials
- Completed Q3 IT systems user audit
- Participated in activities for Videoconferencing/Phone provider procurement

Engineering. The engineering team primarily focused on supporting the Department of Water Resources (DWR) Delta Conveyance Office (DCO) permitting efforts while also continuing to develop and progress engineering studies.

- Responded to requests for information (RFIs) from DCO environmental team regarding conceptual designs, geographic information systems (GIS) features, and/or quantities
- Progressed engineering studies to document concepts for consideration during future design phases

- Participated in Environmental Impact Report (EIR) public hearings
- Continued review of existing Delta-wide subsurface information
- Continued engineering support for Summer/Fall 2022 investigation program

Field Work. The field work team continued efforts to collect data to support evaluation of Delta-wide subsurface conditions and validation of parameters assumed during development of conceptual designs.

- Geotechnical Consultant continued preparing Geotechnical Data Report (GDR) for the Spring 2022 Investigation Program
- Concluded Summer 2022 Investigation Program
- Began Fall 2022 Investigation Program
- Continued coordination with environmental team to plan overwater borings and review permitting requirements
- Continued coordination of Temporary Entrance Permits (TEPs) required for the Fall 2022 and Spring 2023 Investigation Programs

Section 1 | One Month Look-Ahead (October 2022 Activities)

Program Management

- Continue processing invoices for FY21/22
- Development and processing of Task Orders, Task Order Amendments and Purchase Orders for FY22/23
- Development of Funding Management in e-Builder
- Support vendors with invoice submission and contract amendment requests
- Continue development of SOPs
- Support contract managers with financial forecasting and cashflow projections
- Continue development of master programmatic schedule

Administration

- Continue support to DCA office including all Administrative, Facility and IT functions
- Continue support for DCA Board of Directors meetings and monthly report generation
- Continue coordination of DCA Change Control Board meetings/actions



- Continue support for stakeholder engagement and outreach efforts
- Support for DCA Procurement Activities
- Continue to manage and coordinate content for Social Media outlets
- Procurement activities for Videoconferencing/Phone provider

Engineering

- Continue to respond to requests for clarification on conceptual designs, GIS features and/or quantities from environmental team
- Continue progressing engineering studies to document concepts for consideration during future design phases
- Continue assisting DWR with agency and utility coordination activities
- Continue review of existing Delta-wide subsurface information
- Continue providing engineering support to the Summer and Fall 2022 and Spring 2023 Geotechnical Investigation Programs

Field Work

- Geotechnical Consultant to submit GDR for Spring 2022 Investigation Program
- Review final monthly and quarterly reports associated with cultural and biological surveys conducted during remainder of Spring 2022 Investigation Program
- Continue Fall 2022 Investigation Program
- Continue planning and coordination associated with Spring 2023 Investigation Program

Section 2 | Community Engagement

Delta Conveyance Project Outreach Efforts

The Draft Environmental Impact Report (EIR) for the Delta Conveyance Project was released for public review and comment on July 27, 2022. The Department of Water Resources (DWR) announced that the comment period has been extended, by request. The new end date for the comment period is Friday, December 16, 2022. The DCA team in collaboration with DWR's Communications team redistributed updated materials that showcased the new end date.

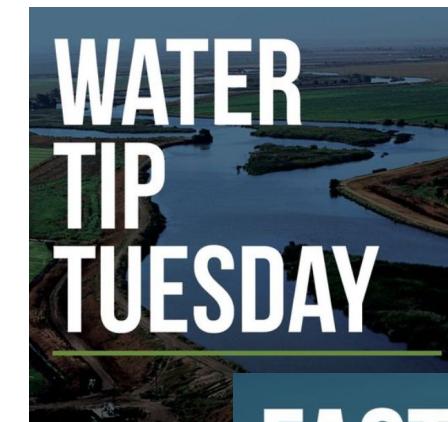
You can review the Draft EIR and additional resources in the following ways:

- Review Online at www.deltaconveyanceproject.com
- Review In-Person: A digital copy of the Draft EIR will be available at the following locations:
 - DWR Office: 3500 Industrial Blvd., Room 117, West Sacramento, CA 95691
 - Libraries across the state



Delta Conveyance Project Posters

The DCA has released a series of informational videos regarding the Delta Conveyance Project and its proposed alignment alternatives. Click the corresponding image above to watch the videos.



DCA Social Media Updates

- The Facebook Fast Fact Friday had 41,165 impressions
- The total video plays for September was 7,041
- The DCA Facebook has 1.7K followers

Section 3 | Budget

Budget. The FY22/23 DCA budget has been approved and is \$31.16M. We are currently forecasting an Estimate at Completion budget of \$31.16M. The DCA has committed \$27.3M (details in Table 2) and has incurred \$3.75M in expenditures through the end of September (details in Table 2). Under the Quality Management line item, we have captured the additional scope by reallocating unallocated budget from various PMO line items. Actual and planned cash flow curves are shown in Figure 1.

Table 1 | Monthly Budget Summary (FY 22/23)

| Category | Original Budget | Current Budget | Current Commitments | Incurred to Date | EAC | Variance |
|---|----------------------|----------------------|----------------------|---------------------|----------------------|----------|
| Program Management Office | | | | | | |
| Executive Office | 3,638,955 | 3,618,324 | 2,832,058 | 364,257 | 3,582,573 | (35,751) |
| Community Engagement | 904,160 | 904,160 | 643,276 | 78,385 | 904,160 | - |
| Program Controls | 2,062,255 | 2,055,615 | 2,055,615 | 290,857 | 2,055,616 | - |
| Administration | 2,721,210 | 2,721,209 | 2,708,517 | 728,271 | 2,723,338 | 2,129 |
| Procurement and Contract Administration | 87,175 | 87,172 | 75,744 | 24,409 | 87,172 | - |
| Property | 490,160 | 490,160 | 490,026 | 83,875 | 490,160 | - |
| Permitting Management | 589,245 | 589,245 | 589,240 | 74,970 | 589,245 | - |
| Health and Safety | 50,595 | 50,592 | 50,592 | - | 50,592 | - |
| Quality Management | 62,020 | 91,818 | 62,016 | - | 91,818 | - |
| Sustainability | 39,000 | 36,480 | 36,480 | 760 | 36,480 | - |
| Program Initiation Office | | | | | | |
| Engineering | 12,785,225 | 12,785,225 | 12,785,213 | 1,046,651 | 12,785,225 | - |
| Fieldwork | 7,733,720 | 7,733,720 | 4,966,411 | 1,060,901 | 7,733,720 | - |
| | \$ 31,163,720 | \$ 31,163,720 | \$ 27,295,188 | \$ 3,753,336 | \$ 31,163,720 | - |

Section 3 | Budget continued

Table 2 | FY 22/23 Budget Detail

| Work Breakdown Structure | Original Budget | Current Budget | Commitments | Pending Commitments | Actuals Received | Remaining Budget | % of Budget Remaining | Estimate At Completion | Variance (Surplus)/Deficit |
|--|------------------|------------------|------------------|---------------------|------------------|------------------|-----------------------|------------------------|-------------------------------|
| Delta Conveyance | \$ 31,163,720 | \$ 31,163,720 | \$ 27,295,188 | \$ - | \$ 3,944,088 | \$ 27,219,632 | 13% | \$ 31,130,098 | \$ (33,622) |
| Executive Office | 3,638,955 | 3,618,324 | 2,832,058 | - | 364,257 | 3,254,067 | 10% | 3,582,573 | (35,751) |
| Management | 1,751,265 | 1,745,411 | 1,717,766 | - | 228,881 | 1,516,530 | 13% | 1,745,781 | 370 |
| Legal | 699,095 | 699,095 | 699,091 | - | 36,099 | 662,996 | 5% | 699,095 | - |
| Audit | 30,000 | 30,000 | 0 | - | 0 | 30,000 | 0% | 30,000 | - |
| Treasury | 297,115 | 297,115 | 303,836 | - | 64,098 | 233,017 | 22% | 288,931 | (8,184) |
| Human Resources | 111,480 | 111,480 | 111,365 | - | 35,178 | 76,302 | 32% | 111,480 | - |
| Undefined Allowance | 750,000 | 735,223 | 0 | - | 0 | 735,223 | 0% | 707,286 | (27,937) |
| Community Engagement | 904,160 | 904,160 | 643,276 | - | 78,385 | 825,775 | 9% | 904,160 | - |
| Management | 281,665 | 281,665 | 280,781 | - | 35,102 | 246,563 | 12% | 281,665 | - |
| Community Coordination | 250,000 | 250,000 | 0 | - | 0 | 250,000 | 0% | 250,000 | - |
| Outreach | 372,495 | 372,495 | 362,495 | - | 43,284 | 329,211 | 12% | 372,495 | - |
| Program Controls | 2,062,255 | 2,055,615 | 2,055,615 | - | 290,857 | 1,764,758 | 14% | 2,055,615 | - |
| Management | 525,330 | 524,983 | 524,983 | - | 73,762 | 451,221 | 14% | 524,983 | - |
| Cost Management | 659,875 | 658,672 | 658,672 | - | 91,164 | 567,508 | 14% | 658,672 | - |
| Schedule Management | 201,000 | 201,000 | 201,000 | - | 6,015 | 194,985 | 3% | 201,000 | - |
| Document Management | 336,000 | 336,000 | 336,000 | - | 50,750 | 285,250 | 15% | 336,000 | - |
| Governance | 340,050 | 334,960 | 334,960 | - | 69,166 | 265,794 | 21% | 334,960 | - |
| Administration | 2,721,210 | 2,721,209 | 2,708,517 | - | 728,271 | 1,992,938 | 27% | 2,723,338 | 2,129 |
| Management | 659,340 | 659,340 | 645,840 | - | 102,704 | 556,636 | 16% | 659,340 | - |
| Facilities | 1,306,340 | 1,306,340 | 1,332,166 | - | 423,514 | 882,826 | 32% | 1,308,260 | 1,920 |
| Information Technology | 755,530 | 755,529 | 730,511 | - | 202,053 | 553,476 | 27% | 755,738 | 209 |
| Procurement & Contract Administration | 87,175 | 87,172 | 75,744 | - | 24,409 | 62,763 | 28% | 87,172 | - |
| Procurement Management | 87,175 | 87,172 | 75,744 | - | 24,409 | 62,763 | 28% | 87,172 | - |

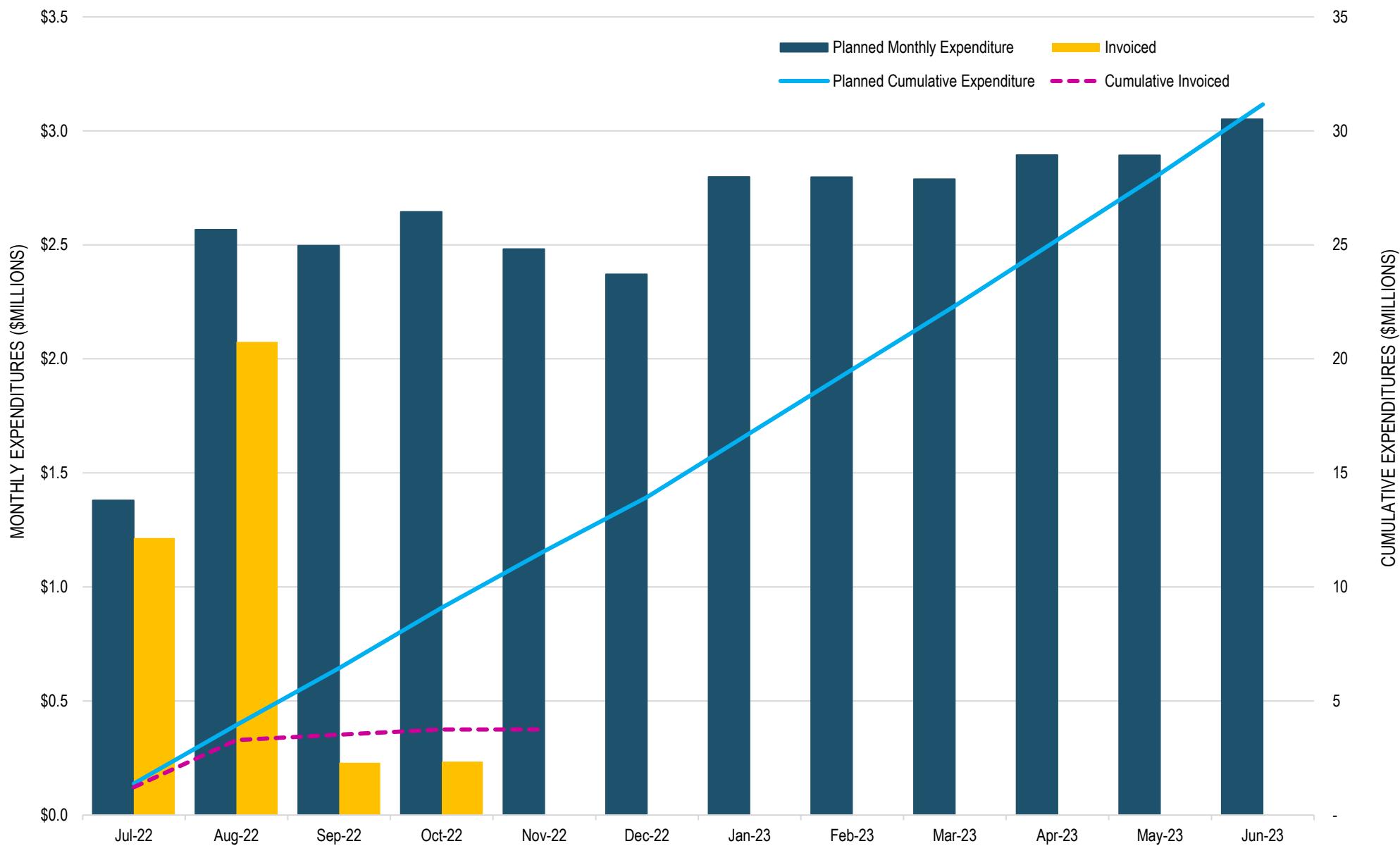
Section 3 | Budget continued

Table 2 | FY 22/23 Budget Detail

| Work Breakdown Structure | Original Budget | Current Budget | Commitments | Pending Commitments | Actuals Received | Remaining Budget | % of Budget Remaining | Estimate At Completion | Variance (Surplus)/Deficit |
|------------------------------|-------------------|-------------------|-------------------|---------------------|------------------|-------------------|-----------------------|------------------------|-------------------------------|
| Property | 490,160 | 490,160 | 490,026 | - | 224,035 | 266,125 | 46% | 490,160 | - |
| Management | 140,160 | 140,160 | 140,160 | - | 140,160 | 0 | 100% | 140,160 | - |
| Property Agents | 300,000 | 300,000 | 299,866 | - | 80,875 | 219,125 | 27% | 300,000 | - |
| Temporary Entrance Permits | 50,000 | 50,000 | 50,000 | - | 3,000 | 47,000 | 6% | 50,000 | - |
| Permitting Management | 589,245 | 589,245 | 589,240 | - | 74,970 | 514,275 | 13% | 589,245 | - |
| Management | 589,245 | 589,245 | 589,240 | - | 74,970 | 514,275 | 13% | 589,245 | - |
| Health & Safety | 50,595 | 50,592 | 50,592 | - | 50,592 | 0 | 100% | 50,592 | - |
| Management | 50,595 | 50,592 | 50,592 | - | 50,592 | 0 | 100% | 50,592 | - |
| Quality Management | 62,020 | 91,818 | 62,016 | - | 0 | 91,818 | 0% | 91,818 | - |
| Management & Auditing | 62,020 | 91,818 | 62,016 | - | 0 | 91,818 | 0% | 91,818 | - |
| Sustainability | 39,000 | 36,480 | 36,480 | - | 760 | 35,720 | 2% | 36,480 | - |
| Management | 39,000 | 36,480 | 36,480 | - | 760 | 35,720 | 2% | 36,480 | - |
| Engineering | 12,785,225 | 12,785,225 | 12,785,213 | - | 1,046,651 | 11,738,574 | 8% | 12,785,225 | - |
| Management & Administration | 997,695 | 997,695 | 997,691 | - | 166,099 | 831,596 | 17% | 997,695 | - |
| CEQA Engineering Support | 2,555,065 | 2,555,065 | 2,555,058 | - | 112,743 | 2,442,322 | 4% | 2,555,065 | - |
| Facility Studies | 7,448,095 | 7,448,095 | 7,448,095 | - | 767,809 | 6,680,286 | 10% | 7,448,095 | - |
| Project Definition Reports | 1,784,370 | 1,784,370 | 1,784,370 | - | 0 | 1,784,370 | 0% | 1,784,370 | - |
| Fieldwork | 7,733,720 | 7,733,720 | 4,966,411 | - | 1,060,901 | 6,672,819 | 14% | 7,733,720 | - |
| Management | 1,349,355 | 1,349,355 | 784,300 | - | 99,623 | 1,249,732 | 7% | 1,349,355 | - |
| Geotechnical Work | 5,711,380 | 5,711,380 | 3,509,126 | - | 846,051 | 4,865,329 | 15% | 5,711,380 | - |
| Environmental Monitoring | 672,985 | 672,985 | 672,985 | - | 115,228 | 557,757 | 17% | 672,985 | - |

Section 3 | Budget *continued*

Figure 1 | FY 22/23 Cash Flow



Section 4 | Contracts

Contracts. Table 3 summarizes the status of all active commitments within the DCA for the current fiscal year. Any pending or approved commitment changes

are summarized in Table 4. SBE/DVBE participation in major contracts is summarized in Table 5. Currently, there are one active procurements.

Table 3 | Contract Summary

| Contract Description | Commitment Amount | Pending Commitments | Invoiced to Date | Percent Invoiced |
|---|-------------------|---------------------|------------------|------------------|
| 180005 - e-Builder, Inc. | \$ 132,250 | - | \$ 132,250 | 100% |
| 180006 - Jacobs Engineering Group | \$ 14,277,613 | - | \$ 1,204,410 | 8% |
| 180008 - Hamner, Jewell & Associates | \$ 39,972 | - | \$ 45 | 0% |
| 180009 - Bender Rosenthal, Inc. | \$ 239,958 | - | \$ 80,829 | 34% |
| 180010 - Associated Right of Way Services, Inc. | \$ 19,936 | - | \$ - | 0% |
| 190005 - Baker Tilly US, LLP | \$ 549,000 | - | \$ 133,918 | 24% |
| 190009 - Parsons Transportation Group, Inc. | \$ 4,470,570 | - | \$ 579,438 | 13% |
| 190011 - GV/HI Park Tower Owner, LLC | \$ 1,204,972 | - | \$ 392,691 | 33% |
| 190014 - Direct Apps, Inc., DBA Launch Consulting | \$ 241,434 | - | \$ 43,035 | 18% |
| 190015 - AVI-SPL LLC | \$ 15,128 | - | \$ 10,128 | 67% |
| 190019 - VMA Communications, Inc. | \$ 232,600 | - | \$ 40,100 | 17% |
| 190021 - RingCentral | \$ 98,706 | - | \$ 15,485 | 16% |
| 190022 - Caltronics Government Services | \$ 96,312 | - | \$ 5,531 | 6% |
| 190023 - Jambo LP | \$ 34,920 | - | \$ - | 0% |

Section 4 | Contracts *continued*

Table 3 | Contract Summary

| Contract Description | Commitment Amount | Pending Commitments | Invoiced to Date | Percent Invoiced |
|---|-------------------|---------------------|------------------|------------------|
| 200003 - Best Best & Krieger | \$ 699,091 | - | \$ 36,099 | 5% |
| 200013 - Metropolitan Water District of S. California | \$ 474,110 | - | \$ 52,367 | 11% |
| 200014 - Dept of Water Resources | \$ 52,000 | - | \$ 3,380 | 7% |
| 210018 - AECOM Technical Services | \$ 3,957,706 | - | \$ 870,879 | 22% |
| 210019 - Santa Clara Valley Water | \$ 213,004 | - | \$ 68,942 | 32% |
| 220002 - Gwendolyn Buchholz, Permit Engineer Inc | \$ 150,000 | - | \$ 31,250 | 21% |
| 220005 - Keogh Multimedia | \$ 15,600 | - | \$ 585 | 4% |
| 220009 - Alliant Insurance Services | \$ 50,000 | - | \$ 34,816 | 70% |
| - Agreements <\$15K | \$ 30,307 | - | \$ 17,156 | 57% |

Table 4 | Commitment Changes

| WBS Description | Current Budget | Amount | % Change | Revised Budget | Description | Budget Source | Status (Pending, Approved) |
|-----------------|----------------|-----------|----------|----------------|---|---|-------------------------------|
| Quality | \$ 62,016 | \$ 29,802 | | \$ 91,818 | Strategic planning services for Programmatic Gap Analysis recommended actions | \$14,777 - Undefined Allowance \$15,025 - Parsons uncommitted budget | Approved |

Section 4 | Contracts *continued*

Table 5 | S/DVBE Status (FY 22/23)

| | Commitment Amount | Invoiced to Date | Percent Committed | Percent Invoiced | |
|--------------------------------|--------------------|-----------------------------|-------------------|---------------------------|-----------------|
| Delta Conveyance | \$ 27,295,188 | \$ 3,944,088 | | | |
| SBE Participation | | 1,760,404 | 329,115 | 6.4% | 8.3% |
| DVBE Participation | \$ 50,000 | \$ - | - | 0.2% | 0.0% |
| Consultant | Current Commitment | Percent of Total Commitment | Invoiced to Date | Percent Invoiced SBE/DVBE | SBE/DVBE Status |
| Jacobs Engineering Group | 14,277,613 | 1.1% | 1,204,410 | 2.1% | |
| Anchor | 50,000 | 0.4% | - | 0.0% | SBE/DVBE |
| JMA | 10,000 | 0.1% | - | 0.0% | SBE |
| JASpezia | 100,000 | 0.7% | 25,854 | 2.1% | SBE |
| Parsons | 4,470,570 | 27.5% | 579,438 | 44.5% | |
| Chaves | 1,171,520 | 26.2% | 197,585 | 34.1% | SBE |
| Luster | 60,000 | 1.3% | 60,000 | 10.4% | SBE |
| Caltronics Government Services | 96,312 | 100% | 5,531 | 100% | SBE |
| Hamner, Jewell & Associates | 39,972 | 100% | 45 | 100% | SBE |
| VMA Communications | 232,600 | 100% | 40,100 | 100% | SBE |

Table 6 | Contract Procurement Summary

| WBS | Contract Type | Planning/Estimated Value | Annual Budget FY 22/23 | Pending Contract Value | Anticipated Term | Procurement Method | Procurement Start | Target NTP Date | Status |
|----------------------------|---------------|--------------------------|------------------------|------------------------|------------------|--------------------|-------------------|-----------------|--------------|
| Videoconferencing Platform | Utilities | 55,265 | NTE \$60,000 | 55,265 | 3 years | Direct Contract | Sep-22 | Nov-22 | Legal Review |

Sections 3a Budget | 4a Contracts

FISCAL YEAR 21/22 FINANCIAL REPORTS

Section 3a | Budget

Budget. FY21/22 is still open to allow for completion of FY21/22 task orders extended beyond the end of the FY. The total FY21/22 budget and has been revised to \$21.36M (see Table 1a), since \$3.11M was transferred to fund the approved FY22/23 budget. We are currently in the process of closing out FY21/22 Task Orders and purchase orders and forecasting an Estimate at Completion of \$18.1M. The DCA has committed \$19.9M and has incurred \$17.4M in expenditures through the end of September (details in Table 2a). The commitments have underrun not to exceed values and there is one remaining active commitment.

Table 1a | Monthly Budget Summary (FY 21/22)

| Category | Original Budget | Current Budget | Current Commitments | Incurred to Date | EAC | Variance |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|
| Program Management Office | | | | | | |
| Executive Office | 2,202,245 | 4,271,146 | 2,734,952 | 2,269,604 | 2,310,009 | (1,961,137) |
| Community Engagement | 775,305 | 775,305 | 566,971 | 410,452 | 402,361 | (372,944) |
| Program Controls | 1,472,640 | 1,565,135 | 1,532,748 | 1,464,226 | 1,486,691 | (78,445) |
| Administration | 2,568,238 | 2,635,238 | 2,441,121 | 2,308,789 | 2,324,549 | (310,689) |
| Procurement and Contract Administration | 74,112 | 74,112 | 148,308 | 126,668 | 125,173 | 51,061 |
| Property | 516,280 | 393,640 | 409,895 | 347,655 | 347,655 | (45,985) |
| Permitting Management | 560,534 | 560,534 | 569,191 | 557,081 | 557,423 | (3,111) |
| Health and Safety | 21,600 | 21,600 | 13,600 | 11,350 | 11,350 | (10,250) |
| Quality Management | 14,016 | 14,016 | 34,016 | 32,340 | 32,340 | 18,324 |
| Program Initiation Office | | | | | | |
| Engineering | 7,617,456 | 7,740,096 | 8,370,365 | 7,867,884 | 7,868,719 | 128,623 |
| Fieldwork | 5,677,574 | 3,313,854 | 3,070,416 | 2,014,573 | 2,618,638 | (695,216) |
| | \$ 21,500,000 | \$ 21,364,676 | \$ 19,891,583 | \$ 17,410,621 | \$ 18,084,907 | \$ (3,279,769) |

Section 3a | Budget continued

Table 2a | FY 21/22 Budget Detail

| Work Breakdown Structure | Original Budget | Current Budget | Commitments | Pending Commitments | Actuals Received | Remaining Budget | % of Budget Remaining | Estimate At Completion | Variance (Surplus)/Deficit |
|--|------------------|------------------|------------------|---------------------|------------------|------------------|-----------------------|------------------------|----------------------------|
| Delta Conveyance | \$ 21,500,000 | \$ 21,364,676 | \$ 19,891,583 | \$ - | \$ 17,410,621 | \$ 3,954,054 | 81% | \$ 18,084,907 | \$ (3,279,769) |
| Executive Office | 2,202,245 | 4,271,146 | 2,734,952 | - | 2,269,604 | 2,001,541 | 53% | 2,310,009 | (1,961,137) |
| Management | 87,884 | 1,272,884 | 1,315,400 | - | 1,269,810 | 3,074 | 100% | 1,275,729 | 2,845 |
| Legal | 556,915 | 556,915 | 556,915 | - | 199,733 | 357,182 | 36% | 210,518 | (346,397) |
| Audit | 30,000 | 30,000 | 25,000 | - | 25,000 | 5,000 | 83% | 25,000 | (5,000) |
| Treasury | 254,726 | 254,726 | 249,916 | - | 214,268 | 40,458 | 84% | 249,916 | (4,810) |
| Human Resources | 87,720 | 87,720 | 87,720 | - | 60,793 | 26,927 | 69% | 48,846 | (38,874) |
| Undefined Allowance | 1,185,000 | 2,068,901 | 500,000 | - | 500,000 | 1,568,901 | 24% | 500,000 | (1,568,901) |
| Community Engagement | 775,305 | 775,305 | 566,971 | - | 410,452 | 364,853 | 53% | 402,361 | (372,944) |
| Management | 118,877 | 118,877 | 170,583 | - | 148,577 | -29,700 | 125% | 140,486 | 21,609 |
| Community Coordination | 250,000 | 250,000 | 0 | - | 0 | 250,000 | 0% | 0 | (250,000) |
| Outreach | 406,428 | 406,428 | 396,388 | - | 261,875 | 144,553 | 64% | 261,875 | (144,553) |
| Program Controls | 1,472,640 | 1,565,135 | 1,532,748 | - | 1,464,226 | 100,909 | 94% | 1,486,691 | (78,445) |
| Management | 387,840 | 387,840 | 379,590 | - | 343,035 | 44,805 | 88% | 343,035 | (44,805) |
| Cost Management | 754,560 | 754,560 | 733,359 | - | 710,894 | 43,666 | 94% | 733,359 | (21,201) |
| Document Management | 330,240 | 330,240 | 292,304 | - | 283,754 | 46,486 | 86% | 283,754 | (46,486) |
| Governance | 0 | 92,495 | 127,495 | - | 126,543 | -34,048 | 137% | 126,543 | 34,048 |
| Administration | 2,568,238 | 2,635,238 | 2,441,121 | - | 2,308,789 | 326,449 | 88% | 2,324,549 | (310,689) |
| Management | 641,280 | 641,280 | 609,964 | - | 575,422 | 65,858 | 90% | 575,422 | (65,858) |
| Facilities | 1,283,297 | 1,285,297 | 1,272,848 | - | 1,216,242 | 69,055 | 95% | 1,205,048 | (80,249) |
| Information Technology | 643,661 | 708,661 | 558,310 | - | 517,125 | 191,536 | 73% | 544,080 | (164,581) |
| Procurement & Contract Administration | 74,112 | 74,112 | 148,308 | - | 126,668 | -52,556 | 171% | 125,173 | 51,061 |
| Procurement Management | 74,112 | 74,112 | 148,308 | - | 126,668 | -52,556 | 171% | 125,173 | 51,061 |

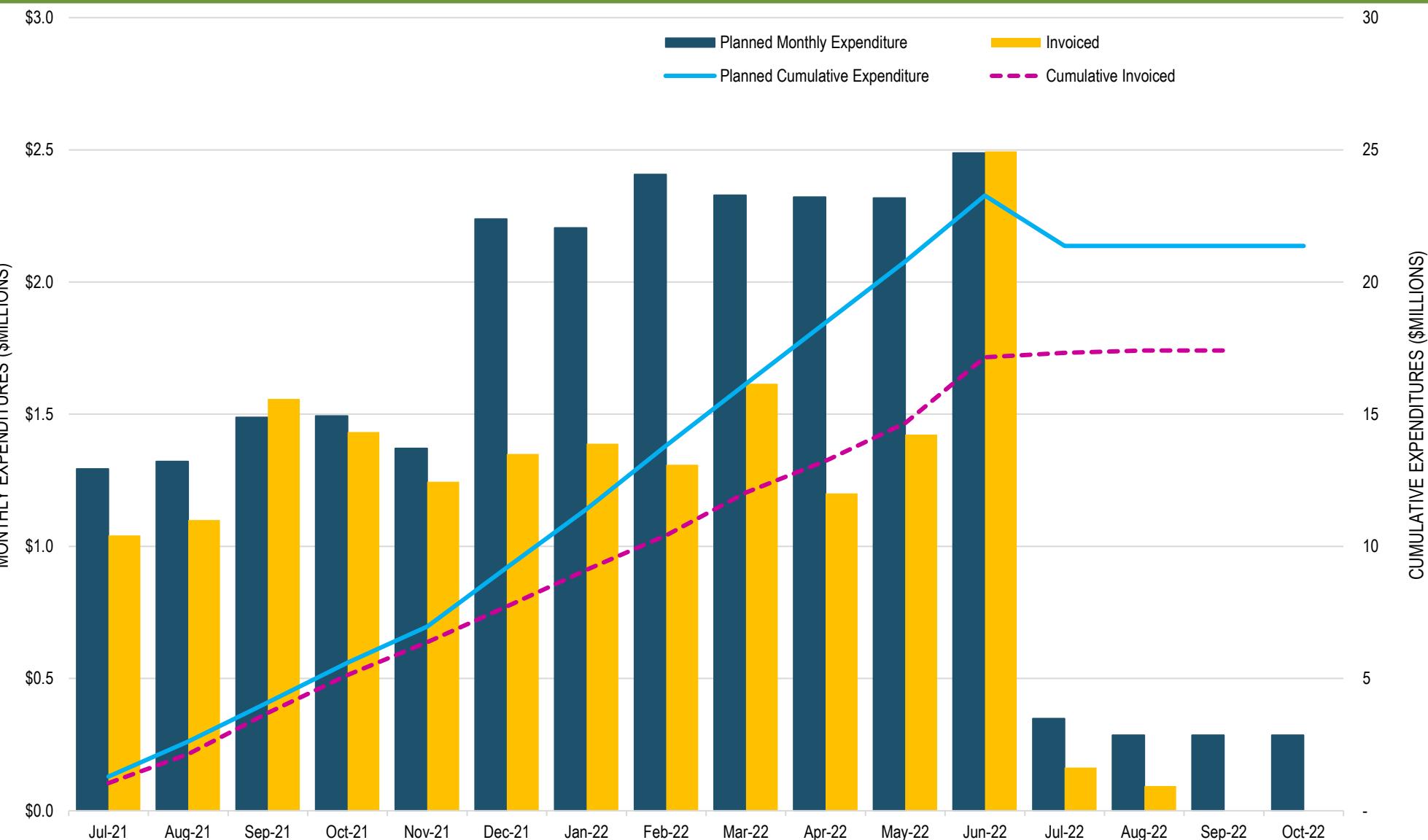
Section 3a | Budget continued

Table 2a | FY 22/23 Budget Detail

| Work Breakdown Structure | Original Budget | Current Budget | Commitments | Pending Commitments | Actuals Received | Remaining Budget | % of Budget Remaining | Estimate At Completion | Variance (Surplus)/Deficit |
|------------------------------|------------------|------------------|------------------|---------------------|------------------|------------------|-----------------------|------------------------|----------------------------|
| Property | 516,280 | 393,640 | 409,895 | - | 347,655 | 45,985 | 88% | 347,655 | (45,985) |
| Management | 245,280 | 122,640 | 81,815 | - | 81,815 | 40,825 | 67% | 81,815 | (40,825) |
| Property Agents | 150,000 | 150,000 | 178,080 | - | 138,370 | 11,630 | 92% | 138,370 | (11,630) |
| Temporary Entrance Permits | 121,000 | 121,000 | 150,000 | - | 127,470 | -6,470 | 105% | 127,470 | 6,470 |
| Permitting Management | 560,534 | 560,534 | 569,191 | - | 557,081 | 3,453 | 99% | 557,423 | (3,111) |
| Management | 560,534 | 560,534 | 569,191 | - | 557,081 | 3,453 | 99% | 557,423 | (3,111) |
| Health & Safety | 21,600 | 21,600 | 13,600 | - | 11,350 | 10,250 | 53% | 11,350 | (10,250) |
| Management | 21,600 | 21,600 | 13,600 | - | 11,350 | 10,250 | 53% | 11,350 | (10,250) |
| Quality Management | 14,016 | 14,016 | 34,016 | - | 32,340 | -18,324 | 231% | 32,340 | 18,324 |
| Management | 14,016 | 14,016 | 34,016 | - | 32,340 | -18,324 | 231% | 32,340 | 18,324 |
| Engineering | 7,617,456 | 7,740,096 | 8,370,365 | - | 7,867,884 | -127,788 | 102% | 7,868,719 | 128,623 |
| Management & Administration | 900,316 | 1,022,956 | 988,755 | - | 867,265 | 155,691 | 85% | 867,265 | (155,691) |
| Engineering Support | 4,436,666 | 4,436,666 | 2,436,723 | - | 2,435,205 | 2,001,461 | 55% | 2,435,205 | (2,001,461) |
| Facility Studies | 2,280,474 | 2,280,474 | 4,944,887 | - | 4,565,415 | -2,284,941 | 200% | 4,566,249 | 2,285,775 |
| Undefined Allowance | 0 | 0 | 0 | - | 0 | 0 | 0% | 0 | - |
| Fieldwork | 5,677,574 | 3,313,854 | 3,070,416 | - | 2,014,573 | 1,299,281 | 61% | 2,618,638 | (695,216) |
| Management | 544,675 | 676,721 | 701,879 | - | 420,361 | 256,360 | 62% | 658,664 | (18,057) |
| Geotechnical Work | 4,548,000 | 2,052,234 | 2,052,234 | - | 1,332,130 | 720,104 | 65% | 1,697,893 | (354,341) |
| Environmental Monitoring | 584,899 | 584,899 | 316,303 | | 262,082 | 322,817 | 45% | 262,082 | (322,817) |

Section 3a | Budget *continued*

Figure 1a | FY 21/22 Cash Flow



Section 4a | Contracts

Contracts. Table 3a summarizes the status of all commitments within the DCA for fiscal year 21/22.

Table 3a | FY 21/22 Contract Summary

| Contract Description | Commitment Amount | Pending Commitments | Invoiced to Date | Percent Invoiced |
|---|-------------------|---------------------|------------------|------------------|
| 180005 - e-Builder, Inc. | \$ 86,285 | - | \$ 86,285 | 100% |
| 180006 - Jacobs Engineering Group | \$ 9,266,843 | - | \$ 8,668,565 | 97% |
| 180008 - Hamner, Jewell & Associates | \$ 20,000 | - | \$ 7,157 | 36% |
| 180009 - Bender Rosenthal, Inc. | \$ 148,080 | - | \$ 129,629 | 88% |
| 190005 - Baker Tilly US, LLP | \$ 567,800 | - | \$ 536,398 | 87% |
| 190009 - Parsons Transportation Group, Inc. | \$ 3,529,094 | - | \$ 3,395,459 | 96% |
| 190011 - GV/HI Park Tower Owner, LLC | \$ 1,144,787 | - | \$ 1,088,984 | 95% |
| 190014 - Direct Apps, Inc., DBA Launch Consulting | \$ 164,224 | - | \$ 142,987 | 87% |
| 190015 - Audio Visual Innovations, Inc. | \$ 123,368 | \$ | \$ 117,650 | 95% |
| 190016 - Consolidated Communications, Inc. | \$ 37,185 | - | \$ 37,185 | 100% |
| 190017 - AT&T | \$ 23,651 | - | \$ 23,651 | 100% |
| 190019 - VMA Communications, Inc. | \$ 282,400 | - | \$ 197,953 | 70% |
| 190021 - RingCentral | \$ 45,816 | - | \$ 45,813 | 100% |

Section 4a | Contracts *continued*

Table 3a | FY 21/22 Contract Summary

| Contract Description | Commitment Amount | Pending Commitments | Invoiced to Date | Percent Invoiced |
|---|-------------------|---------------------|------------------|------------------|
| 190022 - Caltronics Government Services | \$ 22,717 | - \$ | 22,717 | 100% |
| 190023 - Jambo LP | \$ 22,000 | - \$ | 20,370 | 93% |
| 190024 - Stakeholder Engagement Committee Stipened | \$ 17,000 | - \$ | 5,750 | 34% |
| 200003 - Best Best & Krieger | \$ 556,915 | - \$ | 199,733 | 36% |
| 200013 - Metropolitan Water District of S. California | \$ 338,712 | - \$ | 240,328 | 50% |
| 200014 - Dept of Water Resources | \$ 150,000 | - \$ | 127,470 | 85% |
| 210005 - Alliant Insurance | \$ 26,190 | - \$ | 26,190 | 100% |
| 210006 - KPMG LLP | \$ 25,000 | - \$ | 25,000 | 100% |
| 210010 - Gwendolyn Buchholz, Permit Engineer Inc | \$ 150,000 | - \$ | 150,000 | 100% |
| 210014 - Spark Street Digital | \$ 32,600 | - \$ | 10,879 | 33% |
| 210018 - AECOM Technical Services | \$ 2,424,759 | - \$ | 1,448,019 | 57% |
| 210019 - Santa Clara Valley Water | \$ 109,368 | - \$ | 104,383 | 95% |
| 210026 - Gwendolyn Buchholz, Permit Engineer Inc | \$ 30,000 | - \$ | 19,750 | 66% |
| - Agreements <\$15K | \$ 46,789 | - \$ | 32,317 | 69% |

Section 5 | Program Schedule

Schedule. The program support activities of the Program Management Office (PMO) continued as planned. The Engineering Team continued providing permitting support to the DCO and progressing supplemental concept validation studies. The fieldwork team continued developing the Geotechnical Data Report for the Spring Exploration Program, concluded the Summer 2022 Geotechnical Investigation Program, and began implementation the Fall 2022 Program, as well as planning for the Spring 2023 Programs.



Disclaimer: This Program Sequence is for discussion purposes only and does not represent a decision by the DCA or DWR. Final decisions about the project will be made by DWR and will NOT be made until the concluding stages of the CEQA process.