DELTA CONVEYANCE DESIGN & CONSTRUCTION AUTHORITY

# October 2025 Monthly Report

## Agenda Item 7a

# Delivering The Future: DCA At Work

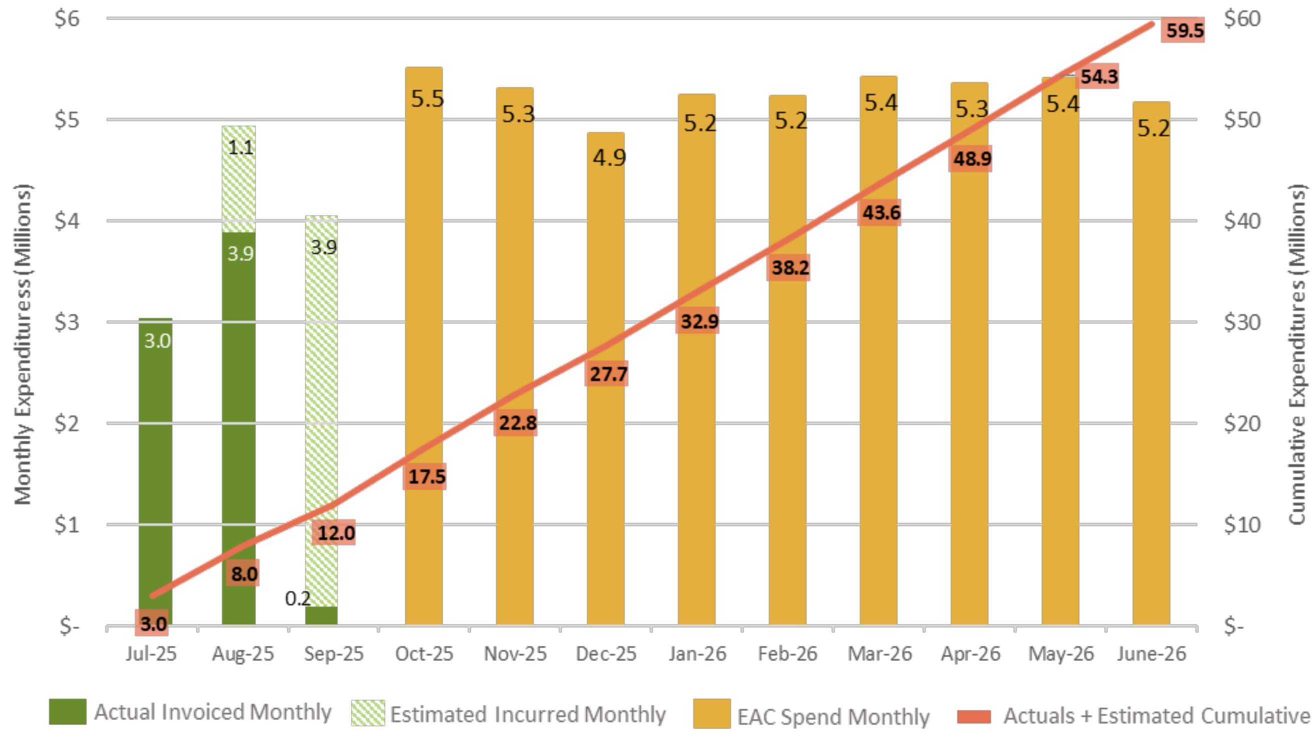
## KEY UPDATES FROM ACROSS THE PROJECT

- Support to DWR for ongoing permit efforts including Change in Point of Diversion hearings at the State Water Resources Control Board
- Engineering studies to advance the project design and consider potential refinements; updated cost estimate and Basis of Design Report planned for early 2027
- Development of internal management plans, procedures, and workflows for transitioning to delivery phase in 2027

DCA

# Executive Summary

## Actual/Forecasted Expenditures




## Financials

- FY25/26 Budget = $65.0M; total committed = $55.8M; $7.5M incurred
- Financial Performance: EAC = $59.5M; 9% under total budget
- Work Progress: 23% complete vs. 20% est. spend (of EAC)
- SBE/DVBE Participation: 9% of committed contracts; 5% of invoiced to date
- FY24/25 Closeout: budget = $43.0M; $31.5M incurred; EAC = $31.5M; 26% under total budget

## Procurements

- Primary Internet Services Renewal
- Social Media Management Platform

## Outreach

- Rolled out new Brand Guidelines and templates
- Introduced new Monthly Communications Dashboard
- Kicked off PWA Communications Assessment
- Updating DCA website library and materials
- Participated in Orange County Water Summit

# Activities and Highlights

| TECHNICAL SERVICES | LAND ACQUISTION | ENVIRONMENTAL |
|---|---|---|
| **SEPTEMBER 2025 HIGHLIGHTS** | | |
| • Collaborated with DCA and DCO to finalize list of refinements for consideration as part of the Basis of Design Report<br>• Updated the Preliminary Baseline schedule to include design and construction updates<br>• Continued Change in Point of Diversion hearing support to DCO | • Develop updated the right-of-way and temporary entry permit schedule<br>• Oversee Record Research by Psomas to map the existing encumbrances of record within the proposed alignment<br>• Psomas completed the monument reconnaissance in the public right-of-way<br>• Working with DCO on potential new temporary entry permits for spring fieldwork | • Assisting the Basis of Design Report teams to confirm compliance with the EIR and CA Department of Fish and Wildlife Incidental Take Permit environmental commitments<br>• Updating draft documents to use in coordination with DCO to develop an Environmental Compliance Plan for each key construction feature<br>• Coordinating with DCO to identify compensatory mitigation location and implementation schedule for each key construction feature |
| **ONGOING** | | |
| • Provide documentation summary of design and construction refinements to DCO by end of December 2025<br>• Develop project-wide Basis of Design Report to inform Class III cost estimate to be released in early 2027<br>• Develop and maintain technical services schedule<br>• Update Spring 2026 plan for Geotechnical Field Work | • Manage development, tracking and acquisition of temporary access rights to support field explorations and surveys<br>• Refine comprehensive understanding of complete permanent property requirements including easements and acquisitions<br>• Update right-of-way cost estimate for all impacted parcels<br>• Continue to receive and review title reports | • Continue preparing Tracking/Reporting Tool protocols, in coordination with DCO, to document compliance with the environmental commitments during design, construction, and commissioning<br>• Continue supporting ongoing Change of Point of Diversion hearings at the State Water Resources Control Board and other ongoing permitting processes being completed by DCO |

# Activities and Highlights

| PROGRAM SUPPORT | COMMUNICATIONS | LEGAL | EXECUTIVE OFFICE |
|---|---|---|---|
| **SEPTEMBER 2025 HIGHLIGHTS** | | | |
| • Submitted Draft DCA Annual Report to DCO for review<br>• Completed overhaul of deliverable tracking procedure<br>• Prepared for the Cost Estimating Workshop<br>• Collaborated with Technical Services to refine the Procurement Plan for Program Delivery | • Introduced new Brand Guidelines and templates<br>• Refreshed Social Media account profiles<br>• Participated in Orange County Water Summit<br>• Assisted with DCP trailer bill communications and efforts | • Continued support to Program Support and Executive Office with development and refinement of templates for future procurements | • Leading delivery phase planning and transition efforts, including development of updated master program schedule and evaluation of key resource needs and gaps<br>• Onboarding new vendors for Human Resources Support Services, and Facilitation and Strategic Support Services |
| **ONGOING** | | | |
| • Incorporation and refinement of Programmatic Deliverables into the P6 draft Master Program Schedule.<br>• Expansion of processes and procedures to support Program Delivery Phase including Construction Project Management | • Quarterly Communications Plan Update<br>• Conducting PWA Communications Assessment<br>• DCA website Document Library updates<br>• Refresh of Booth Materials<br>• 2026 Event Planning | • Continue supporting legal needs for DCA and DWR<br>• Continue assisting Program Support and Executive Office with procurement and contract management efforts | • Plan and prepare for potential Participating Water Agency project implementation decisions targeted for 2027<br>• Plan for and participate in industry events to provide project updates<br>• Plan and coordinate DCP programmatic governance future state |

# Communications Dashboard
## September 2025


## Activities

- Introduced new Brand Guidelines and templates
- Launched revamped social media channels
- Assisted with DCP trailer bill communications and efforts
- Audited fact sheets and website library collateral
- Participated in OC Water Summit

## Upcoming

- Quarterly Communications Plan
- Communications Assessment
- DCA website Document Library updates
- New DCA conference booth and materials
- Quarterly DCA Newsletter

## Website & Social Media

| | |
|---|---|
| **Website Sessions** | 2,337 |
| **Pageviews** | 5,231 |
| **Posts** | 10 |
| **Followers** | 4,503 |
| **Social Views** | 3,350 |
| **Interactions** | 62 |

## Events

**Attended:** OC Water Summit
**Upcoming:** Water Education Foundation Summit, ASCE Briefing, SCWC Annual Meeting

## Materials

**New**
- Templates:
  - Internal and co-branded DCA/DWR PPTs
  - Other: Memos, Business Cards, Letterhead
- Brand Guidelines

**Updated**
- Social Media Account Profiles
- Event Scorecards (Post-attendance Review)

# Budget | SUMMARY

The FY25/26 DCA budget has been approved at $65.0M (Table 1). We are currently forecasting an Estimate at Completion (EAC) budget of $59.5M (Table 1), $5.5M under our approved budget. Planned Geotechnical work has been suspended and is not included in the EAC. The DCA has committed $55.8M (details in Tables 2 and 3) and has incurred $7.5M in expenditures since July 1, 2025 (details in Tables 2 and 3). Planned cash flow curves are shown in Figure 1.

**Table 1 | Monthly Budget Summary (FY 25/26)**

| | Original Budget | Current Budget | Current Commitments | Incurred to Date | EAC | Variance (Surplus)/Deficit |
|---|---|---|---|---|---|---|
| **Program Management Office** | | | | | | |
| Executive Office | $ 5,002,300 | $ 5,002,300 | $ 4,843,866 | $ 784,075 | $ 5,226,796 | $ 224,496 |
| Community Engagement | 1,449,000 | 1,449,000 | 1,167,351 | 388,114 | 1,449,000 | - |
| Program Controls | 6,956,000 | 6,956,000 | 6,772,372 | 424,876 | 6,772,900 | (183,100) |
| Administration | 5,678,600 | 5,678,600 | 5,092,498 | 833,457 | 5,915,576 | 236,976 |
| Procurement & Contract Administration | 950,900 | 950,900 | 950,731 | 62,296 | 950,900 | - |
| Property | 1,269,600 | 1,269,600 | 1,268,695 | 98,249 | 1,295,922 | 26,322 |
| Permitting Management | 2,765,000 | 2,765,000 | 2,747,678 | 244,684 | 2,765,000 | - |
| Health & Safety | 400,100 | 400,100 | 400,008 | 22,960 | 400,100 | - |
| Quality Management | 541,200 | 541,200 | 541,190 | 33,797 | 541,200 | - |
| Sustainability | 424,600 | 424,600 | 424,543 | 16,646 | 424,600 | - |
| Geotechnical Management | 818,100 | 818,100 | 818,305 | 119,543 | 818,305 | 205 |
| Suvery & Mapping Management | 265,900 | 265,900 | 303,468 | 45,255 | 303,468 | 37,568 |
| **Program Initiation** | | | | | | |
| Engineering | $ 27,260,600 | $ 27,260,600 | $ 27,105,693 | $ 4,136,427 | $ 27,105,850 | $ (154,750) |
| **Program Delivery** | | | | | | |
| Project Delivery | $ 11,218,100 | $ 11,218,100 | $ 3,332,710 | $ 316,503 | $ 5,530,383 | $ (5,687,717) |
| | **$ 65,000,000** | **$ 65,000,000** | **$ 55,769,107** | **$ 7,526,882** | **$ 59,500,000** | **$ (5,500,000)** |

# Budget | DETAIL

## Table 2 | FY 25/26 Budget Detail, 1 of 2

| Work Breakdown Structure | Original Budget | Current Budget | Current Commitments | Pending Commitment Changes | Actuals Received | Remaining Budget | % of Budget Incurred | Estimate At Completion | Variance (Surplus)/Deficit |
|---|---|---|---|---|---|---|---|---|---|
| **Delta Conveyance** | **$ 65,000,000** | **$ 65,000,000** | **$ 55,769,107** | **$ -** | **$ 7,526,882** | **$ 57,473,118** | **13%** | **$ 59,500,000** | **$ (5,500,000)** |
| **Executive Office** | **5,002,300** | **5,002,300** | **4,843,866** | **-** | **784,075** | **4,218,225** | **16%** | **5,226,796** | **224,496** |
| Executive Office | 3,276,700 | 3,276,700 | 3,304,861 | - | 539,831 | 2,736,869 | 16% | 3,504,600 | 227,900 |
| Legal | 520,000 | 520,000 | 519,979 | - | 56,234 | 463,766 | 11% | 520,000 | - |
| Audit | 18,000 | 18,000 | 18,000 | - | 2,570 | 15,430 | 14% | 18,000 | - |
| Treasury | 355,300 | 355,300 | 347,613 | - | 64,044 | 291,256 | 18% | 347,669 | (7,631) |
| Human Resources | 832,300 | 832,300 | 653,413 | - | 121,395 | 710,905 | 19% | 836,527 | 4,227 |
| **Community Engagement** | **1,449,000** | **1,449,000** | **1,167,351** | **-** | **388,114** | **1,060,886** | **33%** | **1,449,000** | **-** |
| Management | 823,900 | 823,900 | 823,661 | - | 313,026 | 510,874 | 38% | 823,900 | - |
| Community Coordination | 250,000 | 250,000 | - | - | - | 250,000 | 0% | 250,000 | - |
| Outreach | 375,100 | 375,100 | 343,690 | - | 75,089 | 300,011 | 22% | 375,100 | - |
| **Program Controls** | **6,956,000** | **6,956,000** | **6,772,372** | **-** | **424,876** | **6,531,124** | **6%** | **6,772,900** | **(183,100)** |
| Management | 477,100 | 477,100 | 480,020 | - | 34,114 | 442,986 | 7% | 480,100 | 3,000 |
| Risk Management | 349,700 | 349,700 | 349,631 | - | 32,753 | 316,947 | 9% | 349,700 | - |
| Cost Management | 1,952,200 | 1,952,200 | 1,952,115 | - | 101,970 | 1,850,230 | 5% | 1,952,200 | - |
| Schedule Management | 1,448,500 | 1,448,500 | 1,448,473 | - | 138,290 | 1,310,210 | 10% | 1,448,500 | - |
| Document Management | 695,800 | 695,800 | 695,770 | - | 25,754 | 670,047 | 4% | 695,800 | - |
| Cost Estimating | 158,300 | 158,300 | 158,210 | - | - | 158,300 | 0% | 158,300 | - |
| Governance | 1,688,300 | 1,688,300 | 1,688,154 | - | 91,995 | 1,596,305 | 5% | 1,688,300 | - |
| Asset Management | 186,100 | 186,100 | - | - | - | 186,100 | 0% | - | (186,100) |
| **Administration** | **5,678,600** | **5,678,600** | **5,092,498** | **-** | **833,457** | **4,845,143** | **16%** | **5,915,576** | **236,976** |
| Management | 1,776,300 | 1,776,300 | 1,776,221 | - | 85,101 | 1,691,199 | 5% | 1,776,300 | - |
| Facilities | 1,675,300 | 1,675,300 | 1,445,182 | - | 467,829 | 1,207,471 | 32% | 1,681,293 | 5,993 |
| Information Technology | 2,227,000 | 2,227,000 | 1,871,095 | - | 280,528 | 1,946,472 | 15% | 2,457,983 | 230,983 |
| **Procurement and Contract Administration** | **950,900** | **950,900** | **950,731** | **-** | **62,296** | **888,604** | **7%** | **950,900** | **-** |
| Procurement Management | 950,900 | 950,900 | 950,731 | - | 62,296 | 888,604 | 7% | 950,900 | - |

DCA

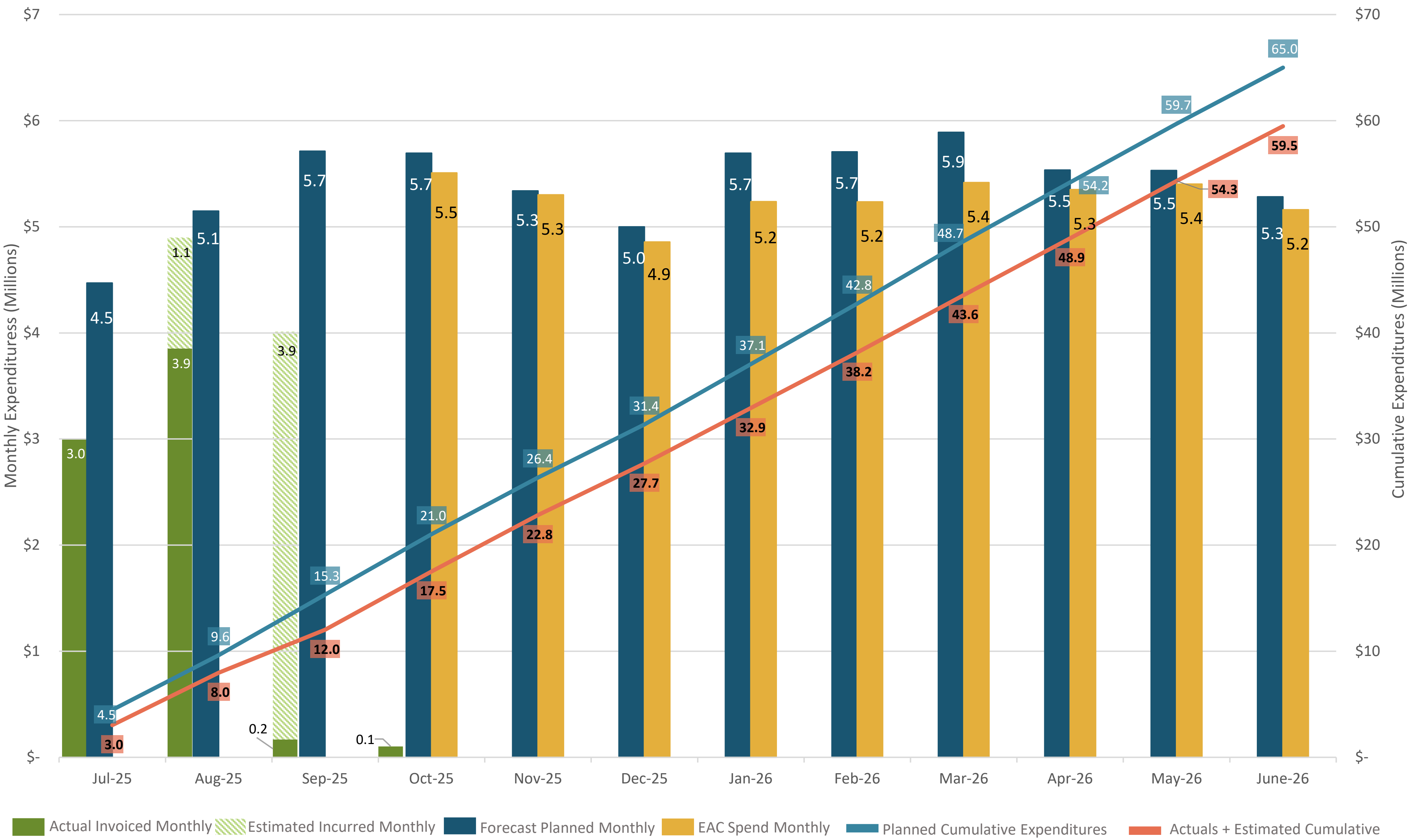
# Budget | DETAIL

## Table 2 | FY 25/26 Budget Detail, 2 of 2

| Work Breakdown Structure | Original Budget | Current Budget | Current Commitments | Pending Commitment Changes | Actuals Received | Remaining Budget | % of Budget Incurred | Estimate At Completion | Variance (Surplus)/Deficit |
|---|---|---|---|---|---|---|---|---|---|
| **Property** | **1,269,600** | **1,269,600** | **1,268,695** | **-** | **98,249** | **1,171,351** | **8%** | **1,295,922** | **26,322** |
| Management | - | - | - | - | - | - | 0% | - | - |
| Property Agents | 118,900 | 118,900 | 118,067 | - | - | 118,900 | 0% | 118,900 | - |
| Temporary Entrance Permits | 826,900 | 826,900 | 800,506 | - | 26,228 | 800,672 | 3% | 826,900 | - |
| Land Purchase | 173,800 | 173,800 | 200,122 | - | 72,021 | 101,779 | 36% | 200,122 | 26,322 |
| Court Ordered Entry | 150,000 | 150,000 | 150,000 | - | - | 150,000 | 0% | 150,000 | - |
| **Permitting Management** | **2,765,000** | **2,765,000** | **2,747,678** | **-** | **244,684** | **2,520,316** | **9%** | **2,765,000** | **-** |
| Management | 2,124,200 | 2,124,200 | 2,124,095 | - | 244,684 | 1,879,516 | 12% | 2,124,200 | - |
| Permit Monitoring and Compliance | 640,800 | 640,800 | 623,582 | - | - | 640,800 | 0% | 640,800 | - |
| **Health and Safety** | **400,100** | **400,100** | **400,008** | **-** | **22,960** | **377,140** | **6%** | **400,100** | **-** |
| Management | 400,100 | 400,100 | 400,008 | - | 22,960 | 377,140 | 6% | 400,100 | - |
| **Quality Management** | **541,200** | **541,200** | **541,190** | **-** | **33,797** | **507,403** | **6%** | **541,200** | **-** |
| Management & Auditing | 541,200 | 541,200 | 541,190 | - | 33,797 | 507,403 | 6% | 541,200 | - |
| **Sustainability** | **424,600** | **424,600** | **424,543** | **-** | **16,646** | **407,955** | **4%** | **424,600** | **-** |
| Management | 424,600 | 424,600 | 424,543 | - | 16,646 | 407,955 | 4% | 424,600 | - |
| **Geotechnical Management** | **818,100** | **818,100** | **818,305** | **-** | **119,543** | **698,557** | **15%** | **818,305** | **205** |
| Management | 818,100 | 818,100 | 818,305 | - | 119,543 | 698,557 | 15% | 818,305 | 205 |
| **Survey and Mapping Management** | **265,900** | **265,900** | **303,468** | **-** | **45,255** | **220,645** | **15%** | **303,468** | **37,568** |
| Management | 265,900 | 265,900 | 303,468 | - | 45,255 | 220,645 | 15% | 303,468 | 37,568 |
| **Engineering** | **27,260,600** | **27,260,600** | **27,105,693** | **-** | **4,136,427** | **23,124,173** | **15%** | **27,105,850** | **(154,750)** |
| Management & Administration | 3,475,300 | 3,475,300 | 3,103,360 | - | 424,449 | 3,050,851 | 14% | 3,103,360 | (371,940) |
| Facility Studies | 50,500 | 50,500 | 50,426 | - | 39,658 | 10,842 | 79% | 50,500 | - |
| Basis of Design Reports | 21,091,900 | 21,091,900 | 21,309,090 | - | 3,445,711 | 17,646,189 | 16% | 21,309,090 | 217,190 |
| Program Delivery Planning | 2,440,500 | 2,440,500 | 2,440,435 | - | 222,434 | 2,218,066 | 9% | 2,440,500 | - |
| Permit Engineering Support | 202,400 | 202,400 | 202,382 | - | 4,176 | 198,224 | 2% | 202,400 | - |
| **Project Delivery** | **11,218,100** | **11,218,100** | **3,332,710** | **-** | **316,503** | **10,901,597** | **9%** | **5,530,383** | **(5,687,717)** |
| Project Geotechnical | 5,189,900 | 5,189,900 | 1,514,031 | - | 115,514 | 5,074,386 | 8% | 1,514,031 | (3,675,869) |
| Project Surveying and Mapping | 1,818,700 | 1,818,700 | 1,818,679 | - | 200,990 | 1,617,710 | 11% | 1,818,700 | - |
| Undefined Allowance | 4,209,500 | 4,209,500 | - | - | - | 4,209,500 | 0% | 2,197,652 | (2,011,848) |

# Budget | DETAIL

## Figure 1| FY 25/26 Cash Flow to Date



# Contracts

## Table 3 - Contract Summary (FY 25/26)

| Description | Commitment Amount | Invoiced to Date | Percent Invoiced |
|---|---|---|---|
| Delta Conveyance | $ 55,769,107 | $ 7,526,882 | 13% |
| Jacobs Engineering Group | $ 31,531,040 | $ 4,599,362 | 15% |
| Hamner, Jewell & Associates | $ 63,995 | $ - | 0% |
| Bender Rosenthal, Inc. | $ 650,628 | $ 98,249 | 15% |
| Associated Right of Way Services, Inc. | $ 54,072 | $ - | 0% |
| Psomas | $ 1,818,679 | $ 200,990 | 11% |
| Parsons | $ 12,180,848 | $ 686,087 | 6% |
| Prime US-Park Tower, LLC | $ 1,342,276 | $ 440,369 | 33% |
| 110 Holdings dba Launch Consulting, LLC | $ 814,225 | $ 162,722 | 20% |
| JAMBO-Silvacom LTD | $ 39,598 | $ 36,665 | 93% |
| Best Best & Krieger | $ 519,979 | $ 56,234 | 11% |
| Metropolitan Water District of S. California | $ 624,250 | $ 46,755 | 7% |
| Dept of Water Resources | $ 500,000 | $ - | 0% |
| AECOM Technical Services | $ 1,514,031 | $ 115,514 | 8% |
| Gwendolyn Buchholz, Permit Engineer Inc. | $ 245,913 | $ 61,920 | 25% |
| AVI-SPL LLC | $ 47,617 | $ 14,380 | 30% |
| Bradner Consulting LLC | $ 629,610 | $ 156,231 | 25% |
| Alliant Insurance | $ 30,040 | $ 27,549 | 92% |
| Lucas Public Affairs, LLC | $ 1,055,575 | $ 387,072 | 37% |
| STV Incorporated | $ 976,588 | $ 101,129 | 10% |
| LuxBus America | $ 18,750 | $ - | 0% |
| CohnReznick Advisory LLC | $ 572,275 | $ 247,462 | 43% |
| Project Neutral, Inc. | $ 126,936 | $ 24,314 | 19% |
| Caltronics Business Systems | $ 34,989 | $ 8,832 | 25% |
| Municipal Resource Group, LLC | $ 154,102 | $ - | 0% |
| Miles Treaster & Associates | $ 18,000 | $ - | 0% |
| Matthew Ian Keogh | $ 15,600 | $ 1,008 | 6% |
| Santiago Water Strategies | $ 72,750 | $ - | 0% |
| Agreements <$15k | $ 116,741 | $ 54,039 | 46% |

# S/DVBE Status

FY 25/26

## DCP Overview

| Total Delta Conveyance Commitment | Total Delta Conveyance Invoiced | Total SBE Commitment | Total DVBE Commitment | Total SBE Invoiced | Total DVBE Invoiced | SBE Total % Committed | DVBE Total % Committed | SBE Total % Invoiced | DVBE Total % Invoiced |
|---|---|---|---|---|---|---|---|---|---|
| $55,769,107 | $7,526,882 | $5,018,441 | $0 | $344,668 | $0 | 9% | 0% | 5% | 0% |

## SBE/DVBE Vendor Detail

| Prime | Sub Consultant | SBE Status | Prime Commitment | Prime Invoiced to Date | SBE/DVBE Commitment | SBE/DVBE Invoiced to Date | SBE/DVBE % Committed | SBE/DVBE % Invoiced |
|---|---|---|---|---|---|---|---|---|
| **AECOM Technical Services** | | | **$1,514,031** | **$115,514** | **$0** | **$0** | **0.0%** | **0.0%** |
| | Inspection Services, Inc. | SBE | | | $0 | $0 | 0.0% | 0.0% |
| **Associated Right of Way Services, Inc.** | | **SBE** | **$54,072** | **$0** | **$54,072** | **$0** | **100.0%** | **100.0%** |
| **Bender Rosenthal, Inc.** | | **SBE** | **$650,628** | **$98,249** | **$650,628** | **$98,249** | **100.0%** | **100.0%** |
| **Caltronics Business Systems** | | **SBE** | **$34,989** | **$8,832** | **$34,989** | **$8,832** | **100.0%** | **100.0%** |
| **Hamner, Jewell & Associates** | | **SBE** | **$63,995** | **$0** | **$63,995** | **$0** | **100.0%** | **100.0%** |
| **Lucas Public Affairs, LLC** | | | **$1,055,575** | **$387,072** | **$237,605** | **$69,559** | **22.5%** | **18.0%** |
| | Lunia Blue | SBE | | | $237,605 | $69,559 | 22.5% | 18.0% |
| **Jacobs Engineering Group** | | | **$31,531,040** | **$4,599,362** | **$1,356,470** | **$17,095** | **4.3%** | **0.4%** |
| | 5RMK | SBE | | | $142,975 | $2,196 | 0.5% | 0.05% |
| | JMA | SBE | | | $800,039 | $0 | 2.5% | 0.0% |
| | LCI | SBE | | | $138,436 | $0 | 0.4% | 0.0% |
| | Peter Wiseman | SBE | | | $0 | $0 | 0.0% | 0.0% |
| | Robert Marshall | SBE | | | $0 | $0 | 0.0% | 0.0% |
| | REY Engineers | SBE | | | $275,020 | $14,899 | 0.9% | 0.3% |
| **Parsons** | | | **$12,180,848** | **$686,087** | **$2,620,682** | **$150,934** | **21.5%** | **22.0%** |
| | Chaves | SBE | | | $2,620,682 | $150,934 | 21.5% | 22.0% |

# Fiscal Year 2024/25 Financial Reports

# Budget | SUMMARY

The FY24/25 DCA budget was approved at $43.0M (Table 1A). We are currently forecasting an Estimate at Completion (EAC) budget of $31.5M (Table 1A), $11.5M under our approved budget. The new EAC reflects an estimate of the final invoices for FY24/25, which have all been submitted. The DCA has incurred $31.5M in expenditures through the end of June (details in Table 2A). Planned vs. Actual cash flow curves are shown in Figure 1A. Commitments will be reduced as part of end of the year close out to match actuals received.

**Table 1A | Monthly Budget Summary (FY 24/25)**

| | Original Budget | Current Budget | Current Commitments | Incurred to Date | EAC | Variance (Surplus)/Deficit |
|---|---|---|---|---|---|---|
| **Program Management Office** | | | | | | |
| Executive Office | $ 4,939,700 | $ 4,939,700 | $ 2,951,361 | $ 2,396,578 | $ 2,396,578 | $ (2,543,122) |
| Community Engagement | 1,224,600 | 1,224,600 | 1,135,320 | 1,044,043 | 1,044,043 | (180,557) |
| Program Controls | 4,905,500 | 4,905,500 | 5,782,606 | 5,271,873 | 5,271,873 | 366,373 |
| Administration | 3,535,700 | 3,535,700 | 3,826,436 | 3,708,961 | 3,708,961 | 173,261 |
| Procurement and Contract Administration | 762,900 | 762,900 | 762,490 | 651,743 | 651,743 | (111,157) |
| Property | 1,028,300 | 1,028,300 | 1,179,879 | 530,075 | 530,075 | (498,225) |
| Permitting Management | 1,254,600 | 1,254,600 | 879,468 | 710,868 | 710,868 | (543,732) |
| Health and Safety | 431,600 | 431,600 | 431,592 | 400,235 | 400,235 | (31,365) |
| Quality Management | 698,600 | 698,600 | 413,160 | 410,838 | 410,838 | (287,762) |
| Sustainability | 501,500 | 501,500 | 494,292 | 430,320 | 430,320 | (71,181) |
| Engineering Management | - | - | 370,000 | 419,900 | 419,900 | 419,900 |
| Geotechnical Management | 444,300 | 444,300 | 419,230 | 340,946 | 340,946 | (103,354) |
| Survey & Mapping Management | - | - | 195,000 | 146,576 | 146,576 | 146,576 |
| **Program Initiation** | | | | | | |
| Engineering | $ 13,938,700 | $ 13,938,700 | $ 13,738,522 | $ 13,359,598 | $ 13,359,598 | $ (579,102) |
| **Program Delivery** | | | | | | |
| Project Delivery | $ 9,334,200 | $ 9,334,200 | $ 2,196,989 | $ 1,649,485 | $ 1,649,485 | $ (7,684,715) |
| | **$ 43,000,200** | **$ 43,000,200** | **$ 34,776,346** | **$ 31,472,040** | **$ 31,472,040** | **$ (11,528,160)** |

# Budget | DETAIL

## Table 2A | FY 24/25 Budget Detail, 1 of 2

| Work Breakdown Structure | Original Budget | Current Budget | Current Commitments | Pending Commitment Changes | Actuals Received | Remaining Budget | % of Budget Incurred | Estimate At Completion | Variance (Surplus)/Deficit |
|---|---|---|---|---|---|---|---|---|---|
| **Delta Conveyance** | **$ 43,000,200** | **$ 43,000,200** | **$ 34,776,346** | **$ -** | **$ 31,472,040** | **$ 11,528,160** | **90%** | **$ 31,472,040** | **$ (11,528,160)** |
| **Executive Office** | **4,939,700** | **4,939,700** | **2,951,361** | **-** | **2,396,578** | **2,543,122** | **81%** | **2,396,578** | **(2,543,122)** |
| Executive Office | 1,974,700 | 1,974,700 | 1,819,946 | - | 1,794,170 | 180,530 | 99% | 1,794,170 | (180,530) |
| Legal | 497,200 | 497,200 | 497,162 | - | 280,356 | 216,844 | 56% | 280,356 | (216,844) |
| Audit | 18,000 | 18,000 | - | - | - | 18,000 | 0% | - | (18,000) |
| Treasury | 338,000 | 338,000 | 347,513 | - | 182,803 | 155,197 | 53% | 182,803 | (155,197) |
| Human Resources | 258,800 | 258,800 | 286,740 | - | 139,250 | 119,550 | 49% | 139,250 | (119,550) |
| Undefined Allowance | 1,853,000 | 1,853,000 | - | - | - | 1,853,000 | 0% | - | (1,853,000) |
| **Community Engagement** | **1,224,600** | **1,224,600** | **1,135,320** | **-** | **1,044,043** | **180,557** | **92%** | **1,044,043** | **(180,557)** |
| Management | 456,800 | 456,800 | 648,555 | - | 613,442 | (156,642) | 95% | 613,442 | 156,642 |
| Community Coordination | 250,000 | 250,000 | - | - | - | 250,000 | 0% | - | (250,000) |
| Outreach | 517,800 | 517,800 | 486,765 | - | 430,602 | 87,198 | 88% | 430,602 | (87,198) |
| **Program Controls** | **4,905,500** | **4,905,500** | **5,782,606** | **-** | **5,271,873** | **(366,373)** | **91%** | **5,271,873** | **366,373** |
| Management | 651,000 | 651,000 | 688,469 | - | 676,783 | (25,783) | 98% | 676,783 | 25,783 |
| Cost Management | 843,600 | 843,600 | 1,156,867 | - | 1,139,276 | (295,676) | 98% | 1,139,276 | 295,676 |
| Schedule Management | 1,688,800 | 1,688,800 | 1,733,454 | - | 1,419,253 | 269,547 | 82% | 1,419,253 | (269,547) |
| Document Management | 481,400 | 481,400 | 459,840 | - | 392,216 | 89,184 | 85% | 392,216 | (89,184) |
| Governance | 911,300 | 911,300 | 1,379,816 | - | 1,283,219 | (371,919) | 93% | 1,283,219 | 371,919 |
| Asset Management | 329,400 | 329,400 | 364,160 | - | 361,127 | (31,727) | 99% | 361,127 | 31,727 |
| **Administration** | **3,535,700** | **3,535,700** | **3,826,436** | **-** | **3,708,961** | **(173,261)** | **97%** | **3,708,961** | **173,261** |
| Management | 948,700 | 948,700 | 1,088,840 | - | 1,048,707 | (100,007) | 96% | 1,048,707 | 100,007 |
| Facilities | 1,496,200 | 1,496,200 | 1,555,637 | - | 1,504,799 | (8,599) | 97% | 1,504,799 | 8,599 |
| Information Technology | 1,090,800 | 1,090,800 | 1,181,959 | - | 1,155,455 | (64,655) | 98% | 1,155,455 | 64,655 |
| **Procurement and Contract Administration** | **762,900** | **762,900** | **762,490** | **-** | **651,743** | **111,157** | **85%** | **651,743** | **(111,157)** |
| Procurement Management | 762,900 | 762,900 | 762,490 | - | 651,743 | 111,157 | 85% | 651,743 | (111,157) |

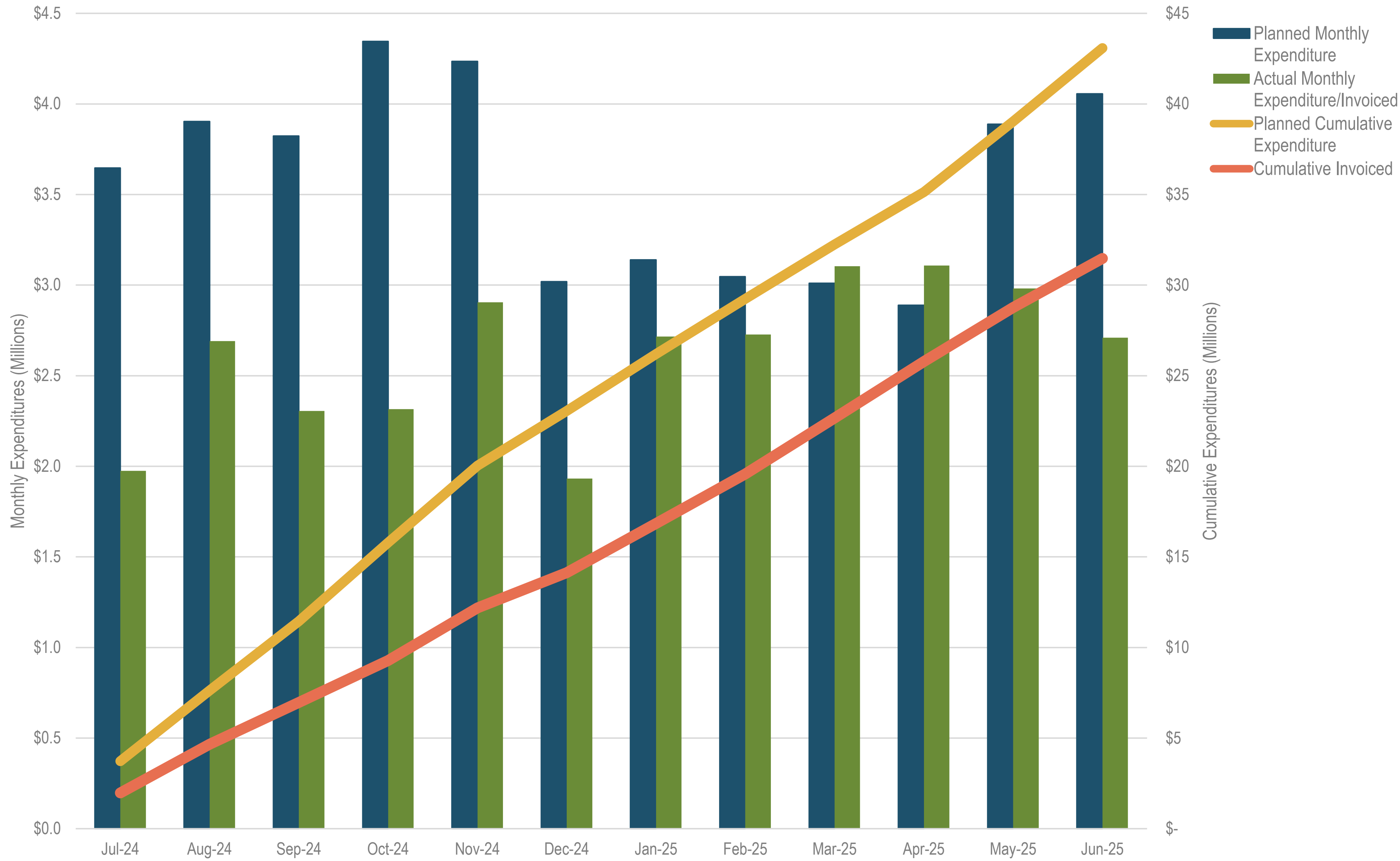
# Budget | DETAIL

## Table 2A | FY 24/25 Budget Detail, 2 of 2

| Work Breakdown Structure | Original Budget | Current Budget | Current Commitments | Pending Commitment Changes | Actuals Received | Remaining Budget | % of Budget Incurred | Estimate At Completion | Variance (Surplus)/Deficit |
|---|---|---|---|---|---|---|---|---|---|
| **Property** | **1,028,300** | **1,028,300** | **1,179,879** | **-** | **530,075** | **498,225** | **45%** | **530,075** | **(498,225)** |
| Property Agents | 501,200 | 501,200 | 151,587 | - | 34,623 | 466,577 | 23% | 34,623 | (466,577) |
| Temporary Entrance Permits | 477,100 | 477,100 | 377,042 | - | 222,512 | 254,588 | 59% | 222,512 | (254,588) |
| Land Purchase | - | - | 550,000 | - | 171,690 | (171,690) | 31% | 171,690 | 171,690 |
| Court Ordered Entry | 50,000 | 50,000 | 101,250 | - | 101,250 | (51,250) | 100% | 101,250 | 51,250 |
| **Permitting Management** | **1,254,600** | **1,254,600** | **879,468** | **-** | **710,868** | **543,732** | **81%** | **710,868** | **(543,732)** |
| Management | 534,700 | 534,700 | 759,661 | - | 650,284 | (115,584) | 86% | 650,284 | 115,584 |
| Permit Monitoring and Compliance | 719,900 | 719,900 | 119,807 | - | 60,585 | 659,315 | 51% | 60,585 | (659,315) |
| **Health and Safety** | **431,600** | **431,600** | **431,592** | **-** | **400,235** | **31,365** | **93%** | **400,235** | **(31,365)** |
| Management | 431,600 | 431,600 | 431,592 | - | 400,235 | 31,365 | 93% | 400,235 | (31,365) |
| **Quality Management** | **698,600** | **698,600** | **413,160** | **-** | **410,838** | **287,762** | **99%** | **410,838** | **(287,762)** |
| Management & Auditing | 698,600 | 698,600 | 413,160 | - | 410,838 | 287,762 | 99% | 410,838 | (287,762) |
| **Sustainability** | **501,500** | **501,500** | **494,292** | **-** | **430,320** | **71,181** | **87%** | **430,320** | **(71,181)** |
| Management | 501,500 | 501,500 | 494,292 | - | 430,320 | 71,181 | 87% | 430,320 | (71,181) |
| **Engineering Management** | **-** | **-** | **370,000** | **-** | **419,900** | **(419,900)** | **113%** | **419,900** | **419,900** |
| Program Delivery Planning | - | - | 370,000 | - | 419,900 | (419,900) | 113% | 419,900 | 419,900 |
| **Geotechnical Management** | **444,300** | **444,300** | **419,230** | **-** | **340,946** | **103,354** | **81%** | **340,946** | **(103,354)** |
| Management | 444,300 | 444,300 | 419,230 | - | 340,946 | 103,354 | 81% | 340,946 | (103,354) |
| **Survey and Mapping Management** | **-** | **-** | **195,000** | **-** | **146,576** | **(146,576)** | **75%** | **146,576** | **146,576** |
| Management | - | - | 195,000 | - | 146,576 | (146,576) | 75% | 146,576 | 146,576 |
| **Engineering** | **13,938,700** | **13,938,700** | **13,738,522** | **-** | **13,359,598** | **579,102** | **97%** | **13,359,598** | **(579,102)** |
| Management & Administration | 1,141,900 | 1,141,900 | 1,496,843 | - | 1,480,429 | (338,529) | 99% | 1,480,429 | 338,529 |
| Facility Studies | 5,657,900 | 5,657,900 | 8,517,838 | - | 8,458,226 | (2,800,326) | 99% | 8,458,226 | 2,800,326 |
| Project Definition Reports | 6,937,300 | 6,937,300 | 1,347,283 | - | 1,336,923 | 5,600,377 | 99% | 1,336,923 | (5,600,377) |
| Basis of Design Reports | - | - | 2,200,000 | - | 1,984,360 | (1,984,360) | 90% | 1,984,360 | 1,984,360 |
| Permit Engineering Support | 201,600 | 201,600 | 176,557 | - | 99,660 | 101,940 | 56% | 99,660 | (101,940) |
| **Project Delivery** | **9,334,200** | **9,334,200** | **2,196,989** | **-** | **1,649,485** | **7,684,715** | **75%** | **1,649,485** | **(7,684,715)** |
| Project Geotechnical | 9,334,200 | 9,334,200 | 1,851,989 | - | 1,552,565 | 7,781,635 | 84% | 1,552,565 | (7,781,635) |
| Project Surveying and Mapping | - | - | 345,000 | - | 96,921 | (96,921) | 28% | 96,921 | 96,921 |

# Budget | DETAIL

## Figure 1A | FY 24/25 Cash Flow to Date



# Contracts

## Table 3A - Contract Summary (FY 24/25)

| Description | Commitment Amount | Invoiced to Date | Percent Invoiced |
|---|---|---|---|
| Delta Conveyance | $ 34,776,346 | $ 31,472,040 | 90% |
| e-Builder, Inc. | $ 156,304 | $ 156,304 | 100% |
| Jacobs Engineering Group | $ 16,702,031 | $ 15,718,161 | 94% |
| Hamner, Jewell & Associates | $ 58,284 | $ 7,366 | 13% |
| Bender Rosenthal, Inc. | $ 803,453 | $ 321,925 | 40% |
| Associated Right of Way Services, Inc. | $ 34,911 | $ 3,243 | 9% |
| Psomas | $ 345,000 | $ 96,921 | 28% |
| Parsons | $ 9,521,105 | $ 9,001,236 | 95% |
| Prime US-Park Tower, LLC | $ 1,362,382 | $ 1,333,841 | 98% |
| 110 Holdings dba Launch Consulting, LLC | $ 371,864 | $ 358,796 | 96% |
| VMA Communications, Inc. | $ 834,521 | $ 806,504 | 97% |
| JAMBO-Silvacom LTD | $ 34,920 | $ 34,920 | 100% |
| Best Best & Krieger | $ 497,162 | $ 280,356 | 56% |
| Metropolitan Water District of S. California | $ 536,142 | $ 224,253 | 42% |
| Dept of Water Resources | $ 151,250 | $ 130,270 | 86% |
| AECOM Technical Services | $ 1,851,989 | $ 1,552,565 | 84% |
| Gwendolyn Buchholz, Permit Engineer Inc | $ 149,975 | $ 149,975 | 100% |
| IRIS Intelligence, LLC | $ 27,830 | $ 27,830 | 100% |
| Alliant Insurance | $ 27,549 | $ 27,549 | 100% |
| Consolidated Communications, Inc. | $ 34,193 | $ 34,193 | 100% |
| AT&T | $ 23,821 | $ 23,821 | 100% |
| Caltronics Government Services | $ 37,700 | $ 30,976 | 82% |
| AVI-SPL LLC | $ 116,238 | $ 116,238 | 100% |
| Bradner Consulting LLC | $ 611,271 | $ 611,271 | 100% |
| Miles Treaster & Associates | $ 18,000 | $ 13,440 | 75% |
| onPar Advisors LLC | $ 62,883 | $ 62,883 | 100% |
| Matthew Ian Keogh | $ 15,600 | $ 5,119 | 33% |
| D.R. McNatty & Associates, Inc. | $ 17,289 | $ 17,289 | 100% |
| LuxBus America | $ 25,000 | $ 5,220 | 21% |
| Lucas Public Affairs, LLC | $ 125,980 | $ 125,965 | 100% |
| Mythics VIII, LLC | $ 33,349 | $ 33,349 | 100% |
| Morrison Engineering, LLC | $ 74,999 | $ 73,600 | 98% |
| STV Incorporated | $ 24,940 | $ 23,000 | 92% |
| Agreements <$15k | $ 88,411 | $ 63,663 | 72% |

# S/DVBE Status

## FY 24/25

### DCP Overview

| Total Delta Conveyance Commitment | Total Delta Conveyance Invoiced | Total SBE Commitment | Total DVBE Commitment | Total SBE Invoiced | Total DVBE Invoiced | SBE Total % Committed | DVBE Total % Committed | SBE Total % Invoiced | DVBE Total % Invoiced |
|---|---|---|---|---|---|---|---|---|---|
| $34,776,346 | $31,472,040 | $4,690,852 | $0 | $3,332,848 | $0 | 13% | 0% | 11% | 0% |

### SBE/DVBE Vendor Detail

| Prime | Sub Consultant | SBE Status | Prime Commitment | Prime Invoiced to Date | SBE/DVBE Commitment | SBE/DVBE Invoiced to Date | SBE/DVBE % Committed | SBE/DVBE % Invoiced |
|---|---|---|---|---|---|---|---|---|
| **AECOM Technical Services** | | | **$1,851,989** | **$1,552,565** | **$29,559** | **$29,559** | **1.6%** | **1.9%** |
| | ISI | SBE | | | $7,134 | $7,134 | 0.4% | 0.5% |
| | WRES | SBE | | | $22,425 | $22,425 | 1.2% | 1.4% |
| **Associated Right of Way Services, Inc.** | | **SBE** | **$34,911** | **$3,243** | **$34,911** | **$3,243** | **100.0%** | **100.0%** |
| **Bender Rosenthal, Inc.** | | **SBE** | **$803,453** | **$321,925** | **$803,453** | **$321,925** | **100.0%** | **100.0%** |
| **Caltronics Government Services** | | **SBE** | **$37,700** | **$30,976** | **$37,700** | **$30,976** | **100.0%** | **100.0%** |
| **Hamner, Jewell & Associates** | | **SBE** | **$58,284** | **$7,366** | **$58,284** | **$7,366** | **100.0%** | **100.0%** |
| **Lucas Public Affairs, LLC** | | | **$125,980** | **$125,965** | **$22,260** | **$21,465** | **17.7%** | **17.0%** |
| | Lunia Blue | SBE | | | $22,260 | $21,465 | 17.7% | 17.0% |
| **Jacobs Engineering Group** | | | **$16,702,031** | **$15,718,161** | **$880,000** | **$306,887** | **5.3%** | **2.0%** |
| | 5RMK | SBE | | | $140,000 | $71,533 | 0.8% | 0.5% |
| | JMA | SBE | | | $400,000 | $89,352 | 2.4% | 0.6% |
| | LCI | SBE | | | $50,000 | $5,230 | 0.3% | 0.0% |
| | Peter Wiseman | SBE | | | $20,000 | $0 | 0.1% | 0.0% |
| | Robert Marshall | SBE | | | $10,000 | $1,600 | 0.1% | 0.0% |
| | REY Engineers | SBE | | | $260,000 | $139,171 | 1.6% | 0.9% |
| **Parsons** | | | **$9,521,105** | **$9,001,236** | **$2,013,920** | **$1,822,651** | **21.2%** | **20.2%** |
| | Chaves | SBE | | | $2,013,920 | $1,822,651 | 21.2% | 20.2% |
| **VMA Communications, Inc.** | | **SBE** | **$834,521** | **$806,504** | **$810,764** | **$788,777** | **97.2%** | **97.8%** |
| | Diana Orozco & Associates | SBE | | | $559 | $559 | 0.1% | 0.1% |

DCA

# Contract Procurement

## Open Procurements

| Procurement Name | Planning/ Estimated Value | Annual Budget | Contracted Value | Procurement Method | Procurement Start | Target NTP Date | Anticipated Term |
|---|---|---|---|---|---|---|---|
| **Primary Internet Services (Renewal)** | $113,256 | N/A | TBD | Direct Contract | 24-Sep | 11-Nov | 3 years |
| **Social Media Management Platform** | $105,000 | N/A | TBD | TBD | 9-Sep | TBD | TBD |
| **Online Auctioneer Services** | TBD | TBD | TBD | TBD | 24-Sep | 30-Sep | 4 years |

## Completed Procurements

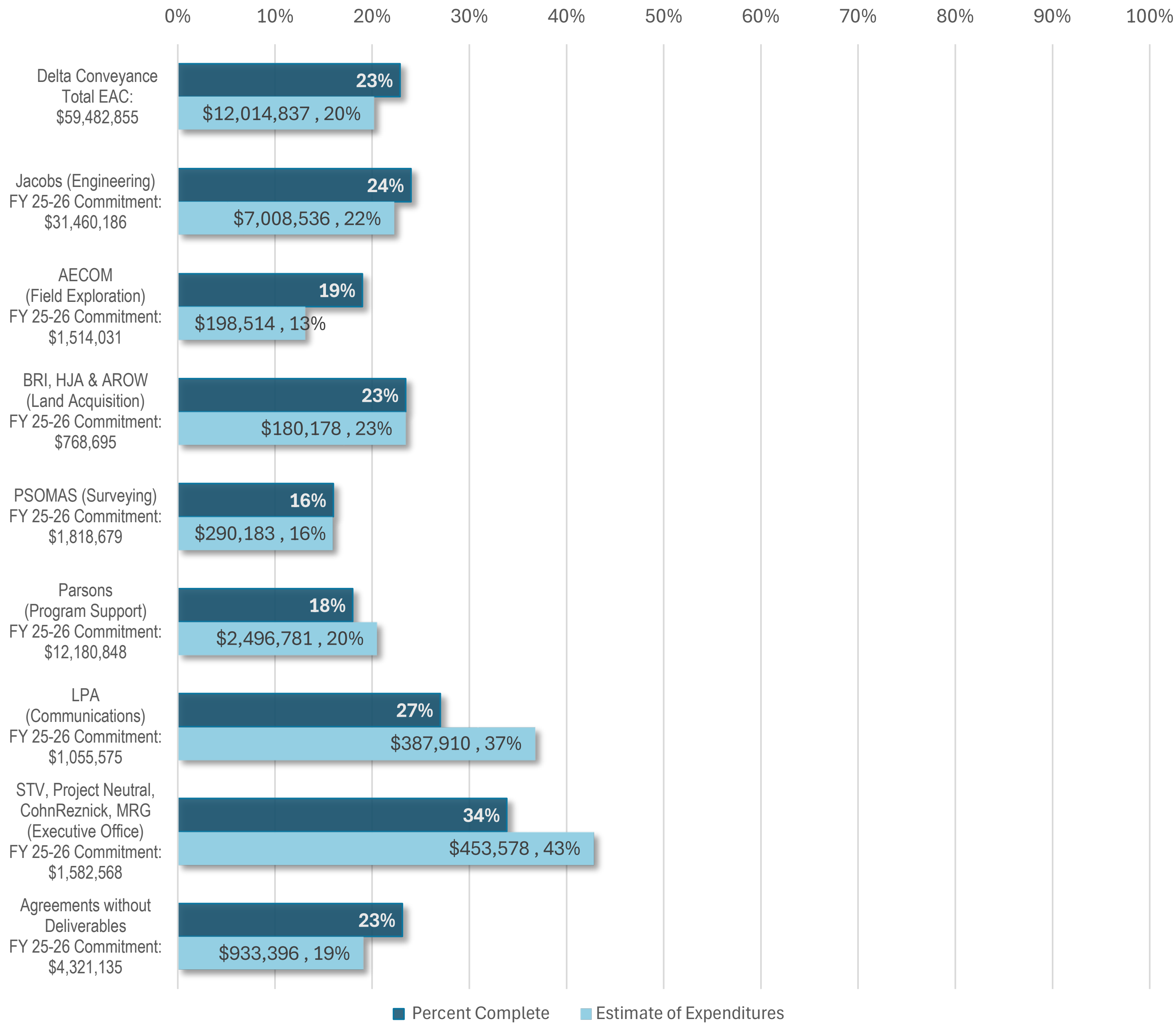
| Procurement Name | Commitment Value | Term |
|---|---|---|
| **Employee Assistance Program** | $5,500 | 9/8/2025 - 9/7/2026 |

# Progress Reporting

**As of 9/30/2025**

### Progress Reporting Notes

- 'Percent Complete' represents overall progress of work completed from the beginning of the fiscal year through the most recent completed month. Overall work progress is a cost-weighted calculation of deliverable-based progress and labor effort as described in vendor agreements and updated on a monthly basis.
- 'Estimate of Expenditures' provides an approximation of costs from the beginning of the fiscal year through the most recent completed month. Actual costs may be revised based on invoice details. Percent calculations of expenditures are based on the amount spent compared to the forecasted FY 25-26 Estimate at Completion (EAC).




DCA