



DCA
DELTA CONVEYANCE DESIGN
& CONSTRUCTION AUTHORITY

Monthly Board Report

This document is fully interactive; use menus to navigate on-screen.

1

SUMMARY OF
WORK

2

COMMUNITY
ENGAGEMENT

3

BUDGET

4

CONTRACTS

5

SCHEDULE



Agenda Item 7a

NOVEMBER 2022

(ACTIVITIES IN OCTOBER)

Section 1 | Work Performed (October 2022 Activities)

Program Management. The team continued program-wide support activities and implementation of the Program Management Information System.

- Continued processing invoices for FY21/22 and FY22/23
- Development and processing of Task Orders, Task Order Amendments and Purchase Orders for FY22/23
- Development of Funding Management in e-Builder
- Support vendors with invoice submission and contract amendment requests
- Continue development of SOPs
- Support contract managers with financial forecasting and cashflow projections
- Continue development of master programmatic schedule
- Conducted internal planning session focused on organizational growth and transition

Administration. The Administrative team continued to support functions including IT support, in-person and virtual meetings, Social Media content/updates as well as COVID-19 facility response/preparedness.

- Supported DCA Board of Directors and coordination of DCA events
- Executed FY22/23 Agreements and Task Orders
- Coordination of DCA Change Board meetings/actions
- DCA Website review and updates
- Supported distribution, downloading, or obtaining Engineering Project Reports (EPRs) per public requests

- Pushed DCA updates via Social Media Outlets, created reminders about resource materials
- Supported Procurement activities for Risk Management Software
- Procurement and Project Management activities for transition to new Video Conferencing/VoIP platform

Engineering. The engineering team primarily focused on supporting the Department of Water Resources (DWR) Delta Conveyance Office (DCO) permitting efforts while also continuing to develop and progress engineering studies.

- Responded to requests for information (RFIs) from DCO environmental team regarding conceptual designs, geographic information systems (GIS) features, and/or quantities
- Progressed engineering studies to document concepts for consideration during future design phases
- Reviewed the status of geotechnical exploration programs with DCO environmental and engineering teams
- Reviewed the status of systemwide hydraulic modeling including development of real-time control inputs with DCO environmental and engineering teams
- Continued review of existing Delta-wide subsurface information
- Continued engineering support for Fall 2022 and Spring 2023 investigation programs
- Provided review of submitted geotechnical data package for Spring 2022 Investigation Program

Field Work. The field work team continued efforts to collect data to support evaluation of Delta-wide subsurface conditions and validation of parameters assumed during development of conceptual designs.

- Geotechnical Consultant submitted geotechnical data package for the Spring 2022 Investigation Program
- Continued Fall 2022 Investigation Program
- Continued coordination with environmental team to plan overwater borings and review permitting requirements
- Continued coordination of Temporary Entrance Permits (TEPs) required for the Fall 2022 and Spring 2023 Investigation Programs



Section 1 | One Month Look-Ahead (November 2022 Activities)

Program Management

- Continue processing invoices for FY21/22 and FY22/23
- Development and processing of Task Orders, Task Order Amendments and Purchase Orders for FY22/23
- Development of Funding Management in e-Builder
- Support vendors with invoice submission and contract amendment requests
- Continue development of SOPs
- Support contract managers with financial forecasting and cashflow projections
- Continue development of master programmatic schedule
- Continue development of implementation plan for organizational growth and transition

Administration

- Continue support to DCA office including all Administrative, Facility and IT functions
- Continue support for DCA Board of Directors meetings and monthly report generation
- Continue coordination of DCA Change Control Board meetings/actions
- Continue support for stakeholder engagement and outreach efforts
- Support for DCA Procurement Activities
- Continue to manage and coordinate content for Social Media outlets
- Project Management activities for change in Video Conference/VoIP provider
- Support for Risk Management Software Procurement



Engineering

- Continue to respond to requests for clarification on conceptual designs, GIS features and/or quantities from environmental team
- Continue review of existing Delta-wide subsurface information
- Continue progressing engineering studies to document concepts for consideration during future design phases
- Continue assisting DWR with agency and utility coordination activities
- Continue providing engineering support to the Fall 2022 and Spring 2023 Geotechnical Investigation Programs

Field Work

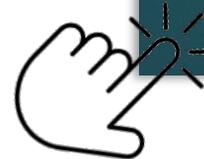
- Geotechnical Consultant will address comments on and submit final draft of Geotechnical Data Package for Spring 2022 Investigation Program
- Review final monthly and quarterly reports associated with cultural and biological surveys conducted during remainder of Spring 2022 Investigation Program
- Conclude Fall 2022 Investigation Program
- Continue planning and coordination associated with Spring 2023 Investigation Program

Section 2 | Community Engagement

DCA Social Media Updates



facebook



- The DCA Facebook has a total of 1,778 followers

- The DCA Bethany Alignment video received 32,244 impressions



- DCA Facebook content had a total daily reach of 80,611

| ADS | |
|------------------|---------------|
| Paid Impressions | Video Plays |
| 814,144 | 69,458 |
| Since Oct. 1 | Oct. 2022 |

- DCA Facebook ads garnered many impressions and video plays

Section 3 | Budget

Budget. The FY22/23 DCA budget has been approved and is \$31.16M. We are currently forecasting an Estimate at Completion budget of \$31.16M. The DCA has committed \$27.35M (details in Table 2) and has incurred \$5.4M in expenditures through the end of October (details in Table 2). Actual and planned cash flow curves are shown in Figure 1.

Table 1 | Monthly Budget Summary (FY 22/23)

| Category | Original Budget | Current Budget | Current Commitments | Incurred to Date | EAC | Variance |
|---|----------------------|----------------------|----------------------|---------------------|----------------------|--------------|
| Program Management Office | | | | | | |
| Executive Office | \$ 3,638,955 | \$ 3,539,730 | \$ 2,903,808 | \$ 522,914 | \$ 3,394,995 | \$ (144,735) |
| Community Engagement | 904,160 | 904,160 | 643,276 | 122,765 | 904,160 | - |
| Program Controls | 2,062,255 | 2,055,615 | 2,055,615 | 535,144 | 2,175,615 | 120,000 |
| Administration | 2,721,210 | 2,764,468 | 2,632,255 | 913,709 | 2,759,203 | (5,265) |
| Procurement and Contract Administration | 87,175 | 87,172 | 75,744 | 37,349 | 117,172 | 30,000 |
| Property | 490,160 | 490,160 | 490,026 | 128,136 | 490,160 | - |
| Permitting Management | 589,245 | 589,245 | 589,240 | 100,333 | 589,245 | - |
| Health and Safety | 50,595 | 50,592 | 50,592 | 2,432 | 50,592 | - |
| Quality Management | 62,020 | 127,153 | 127,153 | 2,584 | 127,153 | - |
| Sustainability | 39,000 | 36,480 | 36,480 | 6,652 | 36,480 | - |
| Program Initiation Office | | | | | | |
| Engineering | 12,785,225 | 12,785,225 | 12,785,213 | 1,764,419 | 12,785,225 | - |
| Field Work | 7,733,720 | 7,733,720 | 4,966,411 | 1,294,743 | 7,733,720 | - |
| | \$ 31,163,720 | \$ 31,163,720 | \$ 27,355,813 | \$ 5,431,179 | \$ 31,163,720 | - |

Section 3 | Budget *continued*

Table 2 | FY 22/23 Budget Detail

| Work Breakdown Structure | Original Budget | Current Budget | Commitments | Pending Commitments | Actuals Received | Remaining Budget | % of Budget Remaining | Estimate at Completion | Variance (Surplus)/Deficit |
|--|------------------|------------------|------------------|---------------------|------------------|------------------|-----------------------|------------------------|----------------------------|
| Delta Conveyance | \$ 31,163,720 | \$ 31,163,720 | \$ 27,355,813 | \$ - | \$ 5,431,179 | \$ 25,732,541 | 17% | \$ 31,163,720 | \$ (0) |
| Executive Office | 3,638,955 | 3,539,730 | 2,903,808 | - | 522,914 | 3,016,817 | 15% | 3,394,995 | (144,735) |
| Management | 1,751,265 | 1,817,161 | 1,789,516 | - | 322,721 | 1,494,440 | 18% | 1,817,531 | 370 |
| Legal | 699,095 | 699,095 | 699,091 | - | 88,801 | 610,294 | 13% | 699,095 | - |
| Audit | 30,000 | 30,000 | - | - | - | 30,000 | 0% | 25,000 | (5,000) |
| Treasury | 297,115 | 297,115 | 303,836 | - | 73,582 | 223,534 | 25% | 288,931 | (8,184) |
| Human Resources | 111,480 | 111,480 | 111,365 | - | 37,809 | 73,671 | 34% | 111,480 | - |
| Undefined Allowance | 750,000 | 584,879 | - | - | - | 584,879 | 0% | 452,958 | (131,921) |
| Community Engagement | 904,160 | 904,160 | 643,276 | - | 122,765 | 781,395 | 14% | 904,160 | - |
| Management | 281,665 | 281,665 | 280,781 | - | 48,643 | 233,022 | 17% | 281,665 | - |
| Community Coordination | 250,000 | 250,000 | - | - | - | 250,000 | 0% | 250,000 | - |
| Outreach | 372,495 | 372,495 | 362,495 | - | 74,122 | 298,373 | 20% | 372,495 | - |
| Program Controls | 2,062,255 | 2,055,615 | 2,055,615 | - | 535,144 | 1,520,472 | 26% | 2,175,615 | 120,000 |
| Management | 525,330 | 524,983 | 524,983 | - | 115,660 | 409,323 | 22% | 584,983 | 60,000 |
| Cost Management | 659,875 | 658,672 | 658,672 | - | 151,763 | 506,909 | 23% | 658,672 | - |
| Schedule Management | 201,000 | 201,000 | 201,000 | - | 40,903 | 160,098 | 20% | 261,000 | 60,000 |
| Document Management | 336,000 | 336,000 | 336,000 | - | 81,550 | 254,450 | 24% | 336,000 | - |
| Governance | 340,050 | 334,960 | 334,960 | - | 145,268 | 189,692 | 43% | 334,960 | - |
| Administration | 2,721,210 | 2,764,468 | 2,632,255 | - | 913,709 | 1,850,759 | 33% | 2,759,203 | (5,265) |
| Management | 659,340 | 659,340 | 646,635 | - | 165,357 | 493,983 | 25% | 659,340 | - |
| Facilities | 1,306,340 | 1,349,599 | 1,252,813 | - | 531,209 | 818,390 | 39% | 1,351,519 | 1,920 |
| Information Technology | 755,530 | 755,529 | 732,807 | - | 217,143 | 538,386 | 29% | 748,343 | (7,186) |
| Procurement and Contract Administration | 87,175 | 87,172 | 75,744 | - | 37,349 | 49,823 | 43% | 117,172 | 30,000 |
| Procurement Management | 87,175 | 87,172 | 75,744 | - | 37,349 | 49,823 | 43% | 117,172 | 30,000 |

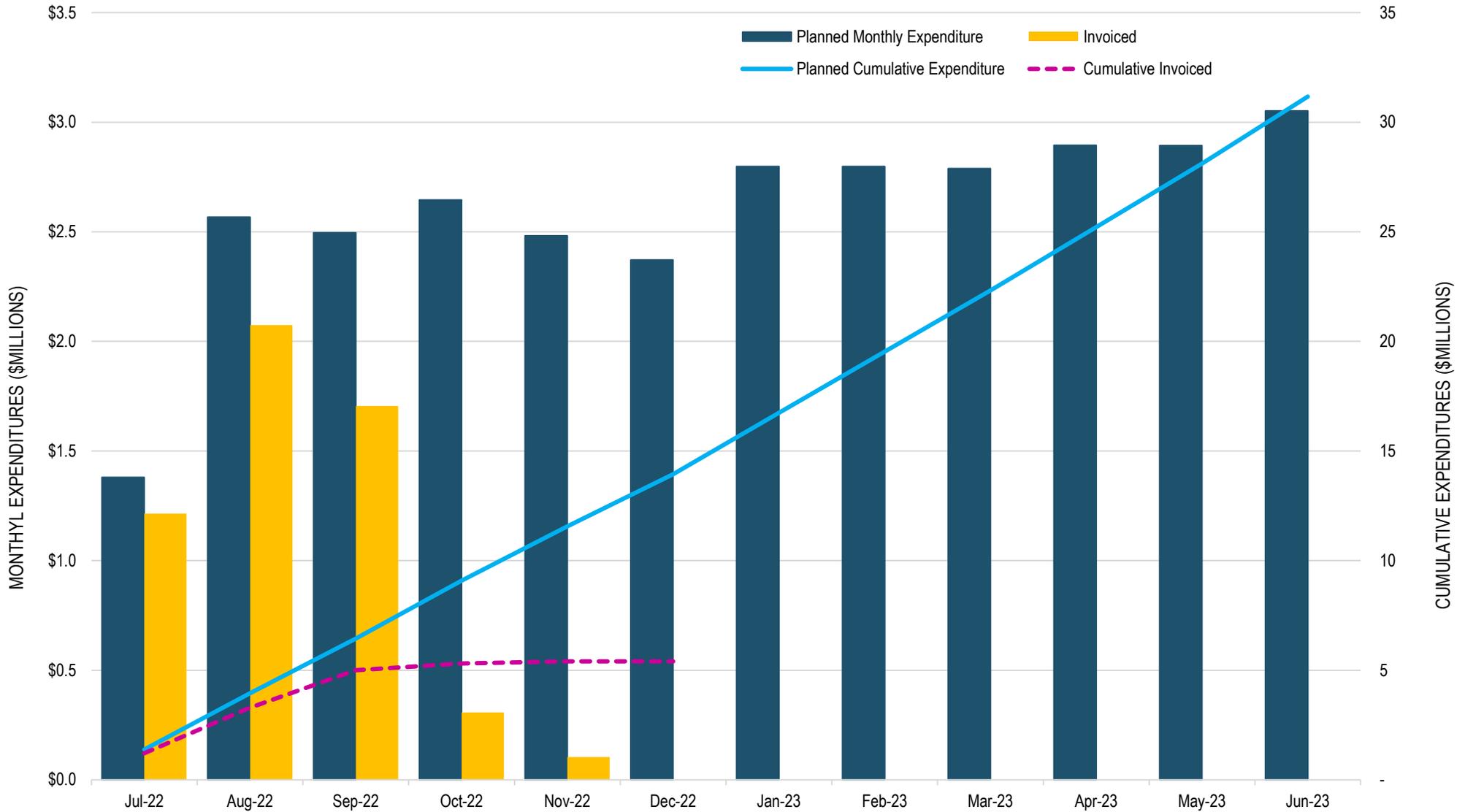
Section 3 | Budget *continued*

Table 2 | FY 22/23 Budget Detail

| Work Breakdown Structure | Original Budget | Current Budget | Commitments | Pending Commitments | Actuals Received | Remaining Budget | % of Budget Remaining | Estimate at Completion | Variance (Surplus)/Deficit |
|------------------------------|-------------------|-------------------|-------------------|---------------------|------------------|-------------------|-----------------------|------------------------|----------------------------|
| Property | 490,160 | 490,160 | 490,026 | - | 128,136 | 362,024 | 26% | 490,160 | - |
| Management | 140,160 | 140,160 | 140,160 | - | 43,804 | 96,356 | 31% | 140,160 | - |
| Property Agents | 300,000 | 300,000 | 299,866 | - | 81,331 | 218,669 | 27% | 300,000 | - |
| Temporary Entrance Permits | 50,000 | 50,000 | 50,000 | - | 3,000 | 47,000 | 6% | 50,000 | - |
| Permitting Management | 589,245 | 589,245 | 589,240 | - | 100,333 | 488,912 | 17% | 589,245 | - |
| Management | 589,245 | 589,245 | 589,240 | - | 100,333 | 488,912 | 17% | 589,245 | - |
| Health and Safety | 50,595 | 50,592 | 50,592 | - | 2,432 | 48,160 | 5% | 50,592 | - |
| Management | 50,595 | 50,592 | 50,592 | - | 2,432 | 48,160 | 5% | 50,592 | - |
| Quality Management | 62,020 | 127,153 | 127,153 | - | 2,584 | 124,569 | 2% | 127,153 | - |
| Management & Auditing | 62,020 | 127,153 | 127,153 | - | 2,584 | 124,569 | 2% | 127,153 | - |
| Sustainability | 39,000 | 36,480 | 36,480 | - | 6,652 | 29,828 | 18% | 36,480 | - |
| Management | 39,000 | 36,480 | 36,480 | - | 6,652 | 29,828 | 18% | 36,480 | - |
| Engineering | 12,785,225 | 12,785,225 | 12,785,213 | - | 1,764,419 | 11,020,806 | 14% | 12,785,225 | - |
| Management & Administration | 997,695 | 997,695 | 997,691 | - | 256,445 | 741,250 | 26% | 997,695 | - |
| CEQA Engineering Support | 2,555,065 | 2,555,065 | 2,555,058 | - | 121,593 | 2,433,472 | 5% | 2,555,065 | - |
| Facility Studies | 7,448,095 | 7,448,095 | 7,448,095 | - | 1,386,381 | 6,061,714 | 19% | 7,448,095 | - |
| Project Definition Reports | 1,784,370 | 1,784,370 | 1,784,370 | - | - | 1,784,370 | 0% | 1,784,370 | - |
| Fieldwork | 7,733,720 | 7,733,720 | 4,966,411 | - | 1,294,743 | 6,438,977 | 17% | 7,733,720 | - |
| Management | 1,349,355 | 1,349,355 | 784,300 | - | 134,808 | 1,214,547 | 10% | 1,349,355 | - |
| Geotechnical Work | 5,711,380 | 5,711,380 | 3,509,126 | - | 1,003,757 | 4,707,623 | 18% | 5,711,380 | - |
| Environmental Monitoring | 672,985 | 672,985 | 672,985 | - | 156,178 | 516,807 | 23% | 672,985 | - |

Section 3 | Budget *continued*

Figure 1 | FY 22/23 Cash Flow



Section 4 | Contracts

Contracts. Table 3 summarizes the status of all active commitments within the DCA for the current fiscal year. Any pending or approved commitment changes

are summarized in Table 4. SBE/DVBE participation in major contracts is summarized in Table 5. Currently, there are is one active procurement.

Table 3 | Contract Summary

| Contract Description | Commitment Amount | Pending Commitments | Invoiced to Date | Percent Invoiced |
|---|-------------------|---------------------|------------------|------------------|
| 180005 - e-Builder, Inc. | \$ 132,250 | - \$ | 132,250 | 100% |
| 180006 - Jacobs Engineering Group | \$ 14,277,613 | - \$ | 2,045,099 | 14% |
| 180008 - Hamner, Jewell & Associates | \$ 39,972 | - \$ | 45 | 0% |
| 180009 - Bender Rosenthal, Inc. | \$ 239,958 | - \$ | 80,829 | 34% |
| 180010 - Associated Right of Way Services, Inc. | \$ 19,936 | - \$ | 457 | 2% |
| 190005 - Baker Tilly US, LLP | \$ 549,000 | - \$ | 133,918 | 24% |
| 190009 - Parsons Transportation Group, Inc. | \$ 4,607,457 | - \$ | 1,014,800 | 22% |
| 190011 - GV/Hi Park Tower Owner, LLC | \$ 1,204,972 | - \$ | 491,345 | 41% |
| 190014 - Direct Apps, Inc., DBA Launch Consulting | \$ 241,434 | - \$ | 43,035 | 18% |
| 190015 - AM-SPL LLC | \$ 15,128 | - \$ | 10,128 | 67% |
| 190019 - VMA Communications, Inc. | \$ 232,600 | - \$ | 68,700 | 30% |
| 190021 - RingCentral | \$ 19,354 | - \$ | 19,354 | 100% |
| 190022 - Caltronics Government Services | \$ 96,312 | - \$ | 7,344 | 8% |
| 190023 - Jambo LP | \$ 34,920 | - \$ | - | 0% |

Section 4 | Contracts *continued*

Table 3 | Contract Summary

| Contract Description | Commitment Amount | Pending Commitments | Invoiced to Date | Percent Invoiced |
|--|-------------------|---------------------|------------------|------------------|
| 200003 - Best Best & Krieger | \$ 699,091 | - \$ | 88,801 | 13% |
| 200013 - Metropolitan Water District of S. California | \$ 474,110 | - \$ | 71,120 | 15% |
| 200014 - Dept of Water Resources | \$ 52,000 | - \$ | 3,380 | 7% |
| 210018 - AECOM Technical Services | \$ 3,957,706 | - \$ | 1,039,466 | 26% |
| 210019 - Santa Clara Valley Water | \$ 213,004 | - \$ | 90,800 | 43% |
| 220002 - Gwendolyn Buchholz, Permit Engineer Inc | \$ 150,000 | - \$ | 31,250 | 21% |
| 220005 - Keogh Multimedia | \$ 15,600 | - \$ | 585 | 4% |
| 220009 - Liberty Mutual | \$ 50,000 | - \$ | 34,816 | % |
| - Agreements <\$15K | \$ 33,398 | - \$ | 23,658 | 71% |

| WBS Description | Current Budget | Amount | % Change | Revised Budget | Description | Budget Source | Status (Pending, Approved) |
|-----------------------------------|----------------|------------|----------|----------------|--|---|-------------------------------|
| Quality Management Chief Engineer | \$ 4,500,372 | \$ 107,085 | 2% | \$ 4,607,457 | Site Development SME and Luster participation in DCA Internal Planning Session | Undefined Allowance | Approved |
| Video Conferencing Platform | \$ 12,006 | \$ 43,259 | 360% | \$ 55,265 | Transition to new Unified Communications provider - Zoom, via onPar Advisors from RingCentral. | \$43,258.58 - Undefined Allowance \$12,006.42 - RingCentral Budget | Approved |

Section 4 | Contracts *continued*

Table 5 | S/DVBE Status (FY 22/23)

| | Commitment Amount | Invoiced to Date | Percent Committed | Percent Invoiced |
|---------------------------|-------------------|------------------|-------------------|------------------|
| Delta Conveyance | \$ 27,355,813 | \$ 5,431,179 | | |
| SBE Participation | 1,760,404 | 546,947 | 6.4% | 10.1% |
| DVBE Participation | \$ 50,000 | \$ 43,804 | 0.2% | 0.8% |

| Consultant | Current Commitment | Percent of Total Commitment | Invoiced to Date | Percent Invoiced SBE/DVBE | SBE/DVBE Status |
|--------------------------------|--------------------|-----------------------------|------------------|---------------------------|-----------------|
| Jacobs Engineering Group | 14,277,613 | 1.1% | 2,045,099 | 5.1% | |
| Anchor | 50,000 | 0.4% | 43,804 | 2.1% | SBE/DVBE |
| JMA | 10,000 | 0.1% | 26,963 | 1.3% | SBE |
| JASpezia | 100,000 | 0.7% | 33,972 | 1.7% | SBE |
| Parsons | 4,607,457 | 26.7% | 1,014,800 | 36.3% | |
| Chaves | 1,171,520 | 25.4% | 307,932 | 30.3% | SBE |
| Luster | 60,000 | 1.3% | 60,000 | 5.9% | SBE |
| Caltronics Government Services | 96,312 | 100% | 5,531 | 100% | SBE |
| Hamner, Jewell & Associates | 39,972 | 100% | 45 | 100% | SBE |
| VMA Communications | 232,600 | 100% | 68,700 | 100% | SBE |

Table 6 | Contract Procurement Summary

| WBS | Contract Type | Planning/ Estimated Value | Annual Budget (FY 2022/23) | Pending Contract Value | Anticipated Term | Procurement Method | Procurement Start | Target NTP Date | Status |
|----------------------------|---------------|---------------------------|----------------------------|------------------------|------------------|--------------------|-------------------|-----------------|----------|
| Videoconferencing Platform | Utilities | \$ 55,265 | NTE \$77,364 | \$ 77,364 | 1 Year | Direct Contract | Sep-22 | Nov-22 | Executed |

Sections 3a Budget | 4a Contracts

FISCAL YEAR 21/22 FINANCIAL REPORTS

Section 3a | Budget

Budget. FY21/22 is still open to allow for completion of FY21/22 task orders extended beyond the end of the FY. The total FY21/22 budget and has been revised to \$21.36M (see Table 1a), since \$3.11M was transferred to fund the approved FY22/23 budget. We are currently in the process of closing out FY21/22 Task Orders and purchase orders and forecasting an Estimate at Completion of \$17.9M. The DCA has committed \$19.8M and has incurred \$17.53M in expenditures through the end of October (details in Table 2a). The commitments have underrun not to exceed values and there is one remaining active commitment.

Table 1a | Monthly Budget Summary (FY 21/22)

| Category | Original Budget | Current Budget | Current Commitments | Incurred to Date | EAC | Variance |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|
| Program Management Office | | | | | | |
| Executive Office | \$ 2,202,245 | \$ 4,271,146 | \$ 2,734,952 | \$ 2,269,604 | \$ 2,310,009 | \$ (1,961,137) |
| Community Engagement | 775,305 | 775,305 | 566,971 | 410,452 | 402,361 | (372,944) |
| Program Controls | 1,472,640 | 1,565,135 | 1,532,748 | 1,464,226 | 1,486,691 | (78,445) |
| Administration | 2,568,238 | 2,635,238 | 2,441,121 | 2,308,789 | 2,324,549 | (310,689) |
| Procurement and Contract Administration | 74,112 | 74,112 | 148,308 | 126,668 | 125,173 | 51,061 |
| Property | 516,280 | 393,640 | 409,895 | 347,655 | 347,655 | (45,985) |
| Permitting Management | 560,534 | 560,534 | 569,191 | 557,081 | 557,423 | (3,111) |
| Health and Safety | 21,600 | 21,600 | 13,600 | 11,350 | 11,350 | (10,250) |
| Quality Management | 14,016 | 14,016 | 34,016 | 32,340 | 32,340 | 18,324 |
| Program Initiation Office | | | | | | |
| Engineering | 7,617,456 | 7,740,096 | 8,370,365 | 7,867,884 | 7,868,719 | 128,623 |
| Fieldwork | 5,677,574 | 3,313,854 | 3,001,226 | 2,140,384 | 2,436,836 | (877,018) |
| | \$ 21,500,000 | \$ 21,364,676 | \$ 19,822,393 | \$ 17,536,433 | \$ 17,903,105 | \$ (3,461,571) |

Section 3a | Budget *continued*

Table 2a | FY 21/22 Budget Detail

| Work Breakdown Structure | Original Budget | Current Budget | Commitments | Pending Commitments | Actuals Received | Remaining Budget | % of Budget Remaining | Estimate at Completion | Variance (Surplus)/Deficit |
|--|----------------------|----------------------|----------------------|---------------------|----------------------|---------------------|-----------------------|------------------------|----------------------------|
| Delta Conveyance | \$ 21,500,000 | \$ 21,364,676 | \$ 19,822,393 | \$ - | \$ 17,536,433 | \$ 3,828,243 | 82% | \$ 17,903,105 | \$ (3,461,571) |
| Executive Office | 2,202,245 | 4,271,146 | 2,734,952 | - | 2,269,604 | 2,001,541 | 53% | 2,310,009 | (1,961,137) |
| Management | 87,884 | 1,272,884 | 1,315,400 | - | 1,269,810 | 3,074 | 100% | 1,275,729 | 2,845 |
| Legal | 556,915 | 556,915 | 556,915 | - | 199,733 | 357,182 | 36% | 210,518 | (346,397) |
| Audit | 30,000 | 30,000 | 25,000 | - | 25,000 | 5,000 | 83% | 25,000 | (5,000) |
| Treasury | 254,726 | 254,726 | 249,916 | - | 214,268 | 40,458 | 84% | 249,916 | (4,810) |
| Human Resources | 87,720 | 87,720 | 87,720 | - | 60,793 | 26,927 | 69% | 48,846 | (38,874) |
| Undefined Allowance | 1,185,000 | 2,068,901 | 500,000 | - | 500,000 | 1,568,901 | 24% | 500,000 | (1,568,901) |
| Community Engagement | 775,305 | 775,305 | 566,971 | - | 410,452 | 364,853 | 53% | 402,361 | (372,944) |
| Management | 118,877 | 118,877 | 170,583 | - | 148,577 | (29,700) | 125% | 140,486 | 21,609 |
| Community Coordination | 250,000 | 250,000 | - | - | - | 250,000 | 0% | - | (250,000) |
| Outreach | 406,428 | 406,428 | 396,388 | - | 261,875 | 144,553 | 64% | 261,875 | (144,553) |
| Program Controls | 1,472,640 | 1,565,135 | 1,532,748 | - | 1,464,226 | 100,909 | 94% | 1,486,691 | (78,445) |
| Management | 387,840 | 387,840 | 379,590 | - | 343,035 | 44,805 | 88% | 343,035 | (44,805) |
| Cost Management | 754,560 | 754,560 | 733,359 | - | 710,894 | 43,666 | 94% | 733,359 | (21,201) |
| Document Management | 330,240 | 330,240 | 292,304 | - | 283,754 | 46,486 | 86% | 283,754 | (46,486) |
| Governance | - | 92,495 | 127,495 | - | 126,543 | (34,048) | 137% | 126,543 | 34,048 |
| Administration | 2,568,238 | 2,635,238 | 2,441,121 | - | 2,308,789 | 326,449 | 88% | 2,324,549 | (310,689) |
| Management | 641,280 | 641,280 | 609,964 | - | 575,422 | 65,858 | 90% | 575,422 | (65,858) |
| Facilities | 1,283,297 | 1,285,297 | 1,272,848 | - | 1,216,242 | 69,055 | 95% | 1,205,048 | (80,249) |
| Information Technology | 643,661 | 708,661 | 558,310 | - | 517,125 | 191,536 | 73% | 544,080 | (164,581) |
| Procurement and Contract Administration | 74,112 | 74,112 | 148,308 | - | 126,668 | (52,556) | 171% | 125,173 | 51,061 |
| Procurement Management | 74,112 | 74,112 | 148,308 | - | 126,668 | (52,556) | 171% | 125,173 | 51,061 |

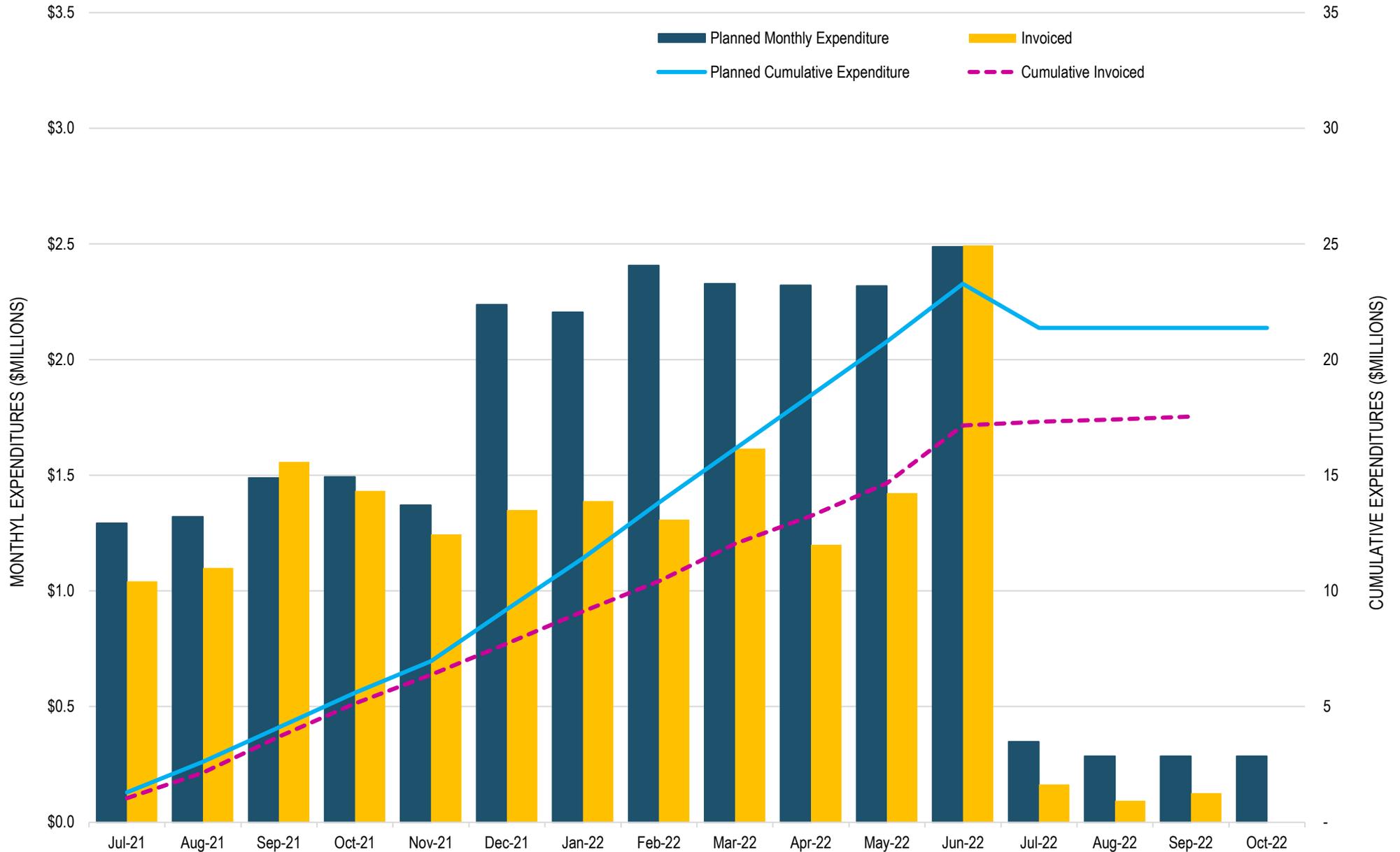
Section 3a | Budget *continued*

Table 2a | FY 22/23 Budget Detail

| Work Breakdown Structure | Original Budget | Current Budget | Commitments | Pending Commitments | Actuals Received | Remaining Budget | % of Budget Remaining | Estimate at Completion | Variance (Surplus)/Deficit |
|------------------------------|------------------|------------------|------------------|---------------------|------------------|------------------|-----------------------|------------------------|----------------------------|
| Property | 516,280 | 393,640 | 409,895 | - | 347,655 | 45,985 | 88% | 347,655 | (45,985) |
| Management | 245,280 | 122,640 | 81,815 | - | 81,815 | 40,825 | 67% | 81,815 | (40,825) |
| Property Agents | 150,000 | 150,000 | 178,080 | - | 138,370 | 11,630 | 92% | 138,370 | (11,630) |
| Temporary Entrance Permits | 121,000 | 121,000 | 150,000 | - | 127,470 | (6,470) | 105% | 127,470 | 6,470 |
| Permitting Management | 560,534 | 560,534 | 569,191 | - | 557,081 | 3,453 | 99% | 557,423 | (3,111) |
| Management | 560,534 | 560,534 | 569,191 | - | 557,081 | 3,453 | 99% | 557,423 | (3,111) |
| Health and Safety | 21,600 | 21,600 | 13,600 | - | 11,350 | 10,250 | 53% | 11,350 | (10,250) |
| Management | 21,600 | 21,600 | 13,600 | - | 11,350 | 10,250 | 53% | 11,350 | (10,250) |
| Quality Management | 14,016 | 14,016 | 34,016 | - | 32,340 | (18,324) | 231% | 32,340 | 18,324 |
| Management & Auditing | 14,016 | 14,016 | 34,016 | - | 32,340 | (18,324) | 231% | 32,340 | 18,324 |
| Engineering | 7,617,456 | 7,740,096 | 8,370,365 | - | 7,867,884 | (127,788) | 102% | 7,868,719 | 128,623 |
| Management & Administration | 900,316 | 1,022,956 | 988,755 | - | 867,265 | 155,691 | 85% | 867,265 | (155,691) |
| CEQA Engineering Support | 4,436,666 | 4,436,666 | 2,436,723 | - | 2,435,205 | 2,001,461 | 55% | 2,435,205 | (2,001,461) |
| Facility Studies | 2,280,474 | 2,280,474 | 4,944,887 | - | 4,565,415 | (2,284,941) | 200% | 4,566,249 | 2,285,775 |
| Undefined Allowance | - | - | - | - | - | - | 0% | - | - |
| Fieldwork | 5,677,574 | 3,313,854 | 3,001,226 | - | 2,140,384 | 1,173,470 | 65% | 2,436,836 | (877,018) |
| Management | 544,675 | 676,721 | 701,879 | - | 452,928 | 223,793 | 67% | 584,078 | (92,643) |
| Geotechnical Work | 4,548,000 | 2,052,234 | 1,983,045 | - | 1,425,375 | 626,859 | 69% | 1,590,676 | (461,558) |
| Environmental Monitoring | 584,899 | 584,899 | 316,303 | - | 262,082 | 322,817 | 45% | 262,082 | (322,817) |

Section 3a | Budget *continued*

Figure 1a | FY 21/22 Cash Flow



Section 4a | Contracts

Contracts. Table 3a summarizes the status of all commitments within the DCA for FY21/22.

Table 3a | FY 21/22 Contract Summary

| Contract Description | Commitment Amount | Pending Commitments | Invoiced to Date | Percent Invoiced |
|--|-------------------|---------------------|------------------|------------------|
| 180005 - e-Builder, Inc. | \$ 86,285 | - \$ | 86,285 | 100% |
| 180006 - Jacobs Engineering Group | \$ 9,266,843 | - \$ | 8,668,565 | 94% |
| 180008 - Hamner, Jewell & Associates | \$ 20,000 | - \$ | 7,157 | 36% |
| 180009 - Bender Rosenthal, Inc. | \$ 148,080 | - \$ | 129,629 | 88% |
| 190005 - Baker Tilly US, LLP | \$ 567,800 | - \$ | 536,398 | 94% |
| 190009 - Parsons Transportation Group, Inc. | \$ 3,529,094 | - \$ | 3,395,459 | 96% |
| 190011 - GVHI Park Tower Owner, LLC | \$ 1,144,787 | - \$ | 1,088,984 | 95% |
| 190014 - Direct Apps, Inc., DBA Launch Consulting | \$ 164,224 | - \$ | 142,987 | 87% |
| 190015 - Audio Visual Innovations, Inc. | \$ 123,368 | - \$ | 117,650 | 95% |
| 190016 - Consolidated Communications, Inc. | \$ 37,185 | - \$ | 37,185 | 100% |
| 190017 - AT&T | \$ 23,651 | - \$ | 23,651 | 100% |
| 190019 - VMA Communications, Inc. | \$ 282,400 | - \$ | 197,953 | 70% |
| 190021 - RingCentral | \$ 45,816 | - \$ | 45,813 | 100% |
| 190022 - Caltronics Government Services | \$ 22,717 | - \$ | 22,717 | 100% |
| 190023 - Jambo LP | \$ 22,000 | - \$ | 20,370 | 93% |

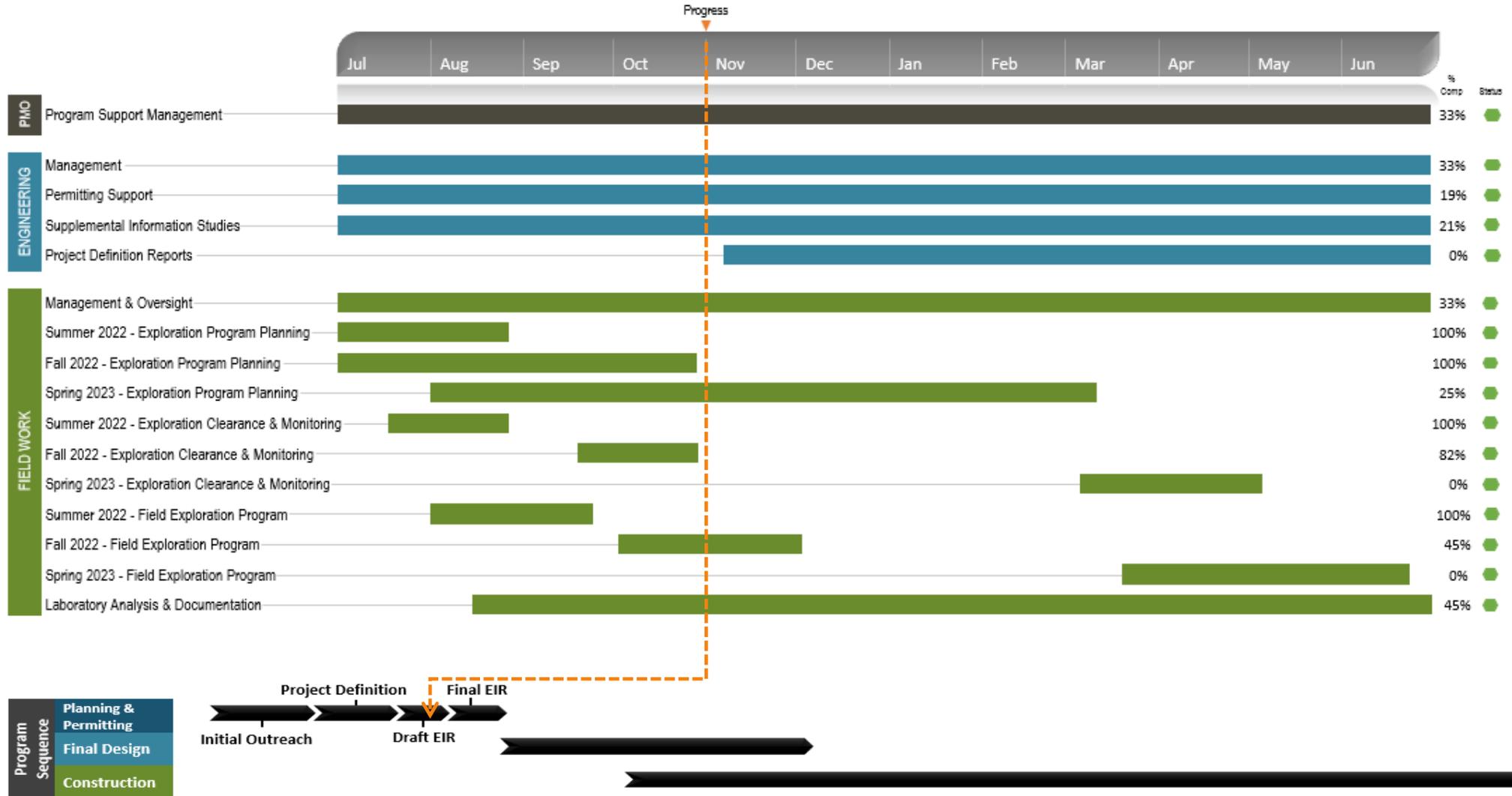
Section 4a | Contracts *continued*

Table 3a | FY 21/22 Contract Summary

| Contract Description | Commitment Amount | Pending Commitments | Invoiced to Date | Percent Invoiced |
|---|-------------------|---------------------|------------------|------------------|
| 190024 - Stakeholder Engagement Committee Stipened | \$ 17,000 | - \$ | 5,750 | 34% |
| 200003 - Best Best & Krieger | \$ 556,915 | - \$ | 199,733 | 36% |
| 200013 - Metropolitan Water District of S. California | \$ 338,712 | - \$ | 240,328 | 71% |
| 200014 - Dept of Water Resources | \$ 152,000 | - \$ | 127,790 | 84% |
| 210005 - Alliant Insurance | \$ 26,190 | - \$ | 26,190 | 100% |
| 210006 - KPMG LLP | \$ 25,000 | - \$ | 25,000 | 100% |
| 210010 - Gwendolyn Buchholz, Permit Engineer Inc | \$ 150,000 | - \$ | 150,000 | 100% |
| 210014 - Spark Street Digital | \$ 32,600 | - \$ | 10,879 | 33% |
| 210018 - AECOM Technical Services | \$ 2,355,569 | - \$ | 1,573,831 | 67% |
| 210019 - Santa Clara Valley Water | \$ 109,368 | - \$ | 104,383 | 95% |
| 210026 - Gwendolyn Buchholz, Permit Engineer Inc | \$ 30,000 | - \$ | 19,750 | 66% |
| - Agreements <\$15K | \$ 44,789 | - \$ | 31,997 | 71% |

Section 5 | Program Schedule

Schedule. The program support activities of the Program Management Office (PMO) continued as planned. The Engineering Team continued providing permitting support to the DCO and progressing supplemental concept validation studies. The team also continued to host regular meetings with DCO environmental and engineering teams to review the current status of ongoing studies and activities. The fieldwork team continued implementation of the Fall 2022 Geotechnical Investigation Program and began review of the first draft of the Geotechnical Data Package prepared for the Spring 2022 Program.



Disclaimer: This Program Sequence is for discussion purposes only and does not represent a decision by the DCA or DWR. Final decisions about the project will be made by DWR and will NOT be made until the concluding stages of the CEQA process.